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# *Annual Report*

**2006-2007**

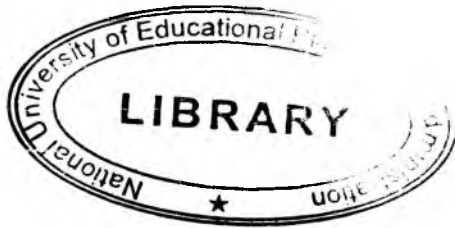


**NATIONAL UNIVERSITY OF EDUCATIONAL PLANNING AND ADMINISTRATION**

17-B, Sri Aurobindo Marg, New Delhi 110016

# ANNUAL REPORT

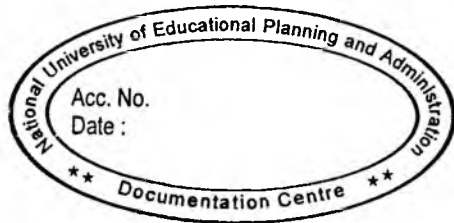
## 2006-2007



**National University of Educational  
Planning and Administration**  
17-B, Sri Aurobindo Marg, New Delhi-110016

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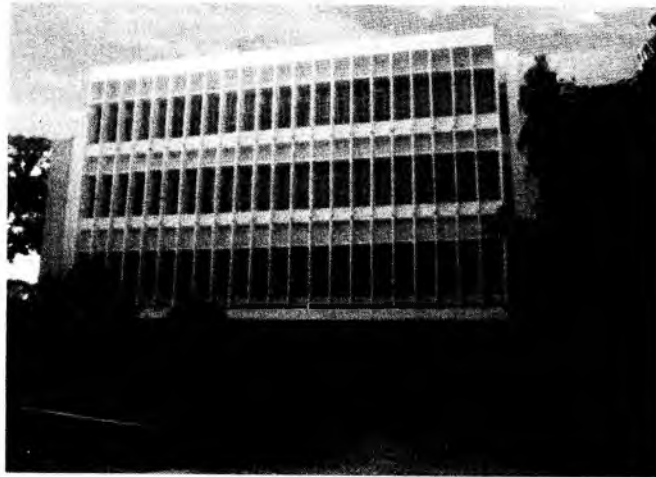
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## MISSION AND OBJECTIVES

- *To be a National Centre for excellence in educational planning and administration, intended to improve the quality of planning and administration in education by means of study, generation of new ideas, and techniques and disseminating them through interaction with, and training of strategic groups and to achieve the same;*
  - *To organise pre-service and in-service training, conferences, workshops, meetings, seminars and briefing sessions for senior educational officers of the Central and State Governments and Union Territories;*
  - *To offer M. Phil./Ph.D./Post-Doctoral Programmes;*
  - *To organise orientation and training programmes and refresher courses for University and College administrators connected with educational planning and administration;*
  - *To develop networking of Institutions engaged in identical task as that of this University and to play supportive and collaborative role so that State/UT and regional levels are gradually undertaken by them;*
  - *To organise orientation programmes, seminars and discussion groups for top level persons, including legislators, in the field of educational planning and administration at policy making level in Central and State Governments;*
  - *To undertake, aid, promote and coordinate research in various aspects of educational planning and administration, including comparative studies in planning techniques and administrative procedures in the different States of India and in other countries of the world;*
  - *To provide academic and professional guidance to agencies, institutions and personnel engaged in educational planning and administration;*
  - *To offer, on request, consultancy service to State Governments and other educational institutions;*
  - *To act as a clearing house of ideas and information on research, training and extension in educational planning and administration services and other programmes;*
  - *To prepare, print and publish papers, periodicals and books in furtherance of these objectives and especially to bring out a Journal of Educational Planning and Administration;*
  - *To collaborate with other agencies, institutions and organisations, including the University Grants Commission, the University Institutes of Management and Administration and other allied institutions in India and abroad, in such a way as may be considered necessary for the promotion of these objectives;*
  - *To offer fellowships, scholarships and academic awards in furtherance of the objectives of the National University;*
  - *To confer honorary fellowships on eminent educationists for their contribution in the field of educational planning and administration; and*
  - *To provide, on request, facilities for training and research in educational planning and administration to other countries, especially of the Asian Region, and collaborate with them in programmes.*
-

**N**ational University of Educational Planning and Administration (NUEPA) is an apex Indian institution in educational planning and administration. Beginning as the UNESCO Regional Centre for Training of Educational Planners, Administrators and Supervisors in Asia and the Pacific in 1961-62, NUEPA is now a Deemed University, fully sponsored by the Government of India. As it has changed its status and has become an autonomous organization, there has been a paradigm shift in its philosophy, inner functioning and development. It has shifted its focus from being primarily a delivery institution to a resource institution. Earlier, emphasis was on staff training; it has now shifted on to research and professionalization of capacity building efforts. NUEPA is basically a research University – aiming at supporting human capacity building through research.

According to its charter, the University carries out five major sets of activities. These are:

- Research,
- Training,
- Consulting,
- Extension, and
- Dissemination.

In order to carry out these activities, the University has organized itself into ten academic departments. The Departments are:

- Department of Educational Planning
  - Department of Educational Administration
  - Department of Educational Policy
  - Department of School & Non-Formal Education
  - Department of Higher & Professional Education
  - Department of Educational Finance
  - Department of Comparative Education and International Cooperation
  - Department of Inclusive Education
  - Department of Educational Management Information System
  - Department of Foundations of Education
-

The academic activities of the University have been grouped into three major categories, namely, (i) capacity building; (ii) knowledge generation, application-research and action research; and (iii) dissemination of knowledge, consultancy, professional support and publications.

### **Capacity Building**

#### ***Programme Thrust***

The major thrust in capacity building has been on promoting research in the area of educational planning and administration as also networking of training facilities in educational planning and administration and training of trainers so as to develop training capabilities at the regional, state, local and institutional levels.

In the training programmes emphasis was given to the priority areas such as Education For All, Micro-level Planning, District Level Planning, Institutional Planning and Evaluation, Non-Formal and Adult Education, Planning and Management of DIETs, Tribal Education, Decentralized Administration, Gender Issues, Computer Applications, and Planning and Development of: (i) Academic Staff Colleges; (ii) Autonomous Colleges; and (iii) Planning and Management of Quality.

#### ***Coverage***

During the year, 42 programmes were conducted by the University. These programmes provided opportunities to 1506 participants drawn from various parts of India and from as many as 43 countries and international bodies. The foreign participants numbered 96.

#### ***Training Material***

As a part of capability building at the regional, state and national levels, self-learning modules, papers, statistical data, reports on planning and administration have been prepared by the University. In every training programme, a set of reading materials pertaining to the themes of the programme, prepared by the faculty and culled from various sources, is provided to the participants.

### **Training Methodology**

NUEPA is an interdisciplinary institution. Therefore, all its training programmes are also interdisciplinary. As such, the programme methodologies are designed accordingly. Without exception, programme methodologies are informed by state-of-the-art multi-channel learning systems, including lectures and lecture discussions, simulations, role-play, case studies, practical and syndicate work, participant seminars, etc. NUEPA classrooms are well equipped with modern educational technology facilities like computers with LCD projectors, video and television, overhead projectors, white marker boards, panaboard, etc. Faculty is well conversant with the use of such aids in classrooms. One of the major interventions in programme methodologies is field visit that encourages participants to explore for themselves the innovative organizational and management methods.

Programme planning is a bottom-up participative approach. It begins with the initiative of the individual faculty members; their proposals are reviewed at the Department level with Heads of Departments, Faculty level at the Faculty Council, followed by processing through Academic Council, Finance Committee, and Board of Management that comprise external experts. Before launching the programme, each programme is further discussed elaborately by a Task Force Committee specifically constituted for the purpose. Each

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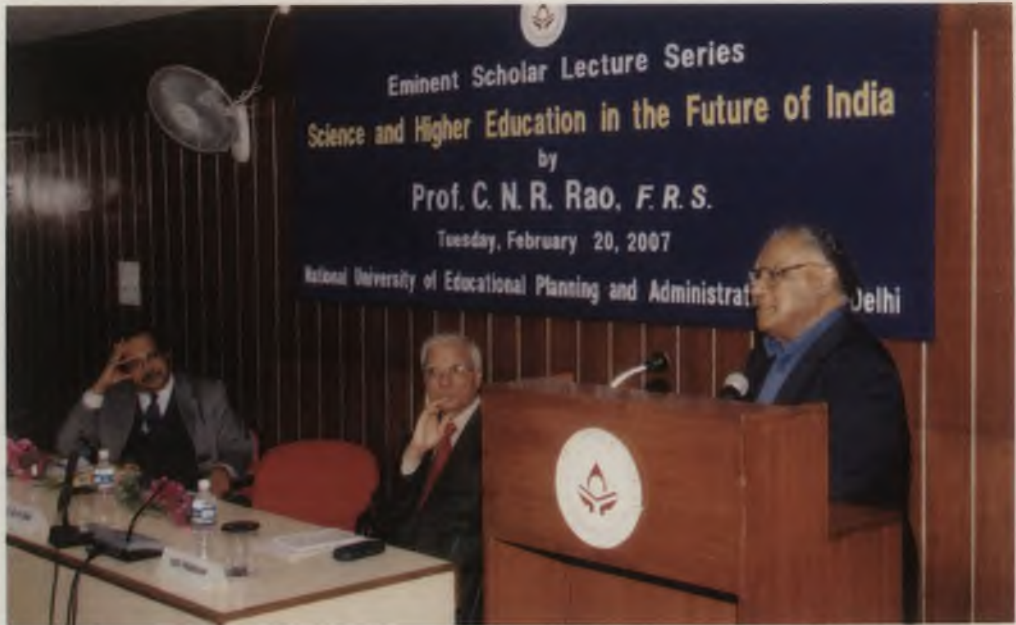


*Hon'ble Union Minister for HRD, Shri Arjun Singh Gracing the Function held on the Occasion of Announcement of NIEPA becoming National University of Educational Planning and Administration and Release of School Report Cards*

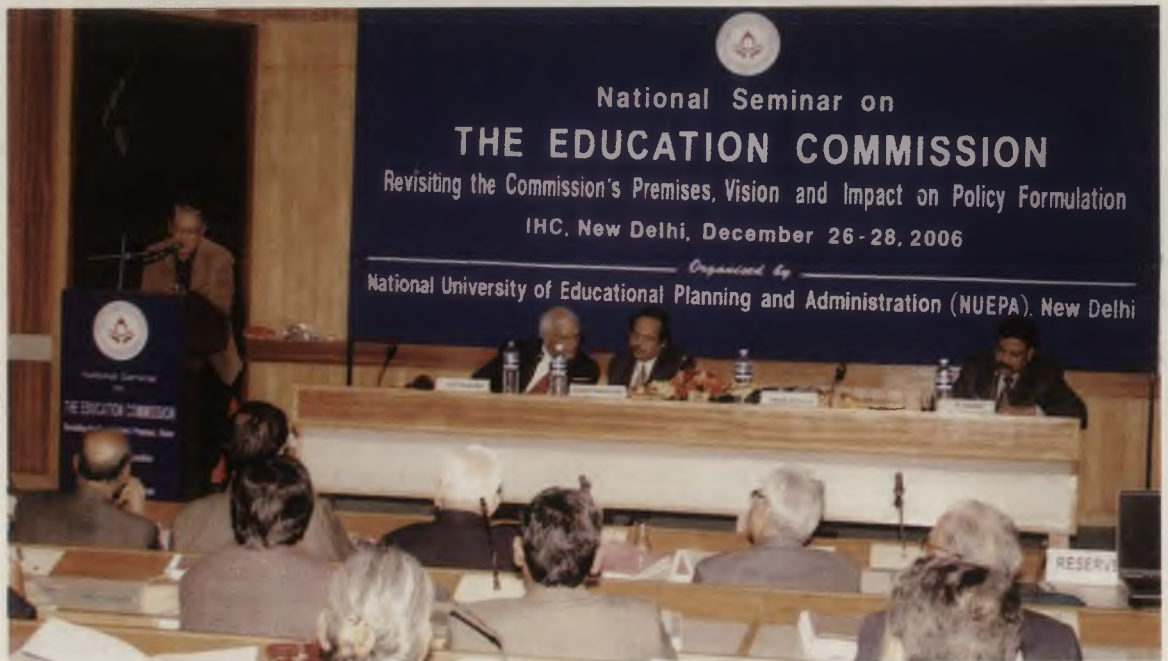


*IDEPA Participant welcoming Smt. D. Purandeswari, the Hon'ble Minister of State, HRD*





*Prof. CNR Rao delivering the First Lecture on Science and Higher Education in the Future of India during the launch of the Eminent Scholar Lecture Series*



*Prof. André Béteille, Chairman, ICSSR inaugurating the National Seminar on the Education Commission*

programme is evaluated by the participants at the implementation stage and the feedback is used to modify, change and improve future programmes.

### **Research**

NUEPA is primarily a research organization. A very important feature of the organization is that every academic member of staff is a researcher. The research initiatives in the University can be classified into two categories, namely, commissioned research, and self-initiated research. The Government of India, particularly the Ministry of Human Resource Development, Planning Commission, and various other governmental agencies like University Grants Commission, state level institutions and international agencies active in education in India, often commission NUEPA for research studies. Such researches are invariably funded by the commissioning agency. Also, such commissioned researches form an important source of feedback and monitoring of major government programmes, projects and schemes.

The second type comprises researches that are initiated by the concerned faculty, depending upon their area of specialization. Such research studies are funded by the University from its own budgetary resources. The University, as per its slated objectives, also promotes research by sponsoring projects to various research institutions in the country. The University also collaborates in research projects that involve participation of researchers from other research Universities as well.

During the year, 2 research studies were completed while as many as 29 research studies were in progress/sanctioned.

### **Consultancy and Professional Support**

Consultancy and professional support is an integral part of the charter of NUEPA. NUEPA is intensely involved in educational policy making, planning, implementation and evaluating various schemes and programmes of the Ministry of Human Resource Development, Planning Commission, University Grants Commission and various other national bodies. NUEPA offers its professional support at all levels of education. It also extends its support to the state governments and state level organizations like SCERTs, SIEMATs, State Councils of Higher Education, etc. Besides the national and state level support, NUEPA also provides consultancy and professional support to international organizations like UNESCO, World Bank, SIDA and other agencies.

In recognition of the expertise of its faculty, a number of faculty members are consulted by various international agencies in international settings. A new ground was broken when NUEPA was called upon to provide professional support to a project on decentralized planning in the neighbouring country of NEPAL, under an internationally funded project.

### **Dissemination**

#### ***Publications***

The primary mode of dissemination of NUEPA's research and conceptual knowledge is through publications. It has generated, over the years, a very strong publication programme with several major components.

---

It publishes the NUEPA Newsletter, and the ANTRIEP Newsletter. NUEPA functions as the focal point of the Asian Network of Training and Research Institutions in Educational Planning.

NUEPA brings out a professional periodical in English – *Journal of Educational Planning and Administration*. The high quality of the journal fetches nearly 50 international journals on exchange basis. *Pariprekshya* is NUEPA's Hindi journal.

During the year under report, eight issues of Journals – four each of the Journal in English and Hindi, and one issue of the ANTRIEP Newsletter were brought out.

There are two occasional publications – one, called as *Occasional Paper* contributed by the faculty members and the second, *Best Practices in Education*, a documentation of educational innovations in practice.

NUEPA also publishes research reports, conference proceedings, and scholarly works of its faculty. It has also ventured itself into publishing scholarly works and research reports as priced publications. It has also collaborated with private publishers for publication and dissemination on behalf of NUEPA.

During this period, the University also brought out Training Calendar, Announcements of IDEPA and DEPA Programmes, etc. besides several mimeographs and research papers.

### **Academic and Supporting Units**

The academic programmes of the University are conducted by its nine Academic Departments. A brief account of these academic and the supporting departments is given below.

#### ***Academic Departments***

*Department of Educational Planning:* With the shift of emphasis from centralized to decentralized planning, the main effort of the Department is on integration of inputs, processes and products of planning at institutional, district, state and national levels. With the onset of liberalization of the economy, the focus has also shifted to strategic, indicative rather than comprehensive planning in conventional sense. The Department conducts training programmes and undertakes research in these areas and also provides consultancy to various bodies.

*Department of Educational Administration:* The focus of the Department is on training and research in educational management. It conducts programmes both for institutional heads and area level officers. The Department is currently hosting the consultancy project on Decentralized Planning in NEPAL, drawing expertise from all other Departments.

*Department of Educational Finance:* This thematic Department focuses its activities on crucial issues of policy, planning techniques and management of financing of education, viz., mobilization of governmental and private resources, allocation of resources and utilization of resources in primary, secondary and in higher and technical education, in formal and non-formal forms of education, and in literacy and adult education. Public financing of education, and internal and external efficiency of investment in education are the other serious concerns for research and training.

*Department of Educational Policy:* This thematic Department focuses its activities on crucial items of educational policy, planning, implementation, review, monitoring and evaluation at all levels, viz., school,

formal, non-formal, higher, adult and distance education at centre, state and institution levels. It works as national support system in policy formulation, its implementation, review and analysis. The Department also works for capacity building of policy makers, planners, administrators and implementers through training, research, and consultancy, in addition to conducting of seminars, workshops and discussion meets in the crucial areas of doctoral research, rotational headship, self-financing courses, deemed university, human rights, women studies, etc.

*Department of School and Non-formal Education:* The prime focus of this Department is on the crucial issues of school education, non-formal education, adult literacy and inclusive education, providing strong empirical base in order to contribute more meaningful inputs for developing and improving education. The six-month Diploma Course in Educational Planning and Administration, a regular contribution of this Department, is one of the most prestigious training programmes of the University. The Department maintains close linkages with government, non-government and international agencies with the objective of restructuring educational system at sub-national, national and international levels.

*Department of Higher and Professional Education:* This Department works for generation and dissemination of knowledge/information in planning and management of higher education; developing the planning and management competencies among key personnel in higher education through training programmes and workshops for college principals and senior university and state officials; and providing technical and professional consultancy to policy, planning and implementing organizations and institutions of higher education.

*Department of Foundations of Education:* The major focus of this Department is on strengthening the capabilities of state and district level planners and administrators in decentralized and local level planning, in capacity building of the faculty of District Institute of Education and Training (DIETs), and State University of Educational Management and Training (SIEMAT). Research-based interventions in the DPEP programmes and evaluative studies of centrally sponsored schemes are other major areas of research of the Department.

*Department of Comparative Education and International Cooperation:* This Department provides the international interface of NUEPA. The six-month International Diploma in Educational Planning and Administration (IDEPA) for senior educational policy makers, planners and administrators is the flagship programme of the University. Seventy-five developing countries have benefited from the programme. In addition, the Department offers, on demand, tailor-made country specific programmes on educational planning and management. Comparative research on educational planning and management is another unique feature of this Department. On behalf of NUEPA, this Department brings out a bi-annual newsletter of the Asian Network of Training and Research Institutions in Educational Planning (ANTRIEP) for dissemination of information on research and innovation in educational planning and administration among member institutions. Recently it concluded a massive orientation programme for more than 400 Sri Lankan educational personnel in twelve tailor-made programmes.

*Department of Educational Management Information System:* This Department deals with system level management issues, including logistics management, information systems, control systems, computer applications, operations research in education, project formulation and monitoring, and implementation decision support systems, etc. Special focus is on capacity building in computer applications among state and district level staff in the design, development and implementation of information systems. The

Department also provides technical and professional support for EMIS for the *Sarva Shiksha Abhiyan* and the erstwhile District Primary Education Project. ORSM also works as a service Department looking after the LAN, NUEPA Website, and software development for institutional management.

*Department of Inclusive Education:* This Department focuses on the Conceptualization of Inclusive Education, with specific reference to education of children and youth with disabilities. It also deals with national and international policy and instruments, statements, and Acts formulated in India and other countries for addressing the concerns and issues of persons with disabilities, role of NGOs, Universities, Apex Institutions, Ministries of Health, Labour and Welfare in Planning and Management of Education for children and youth with disabilities.

### **Supporting Departments**

*Library and Documentation Centre:* A treasure on educational planning and administration, NUEPA Library and Documentation Centre has a collection of 33537 books and 5385 volumes, respectively. It receives about 230 Indian and foreign journals and academic periodicals regularly. Totally computerized and networked, the library provides referencing services through Internet, ERIC and DELNET based virtual library mode. The library in fact is a treasure house on educational planning and administration.

The Documentation Centre offers a unique collection of official reports, documents and other publications of the Central and State Governments, such as state gazetteers, state census reports, world handbooks, educational surveys, five-year plans, etc. For current documents on education, there is no better source.

*Publication Department:* NUEPA has a modest publishing programme for dissemination of research and developments in education in the form of occasional papers, journals, newsletters, books and reports. Some of the important periodical publications are: *Journal of Educational Planning and Administration*, *Pariprekshya*, ANTRIEP Newsletter, and NUEPA Newsletter. It also publishes various research and seminar/conference reports in the form of books. The University is bringing out a series of reports of survey on educational administration in various States and Union Territories.

*Electronic Data Processing (EDP) Department:* This Department backs up the information technology needs of the University. NUEPA leads in using information technology in day-to-day activities, both academic and non-academic. Every faculty member, every administrative and finance Department as well as the library, have the latest computing facilities, with Internet and e-mail services for the faculty members. The Department contributes computer awareness and appreciation module in various training programmes.

*Hindi Cell:* The Cell offers academic support to research, training and dissemination through rendering in Hindi professional literature on educational planning and management. The cell also helps in implementing the official language policy.

*Cartography Cell:* This Cell provides computerized mapping and other cartographic services for research and dissemination by developing innovative presentations of data and information through maps, graphs, display charts, tables and transparencies.

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## **Administration and Finance**

### ***Administration***

The administrative set up of NUEPA includes general, academic and personnel administration. As on March 31, 2007, the University had a total sanctioned strength of 163 staff members, both academic and administrative.

### ***Finance***

During the year, the University received a grant of Rs 752.20 lakhs (Rs 268.13 lakhs under Non-Plan, Rs 484.07 lakhs under Plan, and Rs. 5.00 lakh received as Grant under Plan Accounted 2005-06). The University had an opening balance of Rs 2.79 lakhs both under Plan and Non-Plan. The internal office and hostel receipts amounted to Rs 67.23 lakhs during the year. The expenditure during the year under Non-Plan and Plan amounted to Rs 826.29 lakhs.

The University had a balance of Rs 194.18 lakhs and received additional funds amounting to Rs 211.01 lakhs during the year for the sponsored programmes/studies from other agencies. The expenditure during the year on sponsored programmes/studies amounted to Rs 211.91 lakhs.

### ***Campus Facilities***

The University has a four-storeyed office building, a seven-storeyed hostel comprising 60 fully furnished rooms with attached baths, and a residential complex having 16 Type I quarters, 8 quarters each of Type II to V, and the Director's residence. Construction of one additional room in the 25 expandable houses, acquired by NUEPA in Bindapur, Dwarka has been completed. Hostel receipts amounted to Rs 24.35 lakhs during the year.



Training is one of the important functions of the University. During the year under review, the University organized National Diploma, Orientation and Training Programmes, Workshops, Seminars, Conferences etc. for officers of Education Departments of States/Union Territories as well as for university and college administrators engaged in the task of educational planning and administration. It also conducted an International Diploma Programme for educational planners and administrators of developing countries.

### **Approach and Thrust**

Training programmes are designed keeping in view the training needs emanating from new developments in the field. Training needs identified by the participants and the decision makers are also taken into consideration while designing the programmes. Suggestions and feedback given by participants on earlier occasions are kept in view while organizing the programmes. Task Forces are constituted to discuss details of the programmes.

Apart from above, the priority areas such as planning and management training for school heads, planning and management of secondary and higher education, methodology and techniques of district planning in education under SSA, planning and management of SCERTs/DIETs, quantitative research methods in education, planning and management of Universalization of elementary education (UEE), role of computer in education, etc, are also kept in view while planning the training calendar of the University. Programmes are also conducted for the educational personnel working in DPEP/SSA districts.

The University continues to play its pivotal role at international level by organizing training programmes, workshops, seminars and conferences for educational functionaries from developing countries in collaboration with various international agencies.

NUEPA is gradually shifting its training emphasis towards the training of trainers and networking with state and regional institutions and university departments of education.

### **Training Material**

NUEPA faculty remained actively involved in the preparation of research/training materials for training programmes. These training materials serve as background papers given to the participants during the programmes. These materials are supplemented by published literature on the subject concerned.

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## Evaluation

Every training programme is formally evaluated. At the end of each training programme, every participant is asked to evaluate the training programme on a structured proforma. In programmes of longer duration, their evaluation is also preceded by one or two mid-term evaluations.

## Participation

During the year 2006-2007, the University organized, besides the Diploma Courses, 38 Orientation/Training Programmes, Workshops, Seminars, Conferences, Meetings etc. at national and international levels. Out of total 1506 participants, 1410 were Indian participants and 96 from other countries and international agencies. The list of programmes organized during the period is given in Annexure I.

Programmes organized during the year belong to two categories: (a) Diploma Programmes; and (b) Thematic and General Programmes in Educational Planning and Management, and theme based short-term programmes at national and international levels. The category-wise programmes are given in Table I.

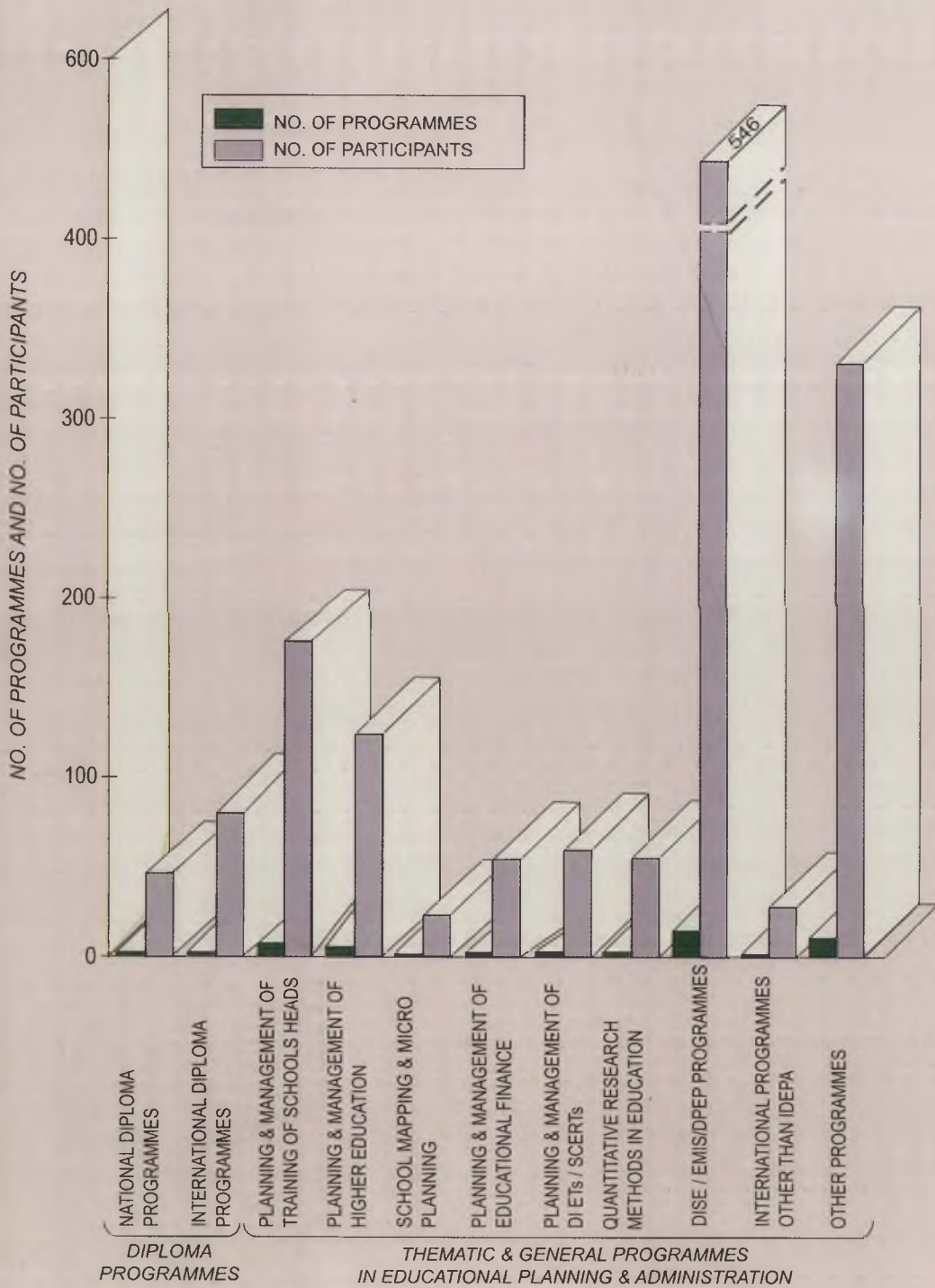
**TABLE I**  
**Category-Wise Programmes Organized during 2006-2007**

<i>Classification of Programmes</i>	<i>No. of Programmes</i>	<i>Duration (days)</i>	<i>No. of Participants</i>
<b>Diploma Programmes</b>			
(a) National Diploma Programmes*	2	186	46
(b) International Diploma Programmes*	2	179	80
<b>Thematic &amp; General Programmes in Educational Planning and Management</b>			
Planning and Management of Training of Schools Heads	5	39	180
Planning and Management of Higher Education	4	21	121
Mapping Schooling Provisions at Secondary Level	1	3	20
Planning and Management of Educational Finance	2	10	48
Planning and Management of District Institutes of Education and Training (DIETs)/State Councils of Educational Research and Training (SCERTs)	2	10	62
Quantitative Research Methods in Education	2	22	50
DISE/EMIS/DPEP/SSA Programme	13	32	546
International Workshop other than IDEPA	1	6	25
Other Programmes	8	28	328
<b>Grand Total</b>	<b>42</b>	<b>537</b>	<b>1506</b>

\* *On-going programmes (one each national and international).*

Almost all the States and Union Territories in the country participated in programmes organized by the University. The state-wise participation may be seen from Table II.

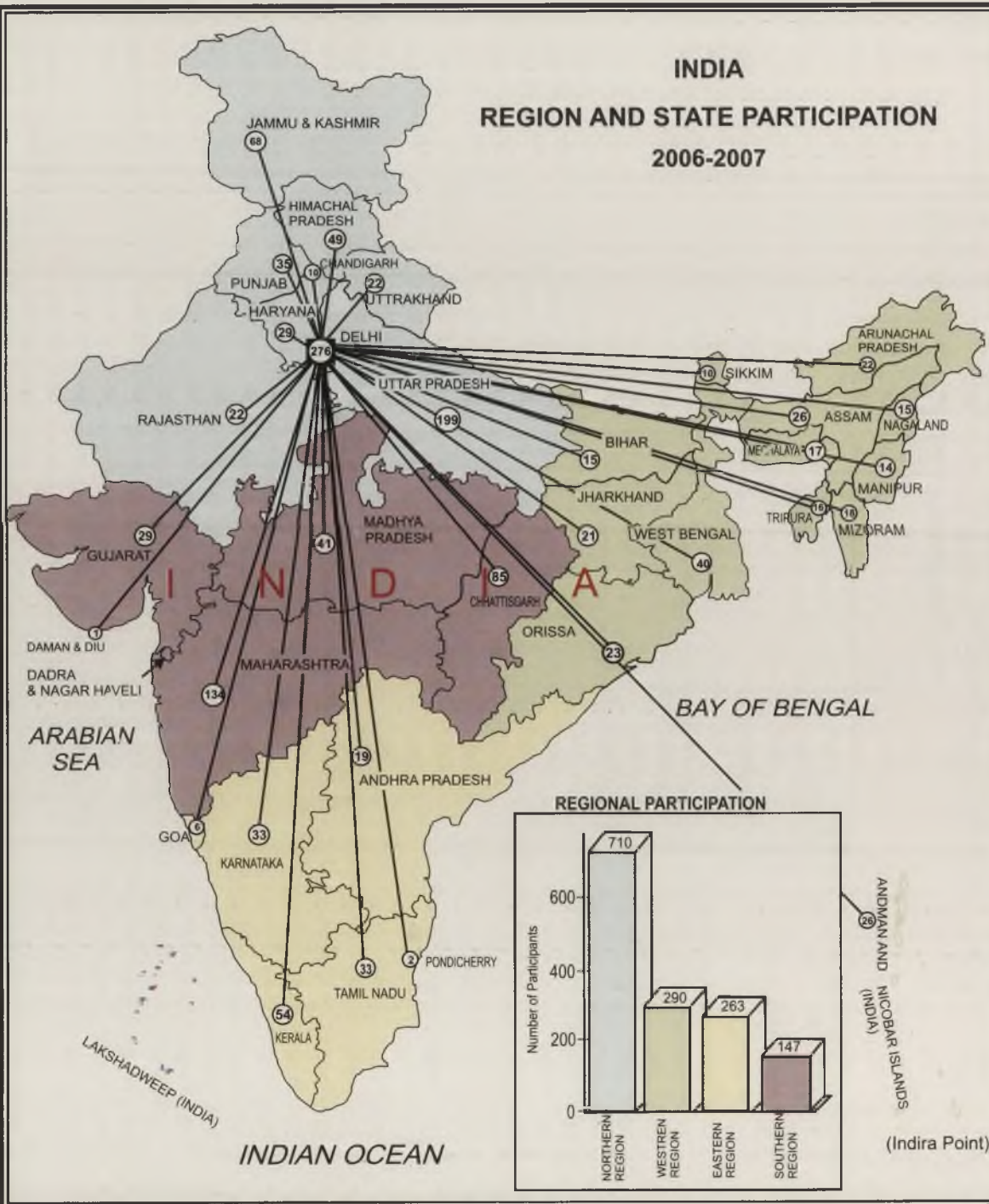
## CATEGORY-WISE PROGRAMMES



# INDIA

## REGION AND STATE PARTICIPATION

### 2006-2007



**TABLE II**  
**State-Wise Number of Participants**

<i>State/UT</i>	<i>No. of Participants</i>
1. Andhra Pradesh	19
2. Arunachal Pradesh	22
3. Assam	26
4. Bihar	15
5. Chhattisgarh	85
6. Goa	06
7. Gujarat	29
8. Haryana	29
9. Himachal Pradesh	49
10. Jammu & Kashmir	68
11. Jharkhand	21
12. Karnataka	33
13. Kerala	54
14. Madhya Pradesh	41
15. Maharashtra	134
16. Manipur	14
17. Meghalaya	17
18. Mizoram	18
19. Nagaland	15
20. Orissa	23
21. Punjab	35
22. Rajasthan	22
23. Sikkim	10
24. Tamil Nadu	33
25. Tripura	16
26. Uttarakhand	22
27. Uttar Pradesh	199
28. West Bengal	40
29. Andman & Nicobar Islands	26
30. Chandigarh	10
31. Dadra & Nagar Haveli	-
32. Daman & Diu	01
33. Delhi	276
34. Lakshadweep	-
35. Pondicherry	02
<b>Total</b>	<b>1410</b>

### Type and Level of Participation

The participants of various programmes constituted a mixed group in terms of their levels. These included senior level functionaries from Directorates of Education, SCERTs, DIETs/SIEMATs, regional and district level functionaries, DPEP/EMIS/DPEP/SSA states as well as institutional heads like school principals from the States and Union Territories. Similarly, college principals and senior academicians/administrators from universities also took part in the area of higher education. Details of the participants in terms of types and levels may be seen from Table III.

**TABLE III**  
**Level-Wise Participation in the Orientation and Training Programmes/Workshops/  
Seminars/Conferences Organized During 2006-2007**

<i>Level</i>	<i>No. of Participants</i>
School Principals/Heads	201
District Education Officers	68
DIET/SCERT/SIEMAT Personnel	103
DISE/EMIS/DPEP/SSA Personnel	459
Senior Education Administrators	76
College Principals	69
University Administrators	95
Senior Academicians	243
Others	96
<b>Total</b>	<b>1410</b>

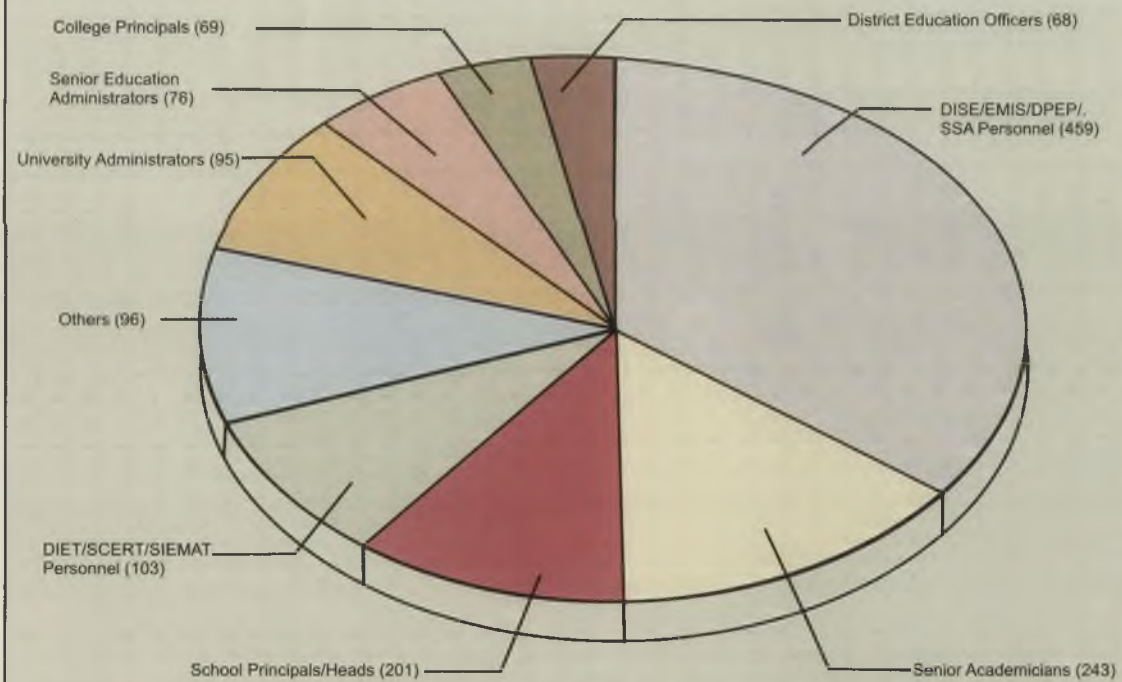
### international Level

During the year, the University organized one International Diploma Programme in addition to one on-going International Diploma Programme. University also organized one International Technical Workshop on Research Planning under CREATE programme. In these programmes 96 participants participated from as many as 43 countries.

### **Programmes by Areas and Themes**

During the year, the University organized 4 Diploma Programmes – 2 national and 2 international – which include 1 on-going international level programme, 15 training and orientation programmes, 18 workshops and 5 seminars/conferences. The country-wise number of international participants may be seen from Table IV.

### LEVEL-WISE PARTICIPATION: 2006-07



## INTERNATIONAL PARTICIPATION : 2006 - 2007



**TABLE IV**  
**Country-Wise Participation in Various Programmes During 2006-2007**

<i>S. No.</i>	<i>Name of the Country</i>	<i>No. of Participants</i>
1.	Afghanistan	1
2.	Bangladesh	6
3.	Bhutan	4
4.	Botswana	2
5.	Burkina Faso	1
6.	Burundi	1
7.	Cambodia	1
8.	Costa Rica	1
9.	Cuba	1
10.	Gambia	1
11.	Georgia	1
12.	Ghana	5
13.	Guyana	1
14.	Iraq	2
15.	Ivory Coast	3
16.	Kazakhstan	2
17.	Kenya	2
18.	Lebanon	1
19.	Liberia	1
20.	Macedonia	1
21.	Madagascar	2
22.	Mauritius	6
23.	Namibia	1
24.	Nepal	6
25.	Nigeria	2
26.	Papua New Guinea	2
27.	Russia	1
28.	Saudi Arabia	1
29.	Senegal	2
30.	Sierra Leone	2
31.	South Africa	2
32.	Sri Lanka	8
33.	Sudan	3
34.	Tajikistan	1
35.	Tanzania	3
36.	Thailand	1
37.	Uganda	1
38.	United Kingdom	7
39.	Uzbekistan	1
40.	Venezuela	1
41.	Yemen	1
42.	Zambia (Republic of)	3
43.	Zimbabwe	1
<b>TOTAL</b>		<b>96</b>



***National Diploma Programme in Educational Planning and Administration (DEPA)***

The University completed the third phase of twenty-sixth Diploma Programme during the year 2006-2007, (May 8-12,2006), the first phase of which had commenced from September 1 – November 30, 2005 and second and third phases of the same programme were conducted between December 01, 2005 and February 28, 2006.

The twenty-seventh Diploma Programme commenced during September 2006. The programme had three components:

- (i) three months of intensive curricular work at NUEPA from September 1, 2006 to November 30, 2006;
- (ii) three months of project work undertaken by the participants in the districts of their posting from December 2006 to February 2007.
- (iii) Five-day workshop based on Project Reports

The programme was based on lecturer-discussion, panel discussion, case studies, simulation exercise, and group discussion on the identified themes listed for discussion. Sufficient time was devoted to practical exercises, library-based assignments; field visits and visits to some important educational institutions. Besides these, each trainee was given on the job training, which included supervised project work at the place of work of the particular trainee for a period of three months. They were also required to submit a summary based on their project report not exceeding fifteen typed sheets.

A comprehensive evaluation of the programme was conducted at the end of the first phase. The participants felt that objectives of the programme were fully realized. Some suggestions were also given towards the sequencing of courses, improvement of infrastructure facilities, etc.

The 27<sup>th</sup> DEPA team visited the state of Uttarakhand during October 16-20, 2006 for familiarizing the participants with the educational innovations and other activities being undertaken by the state. This also serves as an opportunity to learn more about the cultural context of education. During this visit, participants could gain adequate learning experience and exposure to the innovative activities taken by Sharp Memorial School, National Institute for visually Handicapped, National Institute for Orthopedically Handicapped, Rajeev Gandhi Navodaya Vidyalaya, Vatsalya Vatika Asylum, Doon School, Kunja Puri Model School and National Institute of Administrative Research, Mussoorie. The participants had an interaction with Education Secretary, Uttarakhand.

Apart from the inter-state visit, the participants visited local institutions like IGNOU, Government Senior Secondary School, Gurgaon, SCERT, Gurgaon, and three NGOs – Prayas, Katha and Pratham – located in Delhi.

The twenty-sixth (Phase III) and twenty-seventh DEPA programmes had 46 participants. State-wise participation is given in Table V.

**TABLE V**  
**State-Wise Participation in the Twenty-sixth and Twenty-seventh**  
**National Diploma Programmes**

<i>Name of the State</i>	<i>Twenty-sixth Diploma</i>	<i>Twenty-seventh Diploma</i>	<i>Total</i>
Arunachal Pradesh	-	1	1
Assam	5	-	5
Chhattisgarh	2	-	2
Delhi	1	-	1
Haryana	-	2	2
Himachal Pradesh	-	2	2
Jammu & Kashmir	3	2	5
Karnataka	-	1	1
Kerala	1	1	2
Madhya Pradesh	2	3	5
Manipur	1	-	1
Meghalaya	-	1	1
Mizoram	-	2	2
Nagaland	1	-	1
Orissa	2	2	4
Tamil Nadu	4	-	4
Uttarakhand	1	2	3
Uttar Pradesh	-	2	2
Daman & Diu	-	1	1
Pondicherry	-	1	1
<b>Total</b>	<b>23</b>	<b>23</b>	<b>46</b>

### ***International Diploma Programme in Educational Planning and Administration (IDEPA)***

NUEPA has been organizing a six-month International Diploma Programme in Educational Planning and Administration (IDEPA) for educational planners from developing countries every year since 1985. Twenty-second IDEPA Programme commenced in February 1, 2006 and was completed on July 30, 2006. The Twenty-third Diploma Programme commenced on February 1, 2007. The course structure consisted of two components: (i) Phase I, a three-month intensive curricular work at NUEPA; and (ii) Phase II, a three-month field research project in the home country, through one's own efforts. The methodology of the programme sought to strike a balance between theory and practice. Broadly, it included lecture discussions, simulation and practical exercises, role plays, case discussion, management games, search conferences, demonstrations, group discussions and panel discussions. Participants' seminars for encouraging them were special features of the course methodology.

The programme also lays emphasis on academic exercise at micro-level, educational cultural field visits, field educational attachments and enrichment lectures. Educational field attachments constitute a major component of exercise of the IDEPA participants at the micro-level in addition to other major areas, which encompass the whole programme. This year the educational field attachment involved visits to and attachments with supra level institutions in and around and outside Delhi. This year, educational attachments involved visits and attachment with institutions in the states of Haryana and Maharashtra. For each such visit a nominated trainee/field advisor gave a report on the educational visit to particular

institutions. The participants visited various educational departments and other educational institutions of Haryana and Maharashtra.

**TABLE VI**  
**Country-Wise Participation in the Twenty-second and**  
**Twenty-third International Diploma Programmes**

<i>S.No.</i>	<i>Name of the Country</i>	<i>Twenty-second IDEPA</i>	<i>Twenty-third IDEPA</i>	<i>Total</i>
1.	Afghanistan	-	1	1
2.	Bangladesh	2	-	2
3.	Bhutan	2	2	4
4.	Botswana	-	2	2
5.	Burkina Faso	1	-	1
6.	Burundi	1	-	1
7.	Cambodia	1	-	1
8.	Costa Rica	1	-	1
9.	Cuba	-	1	1
10.	Gambia	1	-	1
11.	Georgia	-	1	1
12.	Ghana	-	3	3
13.	Guyana	-	1	1
14.	Iraq	2	-	2
15.	Ivory Coast	2	1	3
16.	Kazakhstan	-	2	2
17.	Kenya	2	-	2
18.	Lebanon	-	1	1
19.	Liberia	-	1	1
20.	Macedonia	1	-	1
21.	Madagascar	2	-	2
22.	Mauritius	4	2	6
23.	Namibia	-	1	1
24.	Nepal	4	2	6
25.	Nigeria	2	-	2
26.	Papua New Guinea	2	-	2
27.	Russia	-	1	1
28.	Senegal	1	1	2
29.	Sierra Leone	1	1	2
30.	Sri Lanka	3	5	8
31.	Sudan	1	2	3
32.	Tajikistan	1	-	1
33.	Tanzania	1	2	3
34.	Thailand	-	1	1
35.	Uganda	1	-	1
36.	Uzbekistan	-	1	1
37.	Venezuela	1	-	1
38.	Yemen	-	1	1
39.	Zambia (Republic of)	3	-	3
40.	Zimbabwe	-	1	1
<b>TOTAL</b>		<b>43</b>	<b>37</b>	<b>80</b>

Eighty educational planners from various countries thus participated in these two programmes.

### ***Planning and Management of Training for School Heads***

NUEPA organized four training programmes and one workshop in the field of Planning and Management of Training of School Heads. One hundred and eighty heads of institutions and other officers attended these programmes.

### ***Planning and Management of Higher Education***

University organized one orientation programme, two workshops and one national seminar in the area of Planning and Management of Higher Education. One hundred and twenty-one senior academician and experts in the area of higher education attended these programmes.

### ***Mapping Schooling Provisions at Secondary Level***

University organized one consultative meet on mapping schooling provisions at secondary level. Twenty educational personnel at central and state level officers attended the programme.

### ***Planning and Management of Educational Finance***

In the area of Planning and Management of Educational Finance, NUEPA organized two orientation programmes. Forty-eight participants participated in these programmes.

### ***Planning and Management of District Institutes of Education and Training (DIETs)/State Councils of Educational Research and Training (SCERTs)***

Two training programmes in Planning and Management of District Institutes of Education and Training (DIET)/State Councils (including also Autonomous District Councils) of Educational Research and Training (SCERTs) were organized for the officers working in DIETs, SCERTs and District councils. Sixty-two participants attended these programmes.

### ***Quantitative Research Methods in Education***

One training programme and one workshop each in the field of Quantitative Research Methods in Education were organized. Fifty participants attended the aforesaid training programmes.

### ***DISE/EMIS/DPEP/SSA Programme***

Three training programmes, one orientation programme and nine workshops in the field of DISE/EMIS/DPEP/SSA were organized during the year. Five hundred and forty-six participants attended these programmes.

***International Programmes Other than IDEPA***

NUEPA organized one International Technical Workshop on Research Planning under CREATE project. Twenty-five educationists attended this workshop, out of which, twelve were from India and thirteen from other countries.

***Other Programmes***

University also organized one training programme, three workshops and four seminars in the field of vision and impact on policy formulation and secondary education, University also conducted a meeting on Mid-term Assessment of Education for All in India, which are listed in Annexure-I. Three hundred and twenty-eight experts and educationists attended these programmes.

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**N**UEPA is actively engaged in conducting, aiding, promoting and coordinating research in various spheres of educational planning and administration. The focus of the research is multi-disciplinary with the main thrust being on techniques and processes of educational planning and administration.

NUEPA promotes research through funding research projects of faculty; accepting research projects from other agencies; and providing financial assistance to experts and institutions for undertaking research in identified priority areas.

The research undertaken and supported by NUEPA synthesizes theoretical and empirical issues. Research activities of the University constantly endeavour to provide sound empirical and analytical base for policy and plan formulations. They also provide significant inputs for various training programmes.

### **Studies Completed**

1. Secondary Education in India: Analysis of Delivery Mechanism and Factorizing of Secondary Schools by Dr. (Mrs.) K. Sujatha.
2. A Study of School Education Boards in India and Envisioned Role and Functions in the Context of Access, Equity and Quality of Education by Dr. (Mrs.) Sudesh Mukhopadhyay.

### **Studies in Progress/Sanctioned**

1. A Study on Impact of Court Orders on the Right of Child to Education in India by Dr. (Mrs.) Nalini Juneja.
  2. Implementation of Structural Adjustment Programmes (NEP) on UEE in North Eastern Region of India with Focus on Girls by Dr. (Mrs.) Y. Josephine.
  3. Impact of DPEP on Development of Primary Education in Tribal Areas by Dr. (Mrs.) Y. Josephine.
  4. Shadow Teaching in Delhi by Dr. (Mrs.) Neeru Snehi.
  5. Micro Planning in DPEP Districts: A Comparative Study on Haryana and UP, 2001-02 by Dr. (Mrs.) Neeru Snehi
  6. Decentralization of Secondary Education – Case Studies by Dr. (Mrs.) M. Bandyopadhyay.
  7. Causes of Drop-out of Secondary School Children in Delhi by Dr. (Mrs.) Sunita Chugh.
  8. Education Reforms: Management of Change through Support Organizations.
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9. NUEPA-Nepal Project on Capacity Building in Decentralized Planning and Management of Education by Dr. (Mrs.) Najma Akhtar.
  10. Causes of High Drop-out Rate in Selected DPEP Districts of Sambalpur and Keonjhar of Orissa by Dr. K. Biswal.
  11. District Information Systems of Education (DISE-IV) by Dr. A.C. Mehta.
  12. Setting up a Technical Committee on Trade in Education under WTO Regime by Dr. Sudhanshu Bhushan.
  13. Functioning of SIEMATs – A Study of 14 DPEP States (Phases – I, II & III) by Dr. (Mrs.) P. Menon.
  14. Digitization of Published and Unpublished Work in NUEPA by Ms. Deepak Makol and Dr. D.S. Thakur.
  15. EFA-2000 by Dr. R. Govinda.
  16. Internal Resource Generation and Utilization in Indian Universities: The Case of Selected South Indian Universities by Dr. K. Murleedharan and Dr. C. Krishnan (Under Scheme of Assistance).
  17. Study on School-Based Supervision for Managing Quality in Secondary Schools by Dr. R.S. Tyagi.
  18. Research Project “Financial Requirements in Higher Education During XI Plan” by Dr. Sudhanshu Bhushan
  19. Consortium for Research on Educational Access, Transitions and Equity (CREATE) DFID Contract Issues of Contract No. RPC HD 10 (Sussex University) by Dr. R. Govinda
  20. Mid-Term Assessment of EFA Goals in India by Dr. R. Govinda.
  21. Utilization of Reservation in Higher Education Institutions with Focus on Scheduled Tribe Students – NUEPA as Model Institution by Dr. B.K. Panda.
  22. Role of DIET in Developing District Education Plans under SSA: A Study of Four States by Prof. S.M.I.A. Zaidi and Dr. N.K. Mohanty.
  23. Financing Elementary Education in India: Fund Flow Pattern and Utilization of Resources in Elementary Education by Dr. (Mrs.) P. Geetha Rani
  24. A Study of Self-Financing Courses in Colleges by Dr. Sudhanshu Bhushan.
  25. A Study on Foreign Students in Indian Universities by Dr. (Mrs.) Neeru Snehi and Dr. (Mrs.) Kausar Wizarat.
  26. Growth and Performance of Private Secondary Schools by Dr. (Mrs.) Manju Narula.
  27. A Study of Management of School Education under Panchayati Raj Institutions: Participation, Progress and Perspective by Dr. R.S. Tyagi and Dr. (Mrs.) Najma Akhtar.
  28. Study on Social Hierarchy in Accessing School Education in Rajasthan and Haryana by Dr. (Mrs.) Madhumita Bandyopadhyay.
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The National University of Educational Planning and Administration (NUEPA) has a modest publishing programme. It prepares, prints, and publishes Occasional Papers, Journals/Periodicals, Newsletters, Books, Prospectus of M. Phil and Ph.D. Programmes, Calendar of Training Programme, etc. in furtherance of fulfilling the objectives of the National University. It disseminates the outcomes of research and development in education in the form of aforementioned publications to the wider public.

Some of the important publications are: *Journal of Educational Planning and Administration* in English, *Pariprekshya* in Hindi and *ANTRIEP Newsletter*, M. Phil. and Ph.D. Prospectus. The University also publishes several research and seminar/conference reports in the form of Books and Monographs. It also brings out a series of Survey Reports on Educational Administration in various States and Union Territories.

The primary objective of NUEPA publications is to disseminate information. This objective is achieved by using print media and/or digital media. The works of the university are executed by self publishing (in-house publishing) and by outsourcing (engaging private publishers).

The Publication Department is equipped with computers and printers to carry out various DTP jobs of the University.

During the period under review, the University brought out the following publications.

### **Journals and Newsletter**

*Journal of Educational Planning and Administration* (JEPA)

The University regularly publishes the *Journal of Educational Planning and Administration*. During the period, the following four issues of the Journal were brought out:

Journal of Educational Planning and Administration, Volume XX No. 1, January, 2006; Volume XX No. 2, April 2006; Volume XX No. 3, July 2006; Volume XX No. 4, October 2006. Reprint edition of the Journal Volume XX No. 1, January 2006 was also published during the year. Dr. Jandhyala B.G. Tilak is the Editor of the Journal.

*Pariprekshya*

The University also publishes a Hindi Journal *Pariprekshya* and during the period four issues – Vol. XII No. 3, December 2005, Vol. XIII No. 1 April 2006, Vol. XIII No. 2 August 2006, and Vol. XIII No. 3, December

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2006 of the journal were brought out. Dr. SMIA Zaidi is its Academic Editor and Dr. Subhash C. Sharma is the Editor.

#### *ANTRIEP Newsletter*

One issue of ANTRIEP (Asian Network of Training and Research Institutions in Educational Planning) Newsletter was brought out during the year, i.e. Vol. XI No. 1, January-June 2006. Dr. K. Sujatha is the Editor of ANTRIEP Newsletter.

### **Unpriced Publications**

In all, fourteen unpriced/occasional publications were brought out during the year which are as under:

1. NUEPA Training Programme Calendar 2006-07 (English).
2. NUEPA Training Programme Calendar 2006-07 (Hindi).
3. Annual Report 2004-2005 (English).
4. Annual Report 2004-2005 (Hindi).
5. NUEPA's Memorandum of Association and Rules (English).
6. Policy Issues for Women Education and Development by Madhumita Bandyopadhyay.
7. Report on National Seminar on Privatization and Commercialization of Higher Education .
8. Education for All: National Plan of Action (India) – (Reprint Edition 2006 on behalf of MHRD).
9. Prospectus (Ph.D. Programme, 2007-2008).
10. Role of Head Teachers in School Management in India – Case Studies from Six States. Research coordinated by R. Govinda. (Reprographic Edition 2006) ANTRIEP Focal Point (NUEPA) & European Union.
11. Prospectus (M. Phil and Ph. D. Programmes, 2007-2008).
12. Elementary Education in India: Where do we stand? State Report Cards 2005 by Arun C. Mehta.
13. Analytical Report – Elementary Education in India: Progress Towards UEE (DISE 2005) by Arun C. Mehta.
14. Flash Statistics – Elementary Education in India: Progress Towards UEE (DISE 2005-06) by Arun C. Mehta.

### **Mimeographed Publications**

In addition, the University also brought out a number of mimeographed/xeroxed publications in respect of various research studies, occasional papers, reports, reading materials of various training programmes/seminars conducted by the University during the period under review. Besides the above regular activities, it also published five reports of National Evaluation of the Scheme of Operation Black Board.

### **Miscellaneous Jobs**

The Publication Department also published the Programme Announcements for National and International Diploma courses in Educational Planning and Administration. In addition, it also provided support to different Academic Departments and faculty members for printing of reading material, reports, information guides, invitation cards, greeting cards, visiting cards, press advertisements, certificates, letterheads, writing pads, diaries, envelope printing, file folder printing etc.

### **Contribution to the NUEPA Website**

Publication Department provided regular updates to the NUEPA website related to its publications as listed below:

- A Comprehensive List of priced and un-priced publications, and publications brought out by private publishers on behalf of NUEPA.
- Information about the current and forthcoming issues of Journal of Educational Planning and Administration.
- Calendar of Training Programmes of NUEPA
- Press Advertisement and Prospectus of M. Phil and Ph.D. Programme.



## **LIBRARY/DOCUMENTATION CENTRE AND ACADEMIC SUPPORT SYSTEM**

### **Library**

The University maintains a state-of-the-art Library in educational planning, administration and inter-disciplinary subjects. NUEPA being a centre of excellence in these fields, the Library provides latest information to facilitate the faculty, students, researchers, administrators and policy makers, and participants of various training programmes conducted by the University, on the one hand, and to other organizations through inter-library loan system, on the other. The Library acts as a key resource and learning centre of the University to meet the information needs of its clientele for the growth and overall development of the organization.

### **Acquisitions and Holdings**

During the year 678 books were added to the Library and presently it has a collection of 33,537 books, besides a rich collection comprising of Reports of international seminars and conferences organized by international agencies like UNO, UNESCO, OECD, ILO, UNICEF, World Bank etc. It also received 230 journals and magazines – national and international – in the area of educational planning, administration, management, and other allied fields. Indexing of 8000 important articles, appearing in these journals, was also done. For the convenience of the readers the entire collection has been organized into four major sections: (i) General; (ii) Reference; (iii) Serial; and (iv) Area Study Collection.

#### **Acquisitions and Total Holdings: Library**

<b>S. No.</b>	<b>Type of Material</b>	<b>Acquisitions in 2006-07</b>	<b>Total Holdings</b>
<i>Books and Non-Print Material</i>			
1.	Books	325	32537
2.	Gift Books	353	
3.	Non-Print Materials	10	66
<i>Journals and Other Magazines</i>			
1.	Foreign	110	
2.	Indian	46	
3.	Exchange	42	
4.	Gift	5	
5.	Light Reading	14	
6.	Bound		P.5385

### **Computerization**

**Computers:** The Library is fully computerized and equipped with Pentium-IV Server and P-II computer terminals. LibSys – an integrated multi-user library management software package – is being used to store all library databases. All the systems are connected to LAN, thus helping the faculty and other users to access online electronic information/e-databases from their respective desktops. Web OPAC (Online Public Access Catalogue) facility has also been extended to users. Online information is also provided in the form of: List of New Additions to Library, Contents of Periodicals, Education File, and Information on National and International Conferences.

**Networking:** Being a member of the Developing Library Networking (DELNET) since 1995, online access facility to union catalogues of 995 libraries in Delhi is also available. These libraries also have online access to NUEPA Library holdings. This strengthens the Inter-Library Loan service and facilitates resource sharing in meeting the requirements of users of such documents which are not available in the Centre. Besides this, the Library also has internet facility, connectivity to other institutions and parts of the country through RENNIC.

### **Services**

**Current Awareness:** The Library continued to bring out its fortnightly mimeographed publication "Periodicals on Education: Titles Received and Their Contents" to keep the users informed about the contents of the journals on education received every fortnight.

**Acquisitions:** Computerized monthly lists of additions to the Library were prepared for updating the readers about documents and articles of interest and new arrivals.

**Selective Dissemination of Information (SDI):** Library channelled new items of information from various sources to University's academic units and research project teams.

**Bibliography:** The Library prepared bibliographies for the various activities and training programmes undertaken by the University.

**Photocopying:** Photocopying services were provided to users on payment basis for reference material like articles or reports etc., which are available for reference purpose only.

**Periodicals Holdings:** During the period under review, Library prepared holding of the 4,715 bound journals for the reference of information users.

**Non-Print Material:** The Library is a multi-media resource centre containing video-cassettes, audio-cassettes, films, microfilms and microfiches.

**CD-ROM Databases:** The following databases are available in the Library:

1. World Bank: Global Development Finance, 2005.
2. United Nations: System of National Accounts, 1993.
3. WTO, GATT: Basic Instruments and Selected Documents.
4. World Bank: Micro Revolution Finance Vol. I & 2.

5. OECD: Geographical Distribution of Finance Flows to AID Recipicot.
6. OECD: Encyclopaedia Britannica 2005.
7. Spastics Society: Molly.
8. World Bank: World Development Report 1978-2006.
9. World Bank: World Development Indicators 2004-2005.
10. United Nations: Demographic Yearbook 2002.
11. United Nations: United Nations Yearbook Collection 1946-1972.
12. United Nations: United Nations Yearbook Collection 1977-2002.
13. United Nations: Women go Global: UN & the International Women's Movement 1945-2000.
14. WTO: International Trade Statistics 2004.
15. UNESCO: UNESBIB Bibliographic Database 2005.
16. UNESCO: Cultural Diversity & Indigenous People 2004.

### **Documentation Centre**

NUEPA Documentation Centre has a wide and rich collection of more than 19,110 volumes on educational planning and management. This unique collection comprises Central/State Government Publications like Census of India, State and District Census Reports, State and District Gazetteers, Acts and Statutes of Central and State Universities, Statistical Handbooks of States, Reports on All India Educational Surveys, Economic Survey, State Economic Surveys, State Human Development Reports, State Educational Plans, Five Year Plans, District Primary Education Programmes/Sarva Shiksha Abhiyan Publications etc.

Besides various publications of the University like Research Studies, Occasional Papers, Annual Reports (1962-2003), Reports of Training Programmes, Annual Reports of various Ministries, publications of International University of Educational Planning (IIEP), Paris are also available. It holds a rich collection of Theses and Dissertations on Diploma in Educational Planning and Administration (DEPA) and International Diploma in Educational Planning and Administration (IDEPA). It is a repository of the International University of Educational Planning (IIEP), Paris. Audio-visual facilities containing about 40 items of non-book material such as indexing data bases, Census of India and other publications on education and its allied subjects are also available. During the year, 300 items including books, documents and non-book material were added to the holdings of the Centre.

Documentation Officer heads the Documentation Centre and is helped by the other support staff in providing various services to the users.

### ***Acquisitions and Holdings***

During the year, the Documentation Centre subscribed to 20 national and regional newspapers, including Employment News and disseminated news items to the faculty and research scholars on R&D in Education. 270 items including books, documents and non-book material were added during the year 2006-07.

### Acquisitions and Total Holdings: Documentation Centre

S. No.	Type of Material	Acquisitions in 2006-07	Total Holdings
<i>Books and Non-book Material</i>			
1.	Documents	268	19068
2.	Non-book Materials	02	42
	Total	270	19110
<i>Newspapers</i>			
1.	Newspapers (Including Employment News)	20	

#### Computerization

Computers in the Documentation Centre are connected to the main P IV Server stationed in the Library which uses the integrated multi-user library management software package LibSys. In all 6 Pentium machines of the Centre are connected to LAN, thus helping the faculty and other users to access online electronic information/e-databases from their respective desktops.

**Intranet:** Special emphasis has been laid down to develop and strengthen the intranet activities. Full text of various un-priced publications, research studies, occasional papers, reports of training programmes, etc. since the year 2002 onwards is available in Portable Data Format (PDF). Various other online reference services offered are: (1) List of New Additions; (2) List of Journals Subscribed and Discontinued; (3) Current Contents of Periodicals; (4) Bibliographic Service – on Demand; (5) Press Clipping Service; (6) Literature Search; and (7) Electronic Document Delivery Service (EDDS).

**Inter-Library Loan:** Being a member of Developing Library Networking (DELNET) with 1111 libraries as its members in India and abroad the Centre has strengthened the Inter-Library Loan (ILL) and resource sharing activities in meeting the requirements of users related to documents which are not available in the Centre.

#### Organization of Reading Material and Reading Facilities

All books, documents and reference books have been classified and arranged according to the Dewey decimal classification scheme. Its rich collection, wide array and variety of services and facilities attract and encourage users from all corners of the country and abroad to use its information resources. Non-book material is kept in a systematic order.

Both, the Library and the Documentation Centre are air-conditioned and have excellent lighting and generator backup to provide the users a peaceful and conducive environment.

#### Timings

##### Library

Monday to Friday from 9.00 AM to 5.30 PM  
Saturday from 10.00 AM to 5.00 PM

##### Documentation Centre

Monday to Friday from 9.00 AM to 5.30 PM

### **Cartography Cell**

The Cartography Cell has been continuously developing new methods of presentation of data and information by means of maps, graphs, display charts, certificates and tables for various publications. It also provides computer graphic facilities for different types of projects and programmes.

The Cell contributed various illustrations in publications as well as journals such as JEPA, *Pariprekshya*, Annual Report, and Reports of various states on Educational Administration.

### **Hindi Cell**

The Hindi Cell provides translation facilities and academic support in research, training and administration. It has helped in bringing out the various publications in Hindi and also in implementing the Official Language Policy.

The Hindi Cell of the University dealt with several major works, apart from the routine work, during the year under review:

- (a) Meetings of the Official Language Implementation Committee of the University to review the activities of Hindi Implementation.
- (b) Three issues of Hindi Journal *Pariprekshya*
- (c) Translation of the following titles into Hindi and preparing them for publication:
  - (i) Annual Report: 2005-2006
  - (ii) Training Calendar: 2006-2007
  - (iii) Memorandum of Association and Rules
- (d) Hindi Day Celebration: As part of *Hindi Day* celebration, various programmes were organized.
  - (i) A five-day Hindi Workshop was organized during September 14-21, 2006; in which 30 officers and employees of the University were trained to work in Hindi.
  - (ii) Hindi competitions, such as essay writing, noting and drafting, translation, and typing were organized. Hindi Sulekh competition was also organized for Group D employees





## **INFORMATION TECHNOLOGY SUPPORT**

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The Computer Centre backs up the information technology needs of the University. It provides computing facilities and Internet services to all the trainees and staff members. Network points have been provided to all the faculty and staff members to access the Network Resources. Individual E-mail accounts have been provided to all the faculty and staff members on NUEPA Domain. Dial-Up access is provided to Vice-Chancellor, and other senior faculty members. The University has a 2 MBPS (1:4) leased line, providing Internet and E-mail facilities. Desktop computers have been provided to all the faculty and staff members. Computer Centre facilities are available non-interrupted for almost 12 hours.

### **Computer Training Lab**

NUEPA uses information technology extensively in its day-to-day activities, both academic and non-academic. The Computer Centre is well equipped with various types of computers and printers. Local Area Network with Windows 2003 operating system is operational, providing connectivity to almost all the rooms of the University.

### **Activities**

Support is provided to the Academic Departments by training, research, quantitative data analysis, system level management issues and other activities. Support is also provided to the non-academic units of the Institute like Library, Administration, and Finance sections. Besides catering to in-house data processing and word processing needs of the University, computer awareness and appreciation modules and other specialized computer services are rendered for various training activities/programmes.

### **Services**

Major services offered by the Computer Centre are to provide better computational and network services extending data analysis, network sharing, Internet and E-mail services, to all the faculty, staff and training participants of NUEPA. For providing these services, a collection of advanced software packages suitable for quantitative data analysis, project management and other activities is available with the Centre. The Computer Center is exclusively meant for the trainee participants of the University and is open 12 hours on all weekdays.

Computer infrastructure includes the following:

- IBM E Series Server.
  - 26 Pentium-IV Computers.
-

The following software packages are available for office automation and data analysis purposes:

- Oracle 10G (5 Users)
- Power Builder 10 (Unlimited Users)
- SPSS 10
- MS Office 2000, 2003
- MS FrontPage 2002
- MS Windows 2003 Server
- Windows XP OEM Pack
- WinProxy 4.0
- Shri Lipi
- Ankur
- MS Project 2002
- Adobe Acrobat 6.0
- ABBYY Fine Reader 5

### ***Shared Resources***

Computer Centre provides the following facilities through its shared resources. The available resources are:

- HP 4000N Laser Printer (B/W)
- HP 4200 N Laser Printer (B/W)
- HP OfficeJet R65
- UMAX Power Look – II Image & Text Scanner
- HP 8200 CD Writer

### ***Facilities***

The Centre is equipped with the state-of-the-art computing facilities, which include IBM E-Series Server connected over a fast Ethernet. The present infrastructure consists of:

- Enhanced CAT 5 UTP cabling
  - Centralized computing facility consisting of high performance servers and client PCs
  - Uplink to Internet and other services
  - Diesel generator
  - 10 KVA UPS (2 hour backup)
  - Print servers
-

## **ORGANIZATION, ADMINISTRATION AND FINANCE**

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### **Organizational Setup**

**N**UEPA is a Deemed University under UGC Act 1956 registered under the Societies Registration Act and receives grant-in-aid from the Government of India, Ministry of Human Resource Development. It has a Council, Board of Management, a Finance Committee, as the main authorities of the University. The Vice Chancellor of the University is the Principal Executive Officer and is appointed by the Government of India. The Registrar is the Head of the Office.

### **NUEPA Council**

The NUEPA Council is the apex body of the University headed by the President, who is nominated by the Government of India. Vice Chancellor, NUEPA is its Vice-President. The ex-officio members include: Secretary, Department of Hr. Education, GOI; Secretary, Department of School Education and Literacy, GOI; Chairman, UGC; Director, NCERT; and Financial Advisor, MHRD, Government of India. Other members include: three eminent educationists nominated by the President, five persons nominated by the President representing States (by rotation), and one member of the faculty of the National University nominated by the President. Registrar, NUEPA is the Secretary of the Council.

The main function of the Council is to carry out the objectives of the National University.

A list of the members of the Council as on March 31, 2007 is given at Appendix I.

### **Board of Management**

The Board of Management of the National University consists of Vice-Chancellor as the Ex-officio Chairman. Besides, it consists of three nominees of the President, National University; one nominee of the MHRD, GOI; one nominee of the Chairman, UGC; Dean of Faculty of the National University; and two members of the Faculty (Professor and Associate Professor or Assistant Professor) of the National University. Registrar, NUEPA, is the Secretary of the Board of Management.

A list of the members of the Board of Management as on March 31, 2007 is given at Appendix II.

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### **Finance Committee**

The Finance Committee is constituted by the President, NUEPA Council. It consists of five members under the ex-officio Chairmanship of the Vice-Chancellor of the University. It includes two persons nominated by the President, one person nominated by the Vice Chancellor, Financial Adviser, and a representative of the UGC, and Registrar as special invitee. Finance Officer, NUEPA acts as Secretary of the Finance Committee.

The Finance Committee scrutinizes the accounts and budget estimates and makes recommendations on proposals for new expenditure and other financial matters. A list of the members of the Finance Committee as on March 31, 2007 is given at Appendix III.

### **Academic Council**

The NUEPA Academic Council is the apex academic body of the University headed by Vice Chancellor, NUEPA as its Chairman. The Academic Council consists of Dean of Faculty of the University, heads of departments, three persons, from amongst eminent educationists from the field related to the activities of the University who are not in the service of the University to be nominated by the President, one Associate Professor, and one Assistant Professor. Registrar, NUEPA is Secretary of the Academic Council.

The main function of the Academic Council is to supervise academic programmes, discipline, progress and health of students and trainees, to fix fee for various courses and research programmes of the National University in accordance with the UGC norms and subject to the Bye-laws and Regulations of the National University.

A list of the members of the Academic Council as on March 31, 2007 is given at Appendix IV.

### **Board of Studies**

Vice Chancellor, NUEPA is the Chairman of the Board of Studies. Other members include: Dean of the faculty; Heads of Departments; One Associate Professor and one Assistant Professor nominated by the Vice-Chancellor; and two other co-opted persons. Registrar, NUEPA is Secretary of Board of Studies.

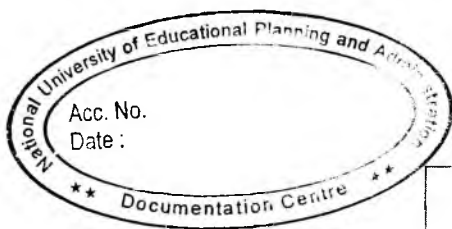
A list of the members of the Board of Studies as on March 31, 2007 is given at Appendix V.

### **Academic Departments**

The faculty of the University is organized into Academic Departments, namely: Department of Educational Planning, Department of Educational Administration, Department of Educational Finance, Department of Educational Policy, Department of School & Non-Formal Education, Department of Higher & Professional Education, Department of Comparative Education and International Cooperation, Department of Educational Management Information System, Department of Inclusive Education, and Department of Foundations of Education. Approach and academic thrusts of these Units have been given in Chapter 1.

The Academic Departments are headed by Professors. The Departments with full responsibility for the development and execution of various training and research programmes provide consultancy and advisory services in the areas entrusted to them.

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## **Task Forces and Committees**

Special Task Forces and Committees are constituted by the Vice-Chancellor from time to time for specific programmes.

The Project Advisory Committees consisting of experts are constituted to advise and monitor the progress of various research projects.

An Advisory Board of Research Studies under the Chairmanship of Vice-Chancellor consisting of, among others, all the Heads of Academic Departments as its members and Registrar, as its Member-Secretary, considers the proposals received under the Scheme of Assistance for Studies in Educational Planning and Administration.

## **Administration and Finance**

The administrative setup comprises three Sections and two Cells, namely, Academic Administration, Personnel Administration, General Administration, Training Cell and Coordination Cell. Administrative Officer supervises these departments under the overall charge of the Registrar. The Finance Officer is in-charge of the Finance and Accounts Section and reports to the Registrar.

The total staff strength of the University as on March 31, 2007 was 163. The category-wise sanctioned cadre strength of the University is given below:

<i>Cadre Posts</i>	<i>Number</i>
Faculty (Vice Chancellor, Professors, Associate Professors, Assistant Professors)	43
Academic Support (Other Officers)	16
Administration, Finance, Secretarial and other Technical Staff	68
Group D	<u>36</u>
<b>Total</b>	<b><u>163</u></b>

## **Staff Changes**

1. Dr. Veera Gupta was appointed as Associate Professor, NUEPA w.e.f. 7.6.2006.
2. Dr. Vineeta Sirohi was appointed as Associate Professor, NUEPA w.e.f. 12.6.2006.
3. Dr. Pranati Panda was appointed as Professor, NUEPA w.e.f. 13.2.2007.
4. Dr. Aarti Shrivastava was appointed as Associate Professor, NUEPA w.e.f. 14.2.2007.

## **Finance**

During the year, the University received a grant of Rs 752.20 lakhs (Rs 268.13 lakhs under Non-Plan, Rs 484.07 lakhs under Plan, and Rs. 5 lakh receivable Grant under Plan Accounted 2005-06). The University had an opening balance of Rs 2.79 lakhs both under Plan and Non-Plan. The internal office and

hostel receipts amounted to Rs 67.23 lakhs during the year. The expenditure during the year under Non-Plan and Plan amounted to Rs 826.89 lakhs.

The University had a balance of Rs 194.18 lakhs and received additional funds amounting to Rs 211.01 lakhs during the year for the sponsored programmes/studies from other agencies. The expenditure during the year on sponsored programmes/studies amounted to Rs 211.91 lakhs. The details of Annual Account and Audit Report are placed at Appendix VII.

## ANNEXURE

### TRAINING PROGRAMMES/WORKSHOPS/ SEMINARS/CONFERENCES

S. No.	Unit Code	Title of the Programme	Dates & Duration	No. of Participants
<b>DIPLOMA PROGRAMMES</b>				
<b>National Diploma Programmes</b>				
01.	05.1	XXVI National Diploma in Educational Planning and Administration Phase III	May 8-12, 2006, (5 days)	23
02.	05.3	XXVII Diploma in Educational Planning and Administration Phase I Phase II	Sep. 1 – Nov. 30, 2006, (91 days) Dec. 1, 2006 – Feb. 28, 2007 (90 days)	23
<b>Total</b>		<b>2</b>	<b>186 days</b>	<b>46</b>
<b>International Diploma Programmes</b>				
03.	08.	XXII International Diploma in Educational Planning and Administration – Phase I} (On going) Phase II (Home Country)	Feb. 1 – April 30, 2006, (30 days) May 1 – July 30, 2006, (91 days)	43
04.	08.1	XXIII International Diploma Programme in Educational Planning and Administration Phase I	Feb. 1 – April 30, 2007, (58 days)	37
<b>Total</b>		<b>2</b>	<b>179 days</b>	<b>80</b>



**THEMATIC PROGRAMMES IN EDUCATIONAL PLANNING AND MANAGEMENT****Planning and Management of Training of School Heads**

05	02.1	Training Programme in Leadership in Educational Administration (Request for the programme from CBSE)	Oct. 30- Nov. 3, 2006, NUEPA, New Delhi (5 Days)	41
06	08.1	Training Programme on Institutional Planning and Management for Headmasters of Tribal Welfare Ashram Schools	Nov. 6-10, 2006, Raipur, Chhattisgarh (Field Based) (5 Days)	30
07	02.2	Intensive Training programme in Institutional Planning and Management for the Principals of Government and Govt.-Aided Senior Secondary Schools	Nov. 27-Dec.8, 2006, NUEPA, New Delhi (12 Days)	30
08	02.3	Second Training Programme in Leadership in Educational Administration (Request for the programme from CBSE)	Jan. 15-19, 2007, NUEPA, New Delhi (5 Days)	41
9.	02.4	Workshop in Institution Building – Preparing Teachers for Taking up Responsibilities as Heads of Minority Management Secondary Schools	Feb. 26 - March 9, 2007, NUEPA, New Delhi (12 Days)	38
<b>Total</b>		<b>5</b>	<b>39 Days</b>	<b>180</b>

**Planning and Management of Higher Education**

10.	00.1	National Seminar on Privatization and Commercialization of Higher Education	May 2, 2006, (1 Day)	64
11.	04.1	Training Workshop of College Principals for Inclusion of Youth with Disabilities in Higher Education	Sept. 27-29, 2006, NUEPA, New Delhi (3 Days)	27
12.	06.1	Workshop in “Planning and Management of University Administrators”	Nov. 20-24, 2006, NUEPA, New Delhi (5 Days)	16
13.	06.2	Orientation Programme in “Planning and Management for Higher Educational Institutions” for Colleges having SC/ST domination	Jan 8-19, 2007, NUEPA, New Delhi (12 Days)	14
<b>Total</b>		<b>4</b>	<b>21 Days</b>	<b>121</b>



*Participants of the 27<sup>th</sup> Diploma Programme in Educational Planning and Administration*



*Participants of the 23<sup>rd</sup> International Diploma in Educational Planning and Administration*



*Participants of the Workshop on Planning for Secondary Education*



*Participants of the Intensive Training Programme in Institutional Planning and Management*

**Mapping Schooling Provisions at Secondary Level**

14.	01.5	Consultative Meet on Mapping Schooling Provisions at Secondary Level	March 21-23, 2007, NUEPA, New Delhi (3 Days)	20
<b>Total</b>		<b>1</b>	<b>3 days</b>	<b>20</b>

**Planning and Management of Educational Finance**

15.	03.1	Orientation Programme in the Management of Education Finances	Aug. 28- Sept. 1, 2006, NUEPA, New Delhi (5 Days)	19
16.	03.2	Orientation Programme in the Management of University Finance	Sept. 18-22, 2006, NUEPA, New Delhi (5 Days)	29
<b>Total</b>		<b>2</b>	<b>10 days</b>	<b>48</b>

**Planning and Management of District Institutes of Education and Training (DIETs), and State Institutes of Educational Research and Training (SCERTs)**

17.	01.1	Training Programme on District Planning in Education	May 30-June 3, 2006, NUEPA, New Delhi (5 Days)	35
18.	07.1	National Programme on Decentralized Educational Planning for Officers of the Autonomous District Councils of the North East	August 21-25 2006, NUEPA, New Delhi (5 Days)	27
<b>Total</b>		<b>2</b>	<b>10 days</b>	<b>62</b>

**Quantitative Research Methods in Education**

19.	05.2	Workshop on Researches for Improving Quality of Elementary Education	July 3-12, 2006, NUEPA, New Delhi (10 Days)	27
20.	01.2	Training Programme on Use of Quantitative Techniques in Educational Planning	July 17- 28, 2006, NUEPA, New Delhi (12 Days)	23
<b>Total</b>		<b>2</b>	<b>22 days</b>	<b>50</b>

**DISE/EMIS/DPEP/SSA Programmes**

21.	09.01	Workshop on DISE Data Capture Format and Software for Officers of Kerala at Thiruvananthapuram	April 6-7, 2006, Thiruvananthapuram (2 Days)	30
22.	09.02	Workshop on DISE Data Capture Format and Software for Officers of Jammu & Kashmir at Srinagar	June 21-23, 2006, Srinagar (3 Days)	30

23.	09.03	Workshop on DISE Modified Data Capture Format and Software for Officers of Chhattisgarh at Raipur	June 28-29, 2006, Raipur (2 Days)	38
24.	09.04	Workshop on DISE Modified Data Capture Format and Software for Officers of Uttar Pradesh at Allahabad	July 11-12, 2006, Allahabad (2 Days)	70
25.	09.05	Workshop on DISE Modified Data Capture Format and Software for Officers of Uttar Pradesh at Allahabad	July 13-14, 2006, Allahabad (2 Days)	70
26.	09.06	Workshop to Sensitize State Level EMIS Managers for Adaptation of Modified DISE Software	July 18-19, 2006, NUEPA, New Delhi (2 days)	42
27.	09.07	Training Programme on Project Planning and Monitoring	July 31-August 4, 2006, NUEPA, New Delhi (5 Days)	47
28.	09.08	Workshop on DISE Modified Data Capture Format and Software of Andaman & Nicobar Islands at Port Blair	August 4-5, 2006, Port Blair (2 Days)	22
29.	09.10	Workshop on DISE Modified Data Capture Format and Software	Oct. 26-27, 2006, NUEPA, New Delhi (2 Days)	12
30.	09.11	Workshop on District Information System in Education (DISE) Modified Data Capture Format and Software for the officers	Nov. 16-17, 2006, NUEPA, New Delhi (2 Days)	17
31.	09.12	State Level Training on DISE Software & Effective Use of Data, Chhatarpur District, Maharashtra	Nov. 30-Dec. 1, 2006, Chhatarpur (2 Days)	99
32.	01.04	Orientation Programme on Appraisal of District Plans under the Sarva Shiksha Abhiyan	Jan. 8-12, 2007, NUEPA, New Delhi (5 Days)	27
33.	09.14	Training Programme on Using Indicators in Planning Elementary Education	Feb.19-23, 2007, NUEPA, New Delhi (5 Days)	42
<b>Total</b>		<b>13</b>	<b>32 days</b>	<b>546</b>
<b>International Programme other than IDEPA</b>				
34.	05.04	International Technical Workshop on Research Planning under project CREATE	Nov. 20-25, 2006, NUEPA, New Delhi (6 Days)	25
<b>Total</b>		<b>1</b>	<b>6 days</b>	<b>25</b>

**Other Programmes**

35.	09.09	Training Programme on Computer Applications for Decision Support Services in Education	Oct. 9-13, 2006, NUEPA, New Delhi (5 Days)	39
36	01.03	Workshop on Planning for Secondary Education	Nov. 6-10, 2006, NUEPA, New Delhi (5 Days)	36
37.	04.02	National Seminar on Quality Concerns in Small Schools	Dec. 6-8, 2006, NUEPA, New Delhi (3 Days)	16
38.	00.02	National Seminar on the Education Commission: Revisiting Commission's Premises, Vision and Impact on Policy Formulation	Dec. 26-28, 2006, IHC, New Delhi (3 Days)	93
39.	05.05	Mid-Term Assessment of Education for All in India, Regional Consultation Meeting	Jan. 18-19, 2007, NUEPA, New Delhi (2 Days)	33
40.	05.06	Seminar on Challenges for Secondary Education	Feb. 5-7, 2007, NUEPA, New Delhi (3 Days)	46
41.	09.13	Workshop on Urban Slums and Universalisation of Elementary Education	Feb. 12-14, 2007, NUEPA, New Delhi (3 Days)	32
42.	05.7	Seminar on Socio-Economic Inclusion within Schools, Discrimination, and the Right to Education	March 29-30, 2007, NUEPA, New Delhi (2 Days)	33

<b>Total</b>	<b>8</b>	<b>26 days</b>	<b>328</b>
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<b>Grand Total</b>	<b>42</b>	<b>562 days</b>	<b>1506</b>
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**Department Code Numbers**

00. Vice Chancellor
01. Educational Planning
02. Educational Administration Unit
03. Educational Finance Unit
04. Educational Policy Unit
05. School and Non-formal Education Unit
06. Higher Education Unit
07. Sub-National Systems Unit
08. International Unit
09. Operations Research and Systems Management Unit (ORSM)
10. Library and Documentation Centre





# ANNEXURE

## ACADEMIC CONTRIBUTION OF FACULTY 2006-2007

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### **Ved Prakash**

#### ***A Significant Achievement***

National Institute of Educational Planning and Administration (NIEPA) has been transformed to the status of a National University of Educational Planning and Administration (NUEPA), the first of its kind in the history of Indian education.

#### ***Research Papers***

Autonomy in Institutions of Higher Education. *New Frontiers in Education*, Vol. XXXVI No.1, January-March, 2006.

Privatization and Commercialization of Higher Education. *NIEPA*, June 2006, New Delhi.

Expensive Higher Education is Improper. *Dainik Bhaskar*, October 4, 2006.

Trends in Growth and Financing of Higher Education in India. *Economic and Political Weekly*, August 4, 2007.

Higher Education in India – Growth and the Diversity of Expectations. *French International Review of Education*. September 2007, Paris.

#### ***Special Lectures Delivered***

Valedictory Address at the three-week Refresher Course in Education organized by Academic Staff College of Jamia Millia Islamia, June 5, 2006.

Guest Lecture on “Higher Education in the Context of Globalization” to the participants of Refresher Course organized by Delhi University, August 1, 2006.

Keynote Address at the 11<sup>th</sup> Foundation Day of the NCTE on “Teacher Empowerment: An Educator’s Perspective”.

Valedictory Address at the 54<sup>th</sup> Orientation Course organized by Academic Staff College of Jawaharlal Nehru University, August 25, 2006.

Annual Day Address at the Annual Function of DAV Public School, Pitampura, Delhi, November 23, 2006.

Inaugural Address at the Regional Workshop on Reinventing Principalship hosted by Indore Sahadaya Schools Complex at Indore, February 16, 2007.

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Extension Lecture to the faculty and students of Regional Institute of Education, Bhopal, February 23, 2007.

**MB Buch Memorial Lecture** at M.S. University, Baroda, February 27, 2006.

Chief Guest Address on the Tenth Achievers' Day Celebration of Salwan Public School, Gurgaon, March 10, 2007.

**A.N. Basu Memorial Lecture** at the Faculty of Education, Delhi University, March 8, 2007.

Special Lecture on Perspectives of Education & Development to the participants of Induction Training Programme for newly recruited Lecturers of Haryana at Haryana Institute of Public Administration, March 13, 2007.

Special Lecture on Perspectives of Education & Development to the participants of Induction Training Programme for newly recruited Lecturers of Haryana at Haryana Institute of Public Administration, March 13, 2007.

#### ***Participation in Academic Conferences/Seminars/Meetings***

Served as a member of the Selection Committee for the post of Director, IGNOU, New Delhi, February 28, 2006.

Participated in the Conference of Chancellors/Vice-Chancellors of Deemed to be Universities organized by UGC May 4-5, 2006.

Served as a member of the Selection Committee for interviewing the candidates in AICTE, May 24, 2006.

Served on Selection Committee of Teachers of Maharaja Surajmal Institute May 29 and 31, 2006

Attended meeting as Expert Guest: Interactive Session on Regulation of Foreign University Entry and Operations Bill 2006 organized by Education Promotion Society for India, August 11, 2006 at New Delhi.

Served as a member of the Selection Committee for faculty positions in Jamia Millia Islamia, September 9, 2006.

Served as a member of the Selection Committee for the post of Registrar and Finance Officer of Mahatma Gandhi Antarrashtriya Hindi Vishwavidyalaya, Wardha, September 22-23, 2006.

Served as Chairman of the Selection Committee for the award of 2007-08 Fulbright Senior Research Fellowships, October 3, 2006.

Attended meeting of the Governing Body of IPEM, Allahabad, December 8, 2006.

Participated in the Seminar on Higher Education for Growth and Equity: India-China Experience organized by UGC, January 20-21, 2007.

Participated in the International Conference on Globalization and Higher Education: Establishing Linkages between Universities of India and Canada organized by University of Kerala, March 15-16, 2007.

#### ***Membership of Important Committees and Professional Bodies***

Member, National Resource Group for SSA, Ministry of Human Resource Development, Govt. of India

Member-Secretary, Multibody Fact Finding Committee to review the work and progress of the Mahatma Gandhi Antarrashtriya Hindi Vishwavidyalaya, Wardha.

Member, Board of Directors of the United States Educational Foundation in India (USEFI).

- Member, Review Committee to review the National Eligibility Test (NET), constituted by Ministry of HRD.
- Member, Appeal Committee of the Delhi University, Delhi.
- Member, Fact Finding Committee for looking into the affairs of the Allahabad Agricultural Institute, Allahabad.
- Member, Committee of CABE on “Autonomy of Higher Education Institutions” constituted by Ministry of HRD.
- Member, Finance Committee of NCERT, New Delhi.
- Member, Search and Selection Committee for the post of Secretary, Auroville Foundation.
- Member, Executive Committee, Navodaya Vidyalaya Samiti, New Delhi.
- Member, Steering Committee for National Exhibition on New Careers and Education, IQRA Society for Career Guidance, Hyderabad.
- Chairman, Vidyalaya Management Committee, Kendriya Vidyalaya, Vasant Kunj, New Delhi.
- Member, Sub-Group to the Working Group on Development of Children, Planning Commission, New Delhi.
- Member, Working Group on Basic Education and Literacy for the Formulation of Eleventh Five Year Plan (2007-12), Planning Commission, New Delhi.
- Member, Committee to frame Guidelines for Students’ Elections.
- Member, Sub-mission on Education of Disadvantaged Group including Girls, SC/ST, Minorities, Urban Deprived Children and Disabled Children, Ministry of Human Resource Development, Govt. of India.
- Chairman, Committee to draft a Central Legislation to prevent mushrooming of Private Educational Boards and exploitation of the students by them, Ministry of Human Resource Development, Govt. of India.
- Member, General Body, National Institute of Open Schooling, New Delhi.
- Member, Committee on Self-Financing STTPs of Indian Society for Technical Education.
- Member, **Distinguished Invitee** National Executive Council, Indian Society for Technical Education, New Delhi.
- Member, Joint Working Group to implement EEP between India and Tanzania, Ministry of Human Resource Development, Govt. of India.
- Member, Review Committee to conduct an in-depth study of the National Council for Teacher Education, Ministry of Human Resource Development, Govt. of India.
- Member, Committee to consider the Report on the Social, Economic and Educational Status of the Muslim Community of India by Justice Rajinder Sachar, Ministry of Human Resource Development, Govt. of India.
- Member, Working Group on Elementary Education and Literacy for formulation of the XI Five Year Plan 2007-12, Ministry Human Resource Development, Govt. of India.
- Member, Governing Body, Institute of Psychological and Educational Measurement, Allahabad.
- Member, Task Force on Skill Development constituted by Planning Commission, New Delhi.
- Member, Advisory Committee of Surajmal Memorial Education Society, New Delhi

Member, Technical Advisory Group in connection with the preparation of the National Report on Mid-decade Assessment towards implementation of the six goals of EFA constituted by the Ministry of HRD

Member, National Review Committee for INDEST Consortium

Member, Committee of the Distance Education Council (DEC) of IGNOU, New Delhi

Member, Core Group to act as the focal point for utilizing the EDUSAT facility constituted by Ministry of HRD

Member, Executive Committee of NCTE, New Delhi

### **Jandhyala B G Tilak**

#### **Books**

*Women's Education and Development* (edited) 2007, New Delhi: Gyan Books/Center of Economic and Social Research & Mrs Helena Kaushik Women's College.

*Book-length monographs*

*Role of Post-Basic Education in Alleviation of Poverty and Development*. PBET Working Paper no. 7. Edinburgh: University of Edinburgh, Centre of African Studies, November 2006.

*Special Issues of Journals (Guest Editor)*

'Vocational and Professional Education' *Manpower Journal* 41 (4), October-December 2006.

#### **Special Lectures Delivered**

ICSSR Distinguished Lecture to commemorate the 150<sup>th</sup> Year of the First War of Independence. Dharwad: Centre for Multi-Disciplinary Development Research, February 14, 2007).

Keynote Address on 'Economics of Human Capital,' 89<sup>th</sup> Annual Conference of the Indian Economic Association, Kurukshetra University, Kurukshetra, December 27, 2006.

#### **Research Papers**

Private Sector in Higher Education: A Few Stylized Facts, ICSSR Distinguished Lecture organised as a part of the Commemorative Celebrations of the 150<sup>th</sup> Year of First War of Independence. Dharwad: Centre for Multi-Disciplinary Development Research, February 14, 2007.

Determinants of Household Expenditure on Education, in *State, Markets and Inequalities: Human Development in Rural India* (eds.: A. Shariff and M. Krishnaraj), New Delhi: Orient Longman, 2007, pp. 209-60.

Private Schooling in Rural India, in *State, Markets and Inequalities: Human Development in Rural India* (eds.: A. Shariff and M. Krishnaraj), New Delhi: Orient Longman, 2007, pp. 269-327 (jointly with Ratna Sudarshan).

Kothari Commission and Financing of Education, *Economic and Political Weekly* 42 (10), March 10 2007: 874-82 [National Seminar on the Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation.

Empowerment of Higher Education and Academic Profession in India: Problems and Challenges, in *Constructing University Visions and the Mission of Academic Profession Higher Education in Asian*

*Countries: A Comparative Perspective*, Hiroshima: Hiroshima University, Regional Institute for Higher Education 2007, (COE Publication Series 23), pp. 123-37.

Knowledge Commission and Higher Education, *Economic and Political Weekly* 42(8), February 27, 2007: 630-33.

Economics of Human Capital in India, *Indian Economic Journal* (89<sup>th</sup> IEA Annual Conference Volume): 3-20.

Transition from Higher Education as a Public Good to Higher Education as a Private Good: The Saga of Indian Experience, Senior Seminar on The Tensions Between Education as a Public Good and Education as a Private Commodity, Senior Seminar, International Forum for Education 2020, Honolulu (USA): East-West Center, September 6-12, 2006.

Education in Orissa: A Review of Progress, Problems and Perspectives for Future, in *The State of the Indian Economy* (eds.: V.B. Jugale and Y.V. Jugale). New Delhi: Serials Publications, 2006, pp. 225-83.

On Reforming Higher Education in Andhra Pradesh, *University News* 44 (31), July 31-Aug. 6, 2006: 1-3.

Cess-Driven Allocations for Education, *Economic and Political Weekly* 41 (14), April 8, 2006: 1331-33.

Education: A Saga of Spectacular Achievements and Conspicuous Failures. In *India: Social Development Report*. New Delhi: Oxford University Press, Council for Social Development, 2006, pp. 33-49.

Private Higher Education: Philanthropy to Profits. In *Higher Education in the World: The Financing of Universities*, Global University Network for Innovation, Barcelona and Palgrave Macmillan, 2006, pp. 113-25.

Trends in Public Expenditure on Education: A Contrast between Two Educationally Backward States – Andhra Pradesh and Rajasthan. *Journal of Indian School of Political Economy* 18 (1-2), January-June 2006: 1-34.

Higher Education between the State and the Market, in *Knowledge, Power and Dissent: Critical Perspectives on Higher Education and Research in Knowledge Society* (ed.: Guy Neave), Paris: UNESCO, 2006, pp. 235-54.

### **Book Reviews**

International Handbook of Higher Education (J.J.F. Forest and P.G. Altbach, eds.), *Journal of Educational Planning and Administration* 21 (1), January 2007.

Adverse Effects of Private Supplementary Tutoring (M. Bray), *Journal of Educational Planning and Administration* 20 (4), October 2006: 503-04.

Internationalisation of Higher Education (OECD), *Journal of Educational Planning and Administration* 20 (3), July 2006: 382-84.

Expanding Opportunities and Building Competencies for Young People: A New Agenda for Secondary Education (World Bank), *Journal of Educational Planning and Administration* 20 (2), April 2006: 291-92.

### **Participation in Seminars/Conferences**

UK India Education and Research Initiative: Widening Access & Social Inclusion in Higher Education -- UK and India Policy Dialogue Workshop. New Delhi: British Council (March 26-28, Kolkata 2007) [made a keynote presentation].

Symposium on Knowledge Systems in Poor-Rich India: National Knowledge Commission. V.M. Open University (Kota). Jaipur: HCM Rajasthan State Institute of Public Administration (March 25-27, 2007 [made a presentation]).

National Seminar on Making Growth Inclusive, with reference to Human Development (Health and Education). Jaipur: Institute of Development Studies and Indian Institute of Advanced Studies, Shimla (March 21-22, 2007) [presented a paper].

International Conference on Globalization and Higher Education: Establishing Linkages between Universities in India and Canada. Tiruvananthapuram: University of Kerala, UGC Area Study Centre for Canadian Studies (March 15-16, 2007) [presented a paper].

Africa-Asia University Dialogue Seminar on Experiences and Issues on Basic Education Development. Hiroshima University (February 27 –March 2, 2007) [presented a paper; chaired a session; also served as a discussant].

Workshop on Human Values in Economics and Related Disciplines. Prashanti Nilayam: Sri Sathya Sai University, Department of Economics, February 19-21, 2007 [presented a paper].

National Convention on Right to Education vis-à-vis Common School System. Bhuwaneswar: National Coordination Committee of Indian Teachers' Organisations, February 11, 2007 [guest of honour and main speaker].

Workshop on Survey of Research in Education. New Delhi: Indian Council of Social Science Research, January 29-30, 2007 [discussant].

International Seminar on Higher Education for Growth and Equity: India-China Experience. India-China Friendship Year 2006 Seminar. New Delhi: University Grants Commission, January 20-21, 2007 [presented a paper].

The National Seminar on the Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation. New Delhi: National University of Educational Planning & Administration, December 26-28, 2006 [presented a paper].

Annual Conference of the Indian Economic Association, Kurukshetra: Kurukshetra University, December 27-29, 2006 [delivered a key-note address].

Higher Education Policy Forum. Edinburgh, Scotland: British Council, December 9, 2006.

Going Global: The UK's International Education Conference. Edinburgh, Scotland: British Council. December 6-8, 2006 [panelist in two technical sessions on 'Examining the Brain Drain' and 'India: Partner of Choice for the 21<sup>st</sup> Century'].

National Seminar on Higher Education at Crossroads, Udaipur: Vidya Bhawan, November 25-26, 2006 [delivered a key-note address; chaired 2 technical sessions and a panelist].

Reflective Meeting of the Africa-Asia University Dialogue for Basic Education Development Project (Hiroshima University), Kampala, Uganda: Makerere University, November 14-18, 2006 [served as a discussant].

National Seminar on Indian Higher Education in the New Millennium: Challenges and Opportunities, Indian Economic Association & Andhra Pradesh State Council of Higher Education, Tirupati: Sri Venkateswara University, November 4-5, 2006.

International Seminar on Constructing University Visions and the Mission of Academic Profession in Asian Countries: A Comparative Perspective, Hiroshima: Hiroshima University, Regional Institute for Higher Education, October 4-5, 2006 [presented a paper].

Workshop on Development Studies. Mumbai: Tata Institute of Social Sciences, September 25-27, 2006 [chaired a technical session; made a presentation].

Senior Seminar, International Forum for Education 2020, Honolulu (USA): East-West Center, September 6-12, 2006 [presented a paper].

All-India Economics Conference on Economic Growth with Equity and Stability. Prashanti Nilayam: Sri Sathya Sai Institute of Higher Learning, August 24-26, 2006 [chaired a technical session].

National Seminar on Universalisation of Elementary Education in India. New Delhi: Institute for Human Development, June 16-17, 2006 [presented a paper].

International Expert Meeting on University Evaluation. Zhejiang University, Hangzhou, China, May 9-10, 2006 [speaker].

### **Membership in Professional Bodies**

Member, High-Power Committee on Rationalization of Staffing Pattern in Universities in Andhra Pradesh. Andhra Pradesh State Council of Higher Education.

Member-Convener, Committee on NCPM's Commitment to Allocate 6% of GDP to Education. New Delhi: Ministry of Human Resource Development.

Member, General/Executive Council, SIEMAT, Government of Kerala.

Member, External Advisory Committee, Group of Adult Education, Jawaharlal Nehru University. New Delhi.

Member, Steering Committee for the Evaluation of Cooked Mid-day Meals Scheme. New Delhi: Planning Commission.

Member, ICSSR Review Committee (for the West Zone). New Delhi: Indian Council of Social Science Research.

Member, Finance Committee. New Delhi, University Grants Commission.

Member, Expert Group on Equitable Development. New Delhi, Planning Commission, Government of India.

Member, Working Group on Higher Education, Eleventh Five Year Plan. University Grants Commission.

Member, Board of Studies, Sri Sathya Sai Institute of Higher Learning (Deemed University). Prashanti Nilayam.

Vice-President, Comparative Education Society of India (2006- )

### **Membership in Editorial Boards of Professional Journals** (additional in 2006-07)

*Rajagiri Journal of Social Development* (Kerala, 2006).

*Priyadarshini* (Visakhapatnam, 2006).

*Indian Journal of Human Development*. New Delhi: Institute for Human Development (2006).

***Consultancy (Advisory Service) for the Government and Other Bodies in India (and Membership in official committees)*** (additional in 2006-07)

Member, External Advisory Committee, Group of Adult Education, Jawaharlal Nehru University. New Delhi (2006-).

Member, Steering Committee for the Evaluation of Cooked Mid-day Meals Scheme. New Delhi: Planning Commission (2006-).

Member, ICSSR Review Committee (for the Western Zone). New Delhi: Indian Council of Social Science Research (2006-07).

Member, Finance Committee. New Delhi, University Grants Commission. (2006-).

Member, Expert Group on Equitable Development. New Delhi, Planning Commission, Government of India (2006-).

Member, Working Group on Higher Education, Eleventh Five Year Plan. University Grants Commission (2006-).

Member, Academic Committee, Institute for Human Development, New Delhi (2006-).

Member, Working Group on Higher Education for the Formulation of the Eleventh Five Year Plan. Planning Commission (2006-).

Member, Departmental Advisory Board for Research. New Delhi: National Council of Educational Research and Training (2006-).

Member, Committee on Standardization of M. Phil and Ph. D. Programmes. New Delhi: University Grants Commission (2006-).

Member, Academic Council, Sri Sathya Sai University, Prashanti Nilayam (2002-08).

Member, Working Group 64<sup>th</sup> Round of NSS on Migration and Employment & Unemployment and Education & Consumer Expenditure. New Delhi: Ministry of Statistics and Programme Implementation, National Sample Survey Organisation (2006-).

Member, Expert Committee on Special Assistance Programme for Universities (Economics). New Delhi: University Grants Commission (2006-).

Member, High-Power Committee on the Establishment of Centre for Higher Education in Policy, Planning and Programme. New Delhi: University Grants Commission (2007-).

Member, Advisory Committee on Celebrations of 150 years of Modern University System and Birth Centenary of Prof D S Kothari. New Delhi: University Grants Commission (2007-).

International Academic Advisory Committee for University Evaluation, Zhejiang University, Hangzhou, China (2006-).

***Countries Visited for Professional Work***

*China:* to participate in the International Expert Meeting on University Evaluation. Zhejiang University, Hangzhou, China.

*Japan:* to participate in International Seminar on Constructing University Visions and the Mission of Academic Profession Higher Education in Asian Countries: A Comparative Perspective, Hiroshima: .

Hiroshima University, Regional Institute for Higher Education and in the Africa-Asia University Dialogue Seminar on Experiences and Issues on Basic Education Development. Hiroshima University.

*Uganda:* to participate in the Reflective Meeting of the Africa-Asia University Dialogue for Basic Education Development Project (Hiroshima University), Kampala, Uganda: Makerere University.

*UK:* to participate in the Higher Education Policy Forum. Edinburgh, Scotland: British Council and in the Going Global2: The UK's International Education Conference. Edinburgh, Scotland: British Council.

*USA:* to participate in the Senior Seminar, International Forum for Education 2020, Honolulu (USA): East-West Center.

### ***Other Academic Work***

Served as Visiting Professor and gave lectures on Economics of Education in the Department of Economics, Sri Sathya Sai Institute of Higher Learning (Sri Sathya University), July-September 2006.

Journal of Educational Planning and Administration (Editor).

### ***Sudesh Mukhopadhyay***

#### ***Publication and Research Reports***

Boards of School Education: Emerging Roles and Functions – National Report, NUEPA, 2006 (MHRD Financed)

Enhancing Communication in Education: Listening to Voices. In Silent Revolution. Vidyasagar, Chennai, July 2006.

#### ***Seminars and Conferences***

Equality of Access: Rhetoric to Reality at 12<sup>th</sup> ICEVI World Conference Achieving Equality in Education: New Challenges and Strategies for Change, July 16-21, 2006. PUTRA World Trade Centre Kuala Lumpur, Malaysia.

Commission's Vision on Inclusive Education: beginning of a Long Journey. National Seminar on the Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation, December 17-19, 2006.

#### ***Other Academic and Professional Activities***

Guiding doctoral students on Inclusive Education.

#### ***Consultancy***

Catholic Relief Services (CRS) as Team Leader and Education Consultant for Final Evaluation of Development Assistance Programme-II, CRS India, 2006.



**Member**

Member of the Group on National Action Plan for Children and Youth with Disabilities of MHRD

National Advisory Group for SWASTHHPLUS, UNICEF

Associated as Chairperson/Convenor of various committees of NUEPA for M. Phil. and Ph. D. Programmes

**Other Activities**

Guiding doctoral students on Inclusive Education.

**Najma Akhtar****Research Papers Published/Contributed**

Contributed a paper on "Retreat of Public Policy Vs Decentralisation" in **Federal India – A Design of Good Governance** published by Manak Publishers.

A brief Report on "The Schools under the West Bengal Madarsa Board – Strengths & Weaknesses", submitted to the WBM Board.

Contributed to and got acknowledged in the Report of the Prime Ministers High level Committee on Socio-economic Status and Education of Muslims of India, Headed by Hon'ble Justice Rajinder Sachar.

Report of the Workshop on "Administrative Reforms in School Education" Submitted to the Administrative Reforms Commission.

**Training Material Developed**

Developed workshop exercise on 'Education in Emergencies' for IDEPA.

Reading Material compiled on Minority Education for Heads of Minority Managed Schools.

Material on Leadership compiled for School Leadership Development Programme.

Developed improved content for the "Short term Condensed Courses" for the Central Social Welfare Board, based on outcome of several workshops held in CSWB.

**Trainings / Workshops Organised**

Management Development Programmes in School Leadership for CBSE schools – 3 Programmes

Institution Building Workshop for Heads and Senior Faculty of Minority Managed Schools.

Important Consultancy and Advisory services

Provided Consultancy and important inputs to the Department of Education (J&K) in development of SIEMAT plans for the State.

Provided inputs in M. Phil. & Ph. D. Rules as Member of NUEPA Rules & Regulation Committee.

Worked as a Member of Management Board of the JSS Law School, Mysore University, UGC Nominee.

Contributed on the Board of Management of the autonomous college GITAM, Vishakhapatnam, Andhra University, as UGC Nominee.

Worked as the Member of Academic Council on the National Institute of Open Schooling (NIOS).

Contributed as Member of working group on "Curriculum Reconstruction" in Central Social Welfare Board.

Contributed as Member of the Committee for Prevention of Sexual Harassment of Women in the Work place in NCERT. Also Chairperson of the Committee in NUEPA.

### ***Participation in National, International Seminars***

Attended the Training workshop for Faculty of International Schools organised by the Asian Society, Washington, June 2006, USA.

Attended and contributed in Regional Workshop for “Curriculum Framework for Propagation of Vocational Education through Distance Mode” organised by NIOS on January 30, 2007.

Attended as Resource Person, a Conference on “Special Advocacy for Minority Education” in Bhubaneswar, Orissa, January 2007.

Invited in March 2007 to the Annual Review and Planning Meeting of the NGO, PRIA.

### **Sudhanshu Bhushan**

#### ***Research Papers/Articles Published***

Presented a paper on “Quality Issues in Cross Border Education” in an International Congress and Exposition on Trade in Services Organised by Federation of Indian Exports Organisation (FIEO), October 4-6, 2006.

Paper on ‘Emerging Perspective on Quality in Higher Education’ submitted for a seminar on ‘Access and Equity vs. Quality and Relevance in Higher Education’, January 13-14, 2007, organized by Govt Raza Postgraduate College, Rampur, Uttar Pradesh.

Presented a paper on ‘Quality Dimensions of Higher Education’ in a conference on ‘Total Quality Management in Higher Education’ at Cuttack, January 2007.

Report of the National Seminar on “Privatisation and Commercialization of Higher Education” held on May 2, 2006 at India International Centre (IIC), New Delhi. June 2006.

Made a presentation on ‘Regulation in Cross-border Higher Education in India’ in a Workshop on ‘Regulation in Cross-Border Higher Education: Issues and Trends’ Co-organized by UNESCO and Ministry of HRD, September 21- 22, 2006 at UNDP, New Delhi.

Presented a paper in the UKIERI Policy Dialogue Conference to discuss “Role of Foreign Education Providers in India” on ‘Collaborative Delivery of Higher Education Programmes in India: UK and India Achieving Best Practice’, March 6 to March 8, 2007 at Hotel Taj Krishna, Banjara Hills, Hyderabad.

#### ***Books/Chapters in Books, Book Reviews Published***

Chapter on ‘Higher Education Summit: Road Map for the Future’ published in the book on ‘Higher Education: Emerging Trends’ of ICFAI University press, December 2006.

Chapter on ‘MDG Goals and Human Development in South Asia’ in a book titled ‘SAARC – The Road Ahead’ published by Foundation for Peace and Sustainable Development. Edited by Iqbal Ahmad Saragai, S.K. Sahni, R.N. Srivastava. March 2007. pp. 209-225.

Chapter on ‘Doctoral Education in India’ in a book ‘The Doctorate Worldwide’, (eds) Howard Green and Stuart Powell, published by Open University Press – McGraw-Hill Education in the Society for Research in Higher Education (SRHE) series.

**Training Programmes/Material**

Organised a one-day Workshop for Teachers of Colleges under Delhi University on the request of Academic Staff College (UGC-ASC), May 29, 2006 at NUEPA. Orientation course was organized by CPDHE, Delhi University.

Organized the 33rd Orientation Programme in Planning and Management of Colleges for College Principals, January 8-19, 2007 at NUEPA, New Delhi.

**Important Consultancy and Advisory Services rendered to Ministry, UGC and other Organizations**

Submitted a Concept Paper on 'Domestic Regulation' and Questionnaire on 'Status on Regulation of Professional Councils' to Director (Copyright), MHRD vide letter no. F.No.:NIEPA(HEU)/WTO-2006 dated April 26, 2006.

Submitted the Comment on "Draft Proposal on Disciplines on Qualifications Requirements and Procedures (QRP) for discussions in the Working Party on Domestic Regulation (WPDR)" to MHRD vide letter no. F. No. NIEPA(HEU)/WTO-2006, June 14, 2006.

Submitted the Comments on the 'Draft Approach Paper for the XIth Five Year Plan' to Shri Sunil Kumar, JS (HE), MHRD vide letter no. F.No.: NIEPA(HEU)/MIS-2006 dated July 3, 2006.

Submitted a Strategy Paper on some issues under SAARC Social Charter, July 12, 2006 vide letter no. F. No: NIEPA(HEU)/WTO-2006.

Submitted comments on "India - Gulf Co-operation Council (GCC) FTA: Trade in Services" to the Director (Copyright), MHRD, July 12, 2006 vide letter no. F. No: NIEPA(HEU)/WTO-2006.

Organized a Consultation Meeting on "Draft Proposal on Disciplines on Qualifications Requirements and Procedures (QRP)", June 1, 2006 at NUEPA, New Delhi.

Member of the expert committee constituted by the Chairman, UGC 'To review the indicators and parameters used for developing the Radars' vide circular no. F.2-4/2002(X Plan) dated April 17, 2006.

Convener of the Sub Group on 'Financing of Education'. Out of the 15 Sub-Group constituted by UGC to critically examine the focusing issues for XIth plan vide UGC letter D.O.No.F.1-8/2006 (XI Plan) dated September 20, 2006.

**National/International Seminar/Conference organized/Participated**

Organised a one-day National Seminar on "Privatisation and Commercialization of Higher Education", May 2, 2006 at India International Centre (IIC), New Delhi.

Participated in the "WIPO National Roundtable on Economics of Intellectual Property", March 6, 2007 at IIT Delhi, organized by IIT Delhi and WIPO.

**Lectures/talk delivered/attended**

Delivered a lecture in an orientation programme on "Quality Parameters and Collective Excellence in Higher Education" organized by Prof. Ashok Gupta, Director, UGC-ASC, Patna University, Patna, April 7, 2006.

Attended a lecture on “*Decent Work, Social Inclusion and Development*” by Dr. Gerry Rodgers & Prof. Amit Bhaduri, August 18, 2006, organized by Institute of Human Development (IHD), New Delhi.

Delivered the keynote address on “*Education, Skill Development and Health*” in a Global Meet for a Resurgent Bihar, January 19-21, 2007 at Hotel Maurya, Patna. Session was chaired by Prof. Jean Dreze. The Global meet was organized by IHD and Government of Bihar.

Delivered a lecture on February 6, 2007 on “*Internationalisation of Higher Education*” in a Refresher Training Programme on ‘*WTO: Agreements and Issues*’ organised by IIPA, New Delhi for Officers of the Indian Statistical Service from February 5- 9, 2007.

Delivered a talk on “*Higher Education: Issues and Challenges*” at a teleconferencing session organized by IGNOU, May 13, 2006.

Made a presentation on “*Financial Requirement in Higher Education during 11th Plan*”, September 18, 2006 in a five-day workshop, organized by Educational Finance Unit, NUEPA.

### **Arun C. Mehta**

#### ***Workshops Conducted***

National Workshop on DISE Data Capture Format and Software, NUEPA, New Delhi, July 18-19, 2006.

National Workshop on DISE Data Capture Format and Software, NUEPA, New Delhi, October 26-27, 2006.

National Workshop on DISE Data Capture Format and Software, NUEPA, New Delhi, November 16-17, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Kerala, Thiruvananthapuram, April 6-7, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Jammu & Kashmir, Srinagar, June 19-21, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Chhattisgarh, Raipur, June 28-29, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Uttar Pradesh, Lucknow, July 11-14, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Andaman & Nicobar Islands, Port Blair, August 4-5, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Goa, Panaji, October 17-19, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Madhya Pradesh, November 29-30, 2006.

Workshop on DISE Data Capture Format and Software for Officers of Haryana, Chandigarh, March 17-18, 2007.

#### ***Participation and Presentations in Seminars/Workshops***

UNESCO and UNICEF Workshop on Educational Statistics for the Officers of IRAQ held at Jordan, April 3-15, 2006

UNESCO and UNICEF Workshop on Educational Statistics for the Officers of IRAQ held at Jordan, July 23- August 4, 2006.

Made a PowerPoint Presentation on DISE and DISE 2004-05 Highlights to Education Secretary, Department of School Education & Literacy, Government of India, June 13, 2006.

Presented Major Highlights of DISE 2004-05 to the Joint Review Mission of SSA, July 2006.

Presentation on the Status of DISE in the Joint Review Mission of SSA, July 2006.

Made a Presentation on District Information System for Education in the UNICEF Sponsored Study Tour for the Officers of Iraq Support Centre in Oman held at NCERT, New Delhi, November 13, 2006.

Presentation on DISE Data Capture Format & Coding System in UNICEF Sponsored Workshop on EFA Monitoring (November 27- December 02, 2006) at NUEPA, New Delhi, November 30, 2006.

Presentation on DISE and DISE 2005-06 Data Analysis in the UNICEF Sponsored Workshop on Revisiting Quality, Inclusion, Achievements, Challenges and Perspectives for EFA and MDG (2007-2012) held at Heritage Village, Manesar, Haryana, January 29-31, 2007.

Participated in UNICEF Sponsored Post Columbia Feedback Seminar held at The Park, New Delhi, February 1, 2007.

### ***Conducted/Participation in Training Programmes***

Participated in XXVIII DEPA Course on Quantitative Aspects of Educational Planning and Course on Use of Computers in Educational Planning, October 9-13, 2006.

Training Programme on Use of Quantitative Techniques in Educational Planning, July 17-28, 2006.

Workshop on Universalisation of Secondary Education, November 6-10, 2006.

Workshop on SSA Appraisal, January 8-12, 2007.

Training Programme on Use of Indicators in Planning Elementary Education, February 19-23, 2007

Workshop on Secondary Education, February 5-7, 2007.

Attended Sitting of the Public Accounts Committee (PAC) at Parliament House Annexe, New Delhi on February 13, 2007.

National Seminar on UEE in Urban Areas with focus on Slums, February 12-14, 2007.

### ***Memberships***

Member, Review Committee on Elementary Education constituted by the MHRD, Government of India.

Member, Sub-group on Elementary Education for preparation of 11<sup>th</sup> Five Year Plan on Monitoring of SSA.

### ***Book Released***

Elementary Education in India: Progress towards UEE: Analytical Report 2004-05, released by Shri Arjun Singh, Hon'ble Human Resource Minister, Government of India, New Delhi, July 10, 2006.

Release of One Million+ School Report Cards by Shri Arjun Singh, Hon'ble Human Resource Minister, Government of India, New Delhi, November 22, 2006.

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**Publications**

- Elementary Education in India: Progress towards UEE: Analytical Report, 2004-05.  
1 Million+ School Report Cards (<http://schoolreportcards.in>).  
Elementary Education in India: Progress towards UEE: DISE Flash Statistics.  
Elementary Education in India: District Report Cards: Volume I, 2004-05.  
Elementary Education in India: District Report Cards: Volume II, 2004-05.  
Elementary Education in Rural India, 2004-05.  
Elementary Education in Urban India, 2004-05.  
Elementary Education in India: State Report Cards, 2004-05.  
CD-Rom containing DISE Data.

**S.M.I.A. Zaidi****Training Programmes/Workshops Organized**

- 'Training Programme on District Planning in Education' for DIETs of Himachal Pradesh at Shimla, May 30 – June 3, 2006.  
'Training Programme on Use of Quantitative Techniques in Educational Planning', July 17-28, 2006 at NIEPA New Delhi. Number of participants 23 from 14 states namely Arunachal Pradesh, Chhattisgarh, Gujarat, Himachal Pradesh, Jammu & Kashmir, Jharkhand, Karnataka, Madhya Pradesh, Nagaland, Punjab, Rajasthan, Tamil Nadu, Uttarakhand and West Bengal.  
'Orientation Programme on Appraisal of District Plans under Sarva Shiksha Abhiyan', January 8-2, 2007 at NUEPA New Delhi. Number of participants 27 from 15 states and UTs, namely, Andaman & Nicobar, Delhi, Gujarat, Himachal Pradesh, Jammu & Kashmir, Kerala, Madhya Pradesh, Maharashtra, Manipur, Meghalaya, Punjab, Sikkim, Tripura, Tamil Nadu and West Bengal.  
'Consultative Meet on Mapping Schooling Provisions at Secondary Level', March 21-23, 2007 at NUEPA New Delhi. Number of participants 20 from 10 states namely Arunachal Pradesh, Karnataka, Madhya Pradesh, Meghalaya, Orissa, Punjab, Sikkim, Tamil Nadu, Tripura, and West Bengal.

**Research Papers Published/Presented**

- Paper entitled 'Planning for UEE in Urban areas : Problems and Prospects' presented in the 'National Seminar on Universalization of Elementary Education in Urban Areas with focus on Slums' organized by NUEPA at New Delhi, February 12-14, 2007.

**Book Review Articles Published**

- 'Reforming the Ministry to Improve Education: An Institutional Analysis of Ministry of Education and Sports (MOES) of Nepal' by Min Bahadur Bista and Carney Stephen in *Journal of Educational Planning and Administration* Vol. XX No. 2, April 2006.  
'Serving the Common Good: A Post-colonial African Perspective on Higher Education' by Kiluba N. Nkulu in *Journal of Educational Planning and Administration* Vol. XX No. 4, October 2006.  
'Governance of Panchayati Raj' by Jasprit Kaur Soni in *Journal of Educational Planning and Administration* Vol. XXI, No. 1, January 2007.

**Participation in Seminars/Workshops**

As a resource person participated in the 'Training Programme on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Union Territory of Chandigarh at Chandigarh, August 7-8, 2006.

As a resource person participated in the 'Training Programme on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Goa at Panaji, Goa, October 13-14, 2006.

As a resource person participated in the 'Training Programme on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Kashmir at Pahalgam (Anantnag), November 3-4, 2006.

As a resource person participated in the 'Training Programme on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Meghalaya at Shillong, November 24-25, 2006.

Participated in the 'National Seminar on the Education Commission' organized by NUEPA at India Habitat Centre, New Delhi, December 26-28, 2006.

As a resource person participated in the 'Orientation Workshop on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Jammu and Ladakh region at Jammu, February 22-24, 2007.

As a resource person participated in the 'Training Workshop on SSA Planning Process and Formulation of AWP&B' organized by National Institute of Administrative Research (NIAR), LBSNAA, Mussoorie for Sikkim at Gangtok, March 8-10, 2007.

**Consultancy and Outside Lectures**

Participated in the Desk Appraisal of AWP&B of Tamil Nadu districts under SSA for the year 2006-07 on April 6-10, 2006.

Delivered lecture on 'Sarva Shiksha Abhiyan' at DIET R.K. Puram, New Delhi, June 7 and June 9, 2006 in the Training Programmes of primary teachers of Delhi.

As a member attended the Programme Advisory Committee (PAC) meeting of DIET Karkardooma (East Delhi district) at SCERT Delhi, July 11, 2006 to discuss the annual activities of DIET for year 2006-07.

As a member attended in the Programme Advisory Committee (PAC) meeting of DIET R.K. Puram (New Delhi district) at SCERT, Delhi on July 12, 2006 to discuss the annual activities of DIET for year 2006-07.

Delivered lecture on 'Elementary Education : Research Agenda for DIETs' in the Research Methodology Workshop organized under Faculty Development Programme for DIETs of Delhi and Haryana, by Institute of Advanced Studies in Education (IASE), Jamia Millia Islamia University, New Delhi, March 19, 2007.

As a member attended Programme Advisory Committee (PAC) meeting of DIET Karkardooma (East Delhi district) at SCERT New Delhi, March 28, 2007 to discuss the programmes of year 2007-08.

As a member attended Programme Advisory Committee (PAC) meeting of DIET R.K. Puram (New Delhi district) at SCERT New Delhi, March 28, 2007 to discuss the programmes of year 2007-08.

**Pramila Menon*****Research Papers/Articles Published***

Completed the research entitled “State Level Perspectives in Planning and Management: A Study of Existing Practices in SIEMATs in selected States”.

***Training Material***

Designed and prepared training material for the National programme on Decentralized Educational Planning for Officers of Autonomous District Councils in the North East organized in NIEPA from August 21-25, 2006.

Designed and conducted Course 101 for the participants of the Diploma in Educational Planning and Administration (DEPA).

***Important Consultancy/Advisory services rendered to the MHRD, UGC, State Governments, International Organizations, National Institutions, etc.***

Participated in a meeting of the State Resource Group as part of implementation of SSA in Thiruvananthapuram, April 3, 2006.

Participated in a meeting of the Sub Mission on “Social Mobilization, Community Involvement and Role of Panchayati Raj Institutions (PRIs)” sponsored by the Ministry of Human Resource Development, August 30, 2006.

Participated in a meeting of the Sub Mission on “Capacity Building for Planning Management, Monitoring, Research and Evaluation” sponsored by the Ministry of Human Resource Development.

Participated in all the meetings of the Sub Group, (MDM) and contributed two chapters to the document prepared in collaboration with NIEPA and Ministry of Human Resource Development as part of the Eleventh Plan proposals for the Mid Day Meal Scheme.

Participated in a meeting at DIET, Daryaganj, in order to finalize the tools for Research studies undertaken.

Participated in a National Consultation meeting on Mid Decade Assessment of Education for All (EFA) in India.

Participated as a Member of the 23rd Joint Review Mission for DPEP, June 19-27, 2006.

Participated in a meeting to discuss draft report of studies relating to Children at Risk and Strengthening the Public Education System – August 7, 2006.

Participated as a Member of the 24th Joint Review Mission of the District Primary Education Programme, December 7-15, 2006.

Participated as a Member of the 5th Review Mission of Sarva Shiksha Abhiyan, January 16-31, 2007.

Participated in a meeting of the Grants-in-aid Committee to consider proposal for financial assistance under the scheme of studies, seminars, evaluation etc. for implementation of the policy at Shastri Bhawan, February 7, 2007.

Provided consultancy services to the Government of Rajasthan in the preparation of SIEMAT Institutional Plan, February 22-23, 2007.

Participated in a meeting of the National Resource Group on March 1, 2007 at NCERT.



Participated in a Capacity Building programme for Principals of DIET sponsored by Ministry of Human Resource Development and organized by Administrative Staff College of India ASCI, Hyderabad, March 15-17, 2007.

### **Neelam Sood**

#### ***Publications/Research Papers***

Malnutrition Malady: A Hurdle in Achieving Universal Elementary Education. *New Frontiers in Education* Vol. XXXVI (2), April-June 2006.

Country Analytic Review on the Problem of Under-nutrition in India.

Research Paper entitled 'Early Childhood Care and Education: Reflections on an Innovative Programme.' February 2007.

#### ***Presentations in National Seminars/Workshops***

Paper entitled 'Land for Schools Proviso: A Unique Right to ECCE for Children of the Poor' presented in a seminar on Issues in Inclusive Education of Children from Economically Diverse Backgrounds, March 2007.

National Consultation on Early Childhood Education – June 2006.

'Development of children in early years' in a workshop "Tender Feet to School" for primary teachers.

Participated in technical workshop on framework for field research, DFID, November 2006.

#### ***Research Guidance***

Problems of girls in primary education in Cote d'Ivoire.

Performance of secondary stage students in Mathematics in government and private schools in Madhya Pradesh.

#### ***Advisory Services***

Academic Counselling of Fellows for IFP of Ford Foundation.

Subject expert on selection committee for child development faculty, University of Delhi.

Paper prepared on ECCE in India in collaboration with other institutions for EFA Global Monitoring Report of UNESCO.

Thematic Sub-group on early childhood education.

Working Group on child development for the Eleventh Five year Plan (2007-2012).

Sub-group on 'ICDS and Nutrition' Ministry of Women and Child Development, Government of India, August 2006.

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**Veera Gupta****Publications****Research Papers/Articles Published**

Quality Control of Higher Education in India; *Journal of All India Association for Educational Research*, Vol.18, Nos.1&2, March & June 2006.

Love and kindness as practiced and preached by Gandhi; *Indian Journal of Educational Research*, Vol. 25, No.1, January-June 2006.

“Learning to Lead Together: The Promise and Challenges of Sharing Leadership”, Book Review, *Journal of Educational Planning and Administration*, Vol. XXI, No. 1, 2007, NUEPA.

**Training Material**

Training Material on Educational Policy Development and Policy Studies under preparation.

**Important Consultancy/Advisory Services Rendered to the Ministry of Human Resource Development, UGC, State Govt., International Organizations, National Institutions**

Mid-Term Appraisal of Central Sponsored Scheme of Teacher Education by MHRD jointly with NCTE for the state of Orissa from September 18-22, 2006.

**Participation in National, International Seminars and Conferences**

National Workshop on Research in the Integration of Technology in Education, June 26-28, 2006 organized by INTEL and Jamia Millia Islamia.

All India Consultation Meeting on Vocational Education and training on March 22, 2007 at NCERT, New Delhi.

National Seminar on the Education Commission, December 26-28, 2007 organized by NUEPA.

**Vineeta Sirohi****Publications**

Research Paper entitled “Quality Improvement in Elementary Education through Pedagogical Innovations (under publication in *Journal of Indian Education* (NCERT), November 2006 issue.

Paper Submitted – “Voucher System in Education: Implications in Indian Context” for publication in the *Journal New Frontiers in Education*.

Prepared training material on elementary education.

Provided consultancy to MHRD by evaluating KGBV as one of the evaluation team members and prepared Reports of the states of Gujarat and Rajasthan.

Participated in the sub-group discussion on Mid-Day Meal Scheme for XI Plan at NUEPA, New Delhi.

**K. Biswal*****Books/Chapters in Books/Research Papers Published***

Contributed Section Two, "Teacher Codes of Practice in Bangladesh, India (Uttar Pradesh) and Nepal: A Comparative Study" in the book, *Ethics in Education: The Role of Teacher Codes, Canada and South Asia* by Shirley van Nuland and B. P. Khandelwal, published by IIEP, Paris, 2006.

*Elementary Education in the Tenth Plan: Promise, Performance and Prospects.* (with Dr. R. Govinda). Published by the New Concept, New Delhi for UNDP India, 2006.

Contributed Chapter 5, "EFA in India: Teacher and Resource Management in the Context of Decentralization", in the book, *Education for All: Teacher and Resource Management in the Context of Decentralization*, Education Policies and Strategies 8, UNESCO, Paris, 2006.

***Research Papers***

Contributed (with R. Govinda and P. Geetha Rani) Chapter II, "Progress in Elementary Education across States in India", in *Access to Elementary Education in India: Country Analytical Review* prepared under CREATE, NUEPA, 2006, mimeo.

***Important Consultancy and Advisory Services Rendered to the M/HRD, UGC, State Governments, International Organizations and National Institutions***

Acted as a Resource Person in the 'Training Programme on District Planning in Education' for DEOs, faculty of DIETs of Himachal Pradesh organized at Shimla, May 30 to June 03, 2006.

***Participation in National and International Seminars and Conferences***

Participated in the "National Seminar on Privatization and Commercialization of Higher Education" organized by NIEPA at IIC, New Delhi, May 2, 2006.

Co-coordinator (with Prof. Ved Prakash) of the "National Seminar on the Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation" organized by NUEPA at IHC, New Delhi, December 26-28, 2006.

***Other Academic and Professional Contributions***

Supervised the IDEPA 2006 Dissertation work of Mr. Saidi Farahani Ng'utta of Tanzania.

Supervised and evaluated the DEPA 2006 dissertation entitled *Role of DIETs in the Implementation of Sarva Shiksha Abhiyan in Meghalaya* by David Nongrum.

In-charge of the IDEPA Course No. 205: *Project Planning and Micro Planning in Education*.

In-charge (with S.M.I.A. Zaidi) of the DEPA Course No. 108: *Educational Planning in India*.

As member of the *Research Advisory Committee*, assisted the Committee in evaluating the research proposals of the University.

Was member of the *Admission Committee of M. Phil. and Ph. D. Programmes 2007-08*.

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**Aarti Srivastava**

Resource Person for EFA-MDA, Delhi State Report.

Reviewed two books for NUEPA Journal.

Resource Person for CBSE International Social Science Curriculum.

Reviewed the Curriculum for M. Phil., Ph.D.

Selected as Master Trainer by the UGC for the course on Capacity Building for Women in Higher Education.

Refresher on Women Studies from University of Delhi.

***Chapter in Book***

Women and Disability: A Labour Market Review in the book "On Interventions in Disabilities", Conference Publication by BHU, Varanasi.

**Yazali Josephine*****Publications***

Modules prepared for IGNOU for M. Ed. course on:

Autonomy and Accountability in Educational Institutions

Decentralized Planning and management: problems and issues

***Research Papers/Articles Published***

Globalization and Education – A move towards gender equality, for an international conference. Report on "Women and Globalization". Paper reviewed and accepted by The Center for Global Justice (Mexico).

***Training Material Developed***

Developed an exercise on "Strategic Planning for School Development (vision and mission of the schools).

Developed the Group Exercise on Planning and Management during and after Emergencies at International level for the IDEPA Participants.

Reading Material on National board in school education in India other than CBSE and CISCE.

Reading Material on International boards in school education.

Prepared Curriculum (along with other faculty members) for the course on "Education and Development" for Ph. D. and M. Phil. Courses.

***Important Consultancy and Advisory Services***

Consultancy given on research and training at grassroot level in an NGO entitled "Peoples' Institute for Development and Training", New Delhi.

As a resource person to the Department of Cacee, Kerala University, Trivandrum from December 15-17, 2006 in International Workshop on Designing Curriculum framework for International Diploma in Educational Planning and Administration.

**Participation in International/National Conferences/Seminars/Workshops**

Paper on "New Trends in Supply and Training of Elementary School Teachers in India" under the Theme: Globalization and Diversification in the Supply of Education and Training, accepted and published in the International Conference on "Education/Training: The Search for Quality" (Ho Chi Minh City, VIETNAM, April 18-20, 2006).

Selected as Fellow of Session 436, Salzburg Seminar "Beyond the University: Shifting Demographics in Higher Education", Tuesday, November 7, to Sunday, November 12, 2006 at Schloss Leopoldskron, Salzburg, Austria, Europe.

Paper entitled "Implication of Globalization on Education of the Youth in the World of Work", presented in the National Seminar on Globalization and Its Impact on Indian Higher Education January 24-25 2006, conducted by American College, Madurai.

Participated in the International Meet by CREATE (DFID Project), November 20-24, 2006, NUEPA.

Paper presented on "Challenges to Secondary Education in the New Era" in the Seminar on Challenges for Secondary Education, Feb 5-7 2007, conducted by NUEPA.

Participated international colloquium conducted by FICCI and Konard Adenauer Foundation (KAF) on Globalization and Change Management and New Perspectives, December 9, 2006.

**B.K. Panda****Articles Published**

"Organization of Ashram Schools in the state of Orissa", sent to the Hindi Journal Pariprekshya, NUEPA.

"Need for Teacher Development: Experiences Abroad", sent to the Indian Education Review of NCERT, New Delhi.

**Book Reviews Published**

A review of the book entitled "Democratic Leadership in Education" by Philip A. Woods published in the *Journal of Educational Planning and Administration*, Vol. XX, No. 4, October 2006.

**Participation in Seminars/Conferences**

Presented a paper in the National Seminar on Quality Concerns of Small Schools held at NUEPA on the theme entitled "Small Schools in the Tribal Areas", December 6-8, 2006.

Attended the seminar and acted as a Rapporteur for the National Seminar on the Education Commission – Revisiting the Commission's Premises, Vision and Impact on Policy Formulation" held at India Habitat Centre, December 26-28, 2006, organized by NUEPA.

**Rashmi Diwan****Project**

A Study of School Education Boards in India and Envisioned Role and Functions in the Context of Access, Equity and Quality of Education (completed with Dr. Sudesh Mukhopadhyay)

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**Presentation and Participation in Conferences/Seminars/Workshops**

Presented a background paper on “Small Schools of India: Planning and Management Issues” in the National Seminar on Quality Concerns in Small Schools in India organized by NUEPA on December 6-8, 2007.

Presented a research-based paper on “Small Schools in Rajasthan: An Exploratory Study on Two Blocks – Bassi, Sanganer and Jaipur” in the National Seminar on Quality Concerns in Small Schools in India, organized by NUEPA on December 6-8, 2007.

Participated in the International Technical Workshop on Research Planning on November 20-25, 2007 as part of CREATE activities at NUEPA.

Participated in the National Seminar on the Education Commission at Ph. D. House, December 26-28, 2007.

**Academic Involvement in other Professional Activities**

Associated with all the professional activities related to the newly established University like framing of curriculum for M. Phil and Ph.D. scholars, rules and regulations regarding M. Phil., Ph.D. and Post Doctoral Programmes, framing admission policy of the university, etc.

**R.S. Tyagi****Research Papers Published**

Institutional Reforms in Educational Management – The Issue of Sustainability, *Journal of Review of Development and Change*, Volume XI, Number 1, January-June 2006, Madras Institute of Development Studies, Chennai.

**Paper Presented in Seminar**

Presented Paper on Reforms in Administration of Secondary Education—in the Seminar on ‘Challenges for Secondary Education’ organized by the Department of School and Non-Formal Education, NUEPA, New Delhi, February 5-7, 2007.

**Field Visits for Data Collection**

Field visits for data collection, under the *Study on School-based Supervision and Managing Quality Improvement in Secondary Schools*, from senior secondary schools, and educational administrators at block, district, directorate and secretariat levels in Uttarakhand.

**Preparation and Finalization of Proposal for Research Study**

A proposal for research study entitled “A Study on Management of School Education under Panchayati Raj Institutions – Participation, Progress and Perspectives” was approved by the competent authority for conducting the study.

**Training Programmes Organized**

One-week Training Programme in Leadership in Educational Administration for the Principals of Senior Secondary Schools Affiliated to Central Board of Secondary Education, October 30 to November 3, 2006, NUEPA, New Delhi.

Two-week Intensive Training Programme in Institutional Planning and Management for the Principals of Government and Government-Aided Senior Secondary Schools, November 27 to December 8, 2006, NUEPA, New Delhi.

#### **Course Co-coordinator**

Co-coordinator for the Course on Development Administration in the Diploma in Educational Planning and Administration (DEPA) organized by NUEPA, September 1 to November 30, 2006.

Co-coordinator for the Course on Educational Management in International Diploma in Educational Planning and Management organized by NUEPA, February 1, 2006 to April 30, 2007.

#### **Designing Training Programme**

A course for the Training Programme in Leadership in Educational Administration was designed and organized on request on behalf of Central Board of Secondary Education, New Delhi.

#### **Support to other Organizations**

Visited the State Institute of Educational Management and Training, Allahabad and interacted with the participants of Diploma in Educational Management, May 23, 2006.

Resource Person to a Working Group in SCERT, Delhi for preparation of Questionnaire for an In-depth Study of SCERTs under Autonomous Character and under Government Control, August 18, 2006.

#### **Support to various Programmes in NUEPA**

Participated and acted as Rapporteur in National Seminar on Privatization and Commercialization of Higher Education organized by NUEPA, May 2, 2006.

Support as a Resource Person in the Training Programme of Use of Quantitative Techniques in Educational Planning from July 17-28, 2006.

Participated in National Seminar on The Education Commission—Revisiting the Commission's Premises, Vision and Impact on Policy Formulation, December 26-28, 2006.

#### **Guidance Provided to DEPA and IDEPA participants**

Guidance in preparation of dissertation to DEPA participants from Uttar Pradesh.

Guidance in preparation of dissertation to IDEPA participants from Afghanistan.

#### **Support to Committees in NUEPA**

Member of the Board of Studies.

Member of the Admission Criteria Committee.

Member of the Committee for Annual Calendar, Time-table and Examinations.

#### **Neeru Snehi**

##### **Publications**

###### *Articles in Journals*

'School Improvement Planning – A Strategy for Improving Quality of School Education', *New Frontiers in Education*, January-March, 2007

“School Environment and Efficiency in India” (Communicated)

“Quality Improvement at Tertiary Level: Constructivist Learning Design” (Communicated).

### **Training**

Coordinated a one-week ‘Workshop of Registrars of Universities’, NUEPA, November 20-24, 2006.

Coordinated a two-week ‘Orientation Programme for College Principals’, NUEPA, January 8-19 2007.

### **Important Consultancy and advisory services rendered to the MHRD, UGC, State Governments, International Organizations and National Institutions etc.**

Involved in development of selection criteria and admission rules for M. Phil and Ph. D. Programme as a member of Committee, NUEPA .

### **Participation in National, International Seminars and Conferences**

Contributed paper on *Privatization of Secondary Education in India: Issues and Concerns* in National Seminar on “Challenges for Secondary Education in India”, February 5-7, 2007.

Participated and provided support for the national seminar on ‘Privatization and Commercialization of Higher Education’, May 2, 2006.

Participated in and provided support for the National Seminar on the ‘Education Commission: Revisiting the Commissions Premises, Vision and Impact on Policy Formulation’, December 26-28, 2006.

### **Madhumita Bandyopadhyay**

#### **Articles**

##### *Chapters in Book*

“Decentralisation of Educational Governance in India: Trends and Issues” in C. Bjork (ed.), *Educational Decentralisation*, Springer, 2006 (in co-authorship with Prof. R. Govinda)

Contributed paper on *Gender Equity in Elementary Education* for Country Analytical Report (CAR), For CREATE Project of NUEPA and Sussex University (forthcoming) in co-authorship with Dr. Ramya Subramaniam.

Contributed paper on *Governance of Elementary Education in India* for Country Analytical Report (CAR), prepared for CREATE Project of NUEPA and Sussex University (forthcoming) in co-authorship with Dr. R. Govinda.

##### *Articles in Journal*

‘Educational Governance at Local Level: From Indian Perspectives, *Madhya Pradesh Journal of Social Science*, July- December, 2004 (published in 2006).

‘Education of Marginalized Groups in India: From Social Justice Perspective’, *Social Change*, June, 2006.

### **Training**

Coordinated 27<sup>th</sup> Diploma programme on Educational Planning and Administration (DEPA) 2006-07.



**Seminar**

Conducted National Seminar on Challenges for Secondary Education in India, February 5-7, 2007.

**Important Consultancy and advisory services rendered to the MHRD, UGC, State Governments, International Organizations, National Institutions etc.**

Involved in curriculum development for M. Phil. and Ph. D. Programme as a member of Curriculum Committee in the National University of Educational Planning and Administration.

**Participation in National, International Seminars and Conferences**

Contributed paper on *Secondary Education in India: Present Status and Future Challenges* in National Seminar on "Challenges for Secondary Education in India", February 5-7, 2007.

Contributed paper on *UEE in Urban Area in India: Challenges Ahead* in National Seminar on "Universalisation of elementary education: with focus on slums", NUEPA, 12-14, February, 2007.

Participated in and provided support for the National Seminar on Privatization and Commercialization of Higher Education, May 2, 2006.

Participated in and provided support for the National Seminar on the Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation, December 26-28, 2006.

**Visits Abroad**

Visited Sweden to attend Training Programme on Child Rights, Classroom and School Management (Funded by SIDA), May 29-June 16, 2006.

**Geetha Rani****Important Consultancy Services Rendered to MHRD**

Provided the Estimation of Financial Requirements to Implement the Right to Education Bill 2005 under the guidance of Prof. Tapas Majumdar and Dr. R. Govinda.

**Academic and Professional Contribution**

In-Charge of IDEPA course no: 208, Financial Planning and Management in Education

In-Charge of DEPA (jointly with Dr. J.B.G. Tilak) course no: 108, Financial Planning and Management in Education.

**Research Publications**

"Transforming Role of State and Market: Privatisation and Private Sector in Higher education in India, in Transformation, Transition or Stagnation, (ed) Madras Institute of Development Studies, Chennai, 2007.

"Challenges of Achieving and Financing Universal Elementary Education: The Case of Sarva Shikha Abhiyan" in Journal of Educational Planning and Administration, Vol. XX, No.4, October 2006, pp. 429-64.

"Economic Reforms and Financing of Higher Education in India: The Question of Access and Equity" in NORRAG NEWS, No 37, May 2006 focusing on Educating and Training out of Poverty?

**Papers submitted to Academic Seminars**

Presented a paper on “Financing of Secondary Education in India: Trends and Issues” in the National Seminar on Challenges of Secondary Education in India, February 5-7, 2007 at NUEPA, New Delhi.

**Participation in Seminars/Conferences other than that of the Institute***International Conferences*

Contributed a paper titled, “Emerging Challenges of Education for All in India” in the conference on Learning from Each Other in an Asian Century, January 8-10, 2007 organized by The Biennial Comparative Education Society of Asia (CESA) and The Annual Comparative Education Society of Hong Kong (CESHK) Conference, and, hosted by Comparative Education Research Centre (CERC) at the University of Hong Kong, Hong Kong.

*National Conference /Workshop*

Presented a paper titled “Privatization and Private Sector in Higher Education in India” in the Fifth Development Convention, February 22-24, 2007 at Madras Institute of Development Studies (MIDS), Chennai.

Contributed the paper titled, “Secondary Education in India: Determinants of Development and Performance” in the Annual 43<sup>rd</sup> Indian Econometric Conference, January 5-7, 2007 held at Indian Institute of Technology, Mumbai, available at [www.kcci.org.in](http://www.kcci.org.in); [www.esocialsciences.com](http://www.esocialsciences.com)

**Research Studies**

“Secondary Education in India: Analysis of the Delivery Mechanism”, 2006, (jointly with Prof. K. Sujatha). This study was undertaken under the auspices of *International Institute of Educational Planning, Paris*.

“Secondary Education in Kerala: Analysis of the Delivery Mechanism”, 2006, (jointly with Dr. K. Sujatha).

“Secondary Education in Maharashtra: Analysis of the Delivery Mechanism”, 2006, (jointly with Dr. K. Sujatha).

**Book Reviews**

Mehrotra Santosh (ed.) (2005), *The Economics of Elementary Education in India: The Challenge of Public Finance, Private Provision and Household Costs*, Sage, New Delhi, pp.328, ISBN 0-7619-3419-7 (Hb) in [www.esocialsciences.com](http://www.esocialsciences.com), January 20, 2006.

**Sunita Chugh****Publication**

Why and How Slums face exclusion, *Indian Journal of Youth Affairs*, Vol. 10, No. 1, January-June 2006.

**Participation in National, International Seminars and Conferences**

Coordinated the National Seminar and Presented a paper of Educating the Children of Slum Areas: Challenges and Prospects in a National Seminar on Universalisation of Elementary Education in Urban Areas: With a Special Focus on Urban slums, February 12-14, 2007.

Presented a paper on Free seats in Private Schools and the Urban Planning Process, in a Seminar on Issues in Inclusive Education of Children from Economically Diverse Backgrounds, March 29-30, 2007.

### **Manju Narula**

#### ***Published Articles/Research Papers/ Chapters***

'Women's Education in Post-independent India', (in collaboration), *Education in India: Dynamics of Development* (Ed.) by M. Mukhopadhyay and M. Parhar. Shipra Publications, January, 2007.

#### ***Research Study***

'Development of Girls Education in Bundelkhand Region of Uttar Pradesh with special focus on Lowest Literacy District', DFID funded project. (Ongoing).

#### ***Module***

Prepared Module for IGNOU for M. Ed. Programme: Unit 3 – *Quality Assurance in Educational Management: Monitoring and Evaluation System* under the Block 4: Recent Trends in Educational Management in India for Course 5 Educational Management, Planning and Finance, 2006-07.

#### ***Paper Presented***

'Boards of School Education and Some Futuristic Paradigms' in the National, Seminar on Challenges for Secondary Education in India from February 5-7, 2007.

#### ***Training Programmes Organized***

Coordinated Workshop in Institutional Building for Heads of Minority Managed Secondary Schools, from February 26 – March 9, 2007.

#### ***Support provided to other Training Programmes***

Leadership in Educational Administration for principals of Senior Secondary Schools Affiliated to CBSE, October 30 – November 3, 2006.

Intensive Training Programme in Institutional Planning and Management for principals of Government-Aided Senior Secondary Schools, November 27 – December 8, 2006.

2nd Training Programme on Leadership in Educational Administration for Principals of Senior Secondary Schools Affiliated to CBSE, January 15-19, 2007.

#### ***Course Co-coordinator in International Diploma in Educational Planning and Administration (IDEPA)***

Course Co-coordinator on 'Managing People at Work'. Course was organized, March 23-April 18, 2007.

#### ***Conferences/Seminars/Meeting Participated***

Attended National Seminar on The Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation, December 26-28, 2006.

One day Seminar on Research for DFID funded project CREATE, January 13, 2006, NUEPA, New Delhi.

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Meeting on 'Financing of Elementary Education by Centre and States in India' Organized by Agha Khan Foundation, October 18, 2006.

Attended meeting of Create Technical Workshop for Research Planning, NUEPA, November 20-24, 2006.

Attended lecture on "Who will go to Secondary School and Why? - Developing the Dialogue Towards 2015" by Prof. Keith Lewin, University of Sussex, U.K., January 12, 2006, CIET NCERT.

### ***Support and Consultancy***

Interaction with Flight cadets of Education Branch, September 12, 2006 in NUEPA.

### ***Guidance Provided in Preparing of Dissertations***

Guidance provided to Mr. T. Mutty of Mauritius a trainee of the 23rd International Diploma in Educational Planning and Administration (IDEPA) on the topic entitled 'Studying the Role of Rectors in Improving Performance in State Secondary Schools through Total Quality Management.

### **V.P.S. Raju**

#### ***Publications***

##### *Books*

Education of the Masses: A Quest for Pedagogy. Shipra Publications, New Delhi, 2007.

##### *Research papers/Articles Published*

Efforts Towards Quality of Elementary Education: A Case of East Godavari District, Andhra Pradesh. *Third World Impact*, Vol. XVII No. 172 (October-December 2006).

#### ***Training Material***

International Research Abstracts on Educational Planning and Administration. New Delhi: NUEPA, 2007 (mimeo) (Co-editor).

#### ***Participation in National, International Seminars, Conferences***

National Seminar on Privatisation and Commercialisation of Higher Education. New Delhi: NUEPA, May 2, 2006.

Workshop on National Training Policy. New Delhi: Institute of Secretariat Training and Management, September 7-8, 2006.

Workshop of College Principals for Inclusion of youth with Disabilities in Higher Education: NUEPA, New Delhi, September 27-29 2006.

National Seminar on The Education Commission 1964-1966: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation. NUEPA, New Delhi, December 26-28, 2006.

### **Kausar Wizarat**

#### ***Paper Published***

Left Out Youth, *Indian Journal of Youth Affairs*, Vol. 10 No. 1, January-June, 2006

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***Workshops/Conferences/Seminars Attended***

Convention on the Issue of Reservation in Admissions to the Institutions of Higher and Professional Education, May 19, 2006 New Delhi.

Privatization and Commercialization of Higher Education, July 2, 2006.

Training Workshop of College Principals for Inclusion of Youth with Disabilities in Higher Education, September 27-29, 2006.

Seminar on Transforming Higher Education for People-Oriented Development, Indian Social Forum, November 11, 2006, New Delhi.

Seminar on Imperialist Globalization: A perspective from the Left, Indian Social Forum, November 12, 2006, New Delhi.

National Seminar on Education Commission: Revisiting the Commission's Premises, Vision and Impact on Policy Formulation, December 26-28, 2006, New Delhi.

As a Visiting Trainee in the specialized courses "Advance Training Programme in Educational Planning and Management", 42<sup>nd</sup> Session 2006/07 from International Institute for Educational Planning (IIEP), Paris, February 28 – April 11, 2007.

Coordinated a one-week "Workshop of Registrars of Universities", November 20-24, 2006, NUEPA.

Coordinated a two-week "Orientation Programme for College Principals", January 8-19, 2007, NUEPA.

Involved in development of Rules and Regulations for Ph.D. and M. Phil. Programme as a member of Committee, NUEPA.

**N.K. Mohanty*****Training Programmes/Workshops Organised***

Acted as a Resource Person in the 'Training Programme on District Planning in Education' for DEOs, faculty of DIETs of Himachal Pradesh organized at Shimla, May 30 – June 3, 2006.

Training Programme on Use of Quantitative Techniques in Educational Planning', NUEPA, New Delhi, July 17-28, 2006.

'Orientation Programme on Appraisal of District Plans under Sarva Shiksha Abhiyan', NUEPA, New Delhi, January 8 -12, 2007.

'Consultative Meet on Mapping Schooling Provisions at Secondary Level', NUEPA, New Delhi, March 21 -23, 2007.

***Participation in Seminars/Workshops***

Participated in the "National Seminar on Privatization and Commercialization of Higher Education" organized by NUEPA at IIC, New Delhi, May 2, 2006.

Participated as India's nominee in the 'South-Asia Education for All: EFA Mid-Decade Assessment Capacity Building Workshop' organized by UNESCO, New Delhi, November 27–December 1, 2006 in NUEPA, New Delhi.

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Acted as a Rapporteur and assisted in the organization (with Prof. Ved Prakash) of “National Seminar on the Education Commission: Revisiting the Commission’s Premises, Vision and Impact on Policy Formulation” organized by NUEPA at IHC, New Delhi, December 26-28, 2006.

Acted as a resource person in the ‘Mid-Decade Assessment of Education for All: Regional Consultative Meet for Southern and Western States’ organized by NUEPA, New Delhi at Bangalore, January 4-5, 2007.

Acted as a resource person in the ‘Mid-Decade Assessment of Education for All: Regional Consultative Meet for Central and Northern States’ organized by NUEPA, New Delhi, January 18-19, 2007.

### ***Important Consultancy and Advisory Services rendered to the Ministry of Human Resource Development***

Provided professional support to UEE Mission (SSA), Government of Delhi in the Preparation of AWP & B, 2007-08 under the SSA.

### ***Other Academic and Professional contributions***

As a special Invitee of the *Sub-Group of the Universalization of Access to Secondary Education*, set up by The Government of India, Ministry of Human Resource Development, New Delhi, assisted in the preparation of the Report of the Sub-Group entitled *Universalization of Access to Secondary Education: Eleventh Five Year Plan (2007-08 to 2011-12)*, under the Chairmanship of Prof. Krishna Kumar, Director, NCERT, New Delhi.

As a member of the Research Advisory Committee. I assisted the Committee in facilitating the research activities of the University.

As a member of the Admission Committee of M. Phil and Ph. D. Programme 2007-08, I assisted the Committee in the activities pertaining to the admission of students seeking admission to these courses.

As a member of the Curriculum Committee of M. Phil and Ph. D. Programme 2007-08, I assisted the Committee in the preparation and methods of transaction of Curriculums of these courses in 2007-08.

Supervised and evaluated the IDEPA 2006 Dissertation work entitled “*Factors Affecting Students' Performance at Lower Secondary Level (First Cycle): A Case Study of Adjame in the District of Abidjan in Cote D'ivoire (Ivory Coast)*” by Minata Bakayoko.

Supervise and evaluated the DEPA 2006 dissertation entitled, *Factors Affecting the Performance of Students at Secondary Level Examination: A Case study of Anantnag District of Jammu and Kashmir State*” by Mr. Manzoor Ahmad Paul.

In-charge of the IDEPA Course No. 207: *Manpower Planning*.

In-charge (with S.M.I.A. Zaidi) of the IDEPA Course N° 204: *Educational Planning*.

In-charge (with S.M.I.A. Zaidi) of the DEPA Course N° 106: *Educational Planning: Concept, Types and Approaches*.

### **S.K. Mallik**

#### ***Attended/Paper Presented at National Seminar***

National Seminar on the Education Commission: Revisiting the Commission’s Premises, Vision and Impact on Policy Formulation, NUEPA, New Delhi, December 26-28, 2006.

“Growth of Secondary Education in India” Paper presented at the National Seminar on Challenges for Secondary Education in India, NUEPA, New Delhi, December 5-7, 2007.

Coordinated Diploma Programme in Educational Planning and Administration.

Attended the short term Training Programme at International Institute for Educational Planning (IIEP), Paris.

Involved with the preparation of Rules and Regulations for M. Phil and Ph. D.

### **Deepak Makol**

Attended International Conference on Digital Libraries 2006: Information Management for Global Access, TERI, New Delhi, December 5-8, 2006

### **D.S. Thakur**

#### ***Publications***

##### *Books*

Scientific and Technical Libraries, ESS ESS Publications, New Delhi, 2006.

##### *Research Papers/Articles*

Knowledge Acquisition and Sharing in Higher Education in *Journal of Library and Information Science*, 31(1), 2006, 9-21.

Knowledge Communication in Academic and Research Environment. In *International Symposium on Knowledge Communication and Conferences*, July 16-19, 2006, Orlando, Florida, USA.

E-Learning and Libraries. In *International Conference on Digital Libraries (ICDL)*. December 5-8, 2006, The Energy and Resources Institute (TERI), New Delhi, 14p.

#### ***Participation in National International Seminars and Conferences***

Presented a paper on E-Learning and Libraries. In *International Conference on Digital Libraries (ICDL)*. December 5-8, 2006, The Energy and Resource Institute (TERI), New Delhi.

### **P.N. Tyagi**

The Cell provided computer graphic and mapping facilities for different types of projects and programmes in preparing diagrammes, organograms, power point presentations, data posters, title pages, etc. It contributed various illustrations in publications, i.e. Analytical Report of Elementary Education in India, Journal of Educational Planning and Administration, Annual Report, Brochures and Pariprekshya. The Cell also prepared certificates for various training programmes of the Institute.

##### *Additional Charge*

As In-charge, Training Cell, provided logistic support in organizing 42 training Programmes/Seminars/Conferences/Meetings, etc. during the year.

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**K. Srinivas*****Published Articles/Research Papers***

K. Srinivas and S.I. Ahson, "Knowledge Management through Semantic Web" (Communicated).

K. Srinivas and T.A.V. Murth, "Ontology based Information Systems for Digital Libraries" (Communicated).

K. Srinivas and S.I. Ahson, T.A.V. Murth, "Semantic Web: Towards the Development of the Knowledge Society".

***Training Materials***

Computer Applications in Educational Planning and Management (Revised Materials for the DEPA Programmes).

Introduction to Computers and Educational Management Information System (Revised Materials for the IDPEA Programme).

Computer Applications for Project Planning and Monitoring (Revised Study Material).

Computer Applications for Decision Support Services in Education (Revised Study Material).

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## **APPENDIX**

### **MEMBERS OF THE NUEPA COUNCIL**

#### **(AS ON MARCH 31, 2007)**

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#### **President**

1. Shri Arjun Singh  
Hon'ble Minister for  
Human Resource Development  
Shastri Bhawan  
New Delhi-110001

#### **Vice-President**

2. Prof. Ved Prakash  
Vice-Chancellor  
NUEPA  
New Delhi-110016

#### **Ex-Officio Members**

3. Secretary  
Government of India  
Department of Higher Education  
Ministry of Human Resource Development  
New Delhi-110001
4. Secretary  
Government of India  
Department of School Education and Literacy  
Ministry of Human Resource Development  
New Delhi-110001
5. Chairman  
University of Grants Commission  
New Delhi-110002
6. Director  
National Council of Educational Research and  
Training  
New Delhi-110016

7. Financial Advisor  
Ministry of Human Resource Development  
Government of India  
New Delhi-110001

#### **Ex-Officio Members**

(Nominees of the President, NUEPA Council)

8. Secretary (Higher Education)  
Government of Karnataka  
Bangalore-560001
9. Secretary (Technical Education)  
Government of Maharashtra  
Mumbai
10. Secretary (Higher Education)  
Government of Madhya Pradesh  
Bhopal-462004
11. Secretary (School Education)  
Government of Meghalaya  
Shillong
12. Secretary (School Education)  
Government of Jammu & Kashmir  
Srinagar

#### **Other Members**

(Nominees of the President, NUEPA Council)

13. Prof. Tapas Majumdar  
15, NMC on National Highway No. 8  
Nathpur  
Gurgaon
-

14. Prof. (Ms.) Shireen Mossvi  
Dean  
Aligarh Muslim University  
Aligarh, Uttar Pradesh
15. Prof. K. N. Ganesh  
Director  
Indian Institute of Science Education &  
Research  
Pune, Maharashtra

**NUEPA Faculty**

(Nominee of the President, NUEPA Council)

16. Dr. R. Govinda  
Professor  
NUEPA, New Delhi-110016
17. Shri P. R. R. Nair  
Registrar  
NUEPA, New Delhi-110016

*Secretary*

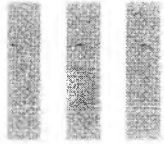


## APPENDIX

### MEMBERS OF BOARD OF MANAGEMENT (AS ON MARCH 31, 2007)

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- |    |  |                 |     |  |                  |
|----|--|-----------------|-----|--|------------------|
| 1. | Prof. Ved Prakash<br>Vice-Chancellor<br>NUEPA<br>New Delhi-110016  | <i>Chairman</i> | 7.  | Dr. J.B.G. Tilak<br>Professor<br>NUEPA<br>New Delhi-110 016        |                  |
| 2. | Prof. Mushirul Hasan<br>Vice-Chancellor<br>Jamia Millia Islamia University<br>New Delhi-1100025  |                 | 8.  | Dr. S.M.I.A. Zaidi<br>Professor<br>NUEPA<br>New Delhi-110 016      |                  |
| 3. | Prof. M. Anandkrishnan<br>No. 8, 5 <sup>th</sup> Main Road<br>Madan Apartment, 2 <sup>nd</sup> Floor<br>Kasturba Nagar<br>Chennari – 600 020 |                 | 9.  | Dr. K. Biswal<br>Associate Professor<br>NUEPA<br>New Delhi-110 016 |                  |
| 4. | Prof. A. K. Sharma<br>C-3, Sector-48<br>NOIDA-201304<br>Uttar Pradesh  |                 | 10. | Shri P.R.R. Nair<br>Registrar<br>NUEPA<br>New Delhi-110 016        | <i>Secretary</i> |
| 5. | Prof. Ravi Srivastava<br>Centre for the Study of Regional<br>Development<br>Jawarlal Nehru University<br>New Delhi-110 067                   |                 |     |  |                  |
| 6. | Joint Secretary (Planning)<br>Deptt. of Higher & Technical Education<br>Ministry of HRD<br>Shahstri Bhawan<br>New Delhi – 110 001            |                 |     |  |                  |
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## **APPENDIX**

### **MEMBERS OF THE FINANCE COMMITTEE**

#### **(AS ON MARCH 31, 2007)**

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1. Prof. Ved Prakash *Chairman*  
Vice-Chancellor  
NUEPA  
New Delhi-110016

#### **Nominee of the President. NUEPA Council**

2. Dr. Mohd. Akhtar Siddiqui  
Dean  
IASE Faculty  
Jamia Millia Islamia  
New Delhi-110025
3. Dr. Avtar Singh  
Professor & Head  
Deptt. of Educational Survey and  
Data Processing  
NCERT  
New Delhi-110016

#### **Representative of the MHRD**

4. Financial Advisor  
MHRD  
Government of India  
New Delhi-110001

#### **Nominee of the UGC**

5. Prof. N U Siddiqui  
Finance Officer  
Jamia Millia Islamia  
New Delhi-110025

#### **Nominee of the Vice-Chancellor, NUEPA**

6. Shri Rajendra Singh  
Registrar  
Indian Institute of Technology  
New Delhi-110016
  7. Shri P.R.R. Nair *Special Invitee*  
Registrar  
NUEPA  
New Delhi – 110016
  8. Shri J. K. Tripathi *Secretary*  
Finance Officer  
NUEPA  
New Delhi-110016
-

# IV

## APPENDIX MEMBERS OF THE ACADEMIC COUNCIL (AS ON MARCH 31, 2007)

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- |  |                 |   |
|--|-----------------|---|
| 1. Prof. Ved Prakash<br>Vice-Chancellor<br>NUEPA<br>New Delhi-110016 | <i>Chairman</i> | 9. Prof. Sudhanshu Bhushan<br>Department of Higher & Professional Education<br>NUEPA<br>New Delhi-110016                                  |
| 2. Dean<br>NUEPA<br>New Delhi-110016                                 |                 | 10. Prof. (Mrs.) Sudesh Mukhopadhyay<br>Department of Comparative Education and<br>International Cooperation<br>NUEPA<br>New Delhi-110016 |

### **Heads of Departments of NUEPA**

- |   |  |  |
|---|--|--|
| 3. Prof. S. M. I. A. Zaidi<br>Department of Educational Planning<br>NUEPA<br>New Delhi-110016         |  | 11. Prof. Arun C. Mehta<br>Department of Educational Management<br>Information System<br>NUEPA<br>New Delhi-110016 |
| 4. Prof. (Mrs.) Najma Akhtar<br>Department of Educational Administration<br>NUEPA<br>New Delhi-110016 |  | 12. Head<br>Department of Inclusive Education<br>NUEPA<br>New Delhi-110016   |
| 6. Prof. Jandhyala B. G. Tilak<br>Department of Educational Finance<br>NUEPA<br>New Delhi-110016      |  | 13. Head<br>Department of Foundations of Education<br>NUEPA<br>New Delhi-110016                                    |
| 7. Head<br>Department of Educational Policy<br>NUEPA<br>New Delhi-110016                              |  |  |
| 8. Prof. R. Govinda<br>Department of School & Non-Formal<br>Education<br>NUEPA<br>New Delhi-110016    |  |  |

### **Eminent Educationists**

(Nominees of President, NUEPA Council)

- |  |  |
|--|--|
| 14. Prof. A K Sharma<br>C-3, Sector-48<br>NOIDA<br>Uttar Pradesh |  |
|--|--|
-

15. Prof. (Mrs.) Jayati Ghosh  
Department of Economics  
Jawaharlal Nehru University  
New Delhi-110067
16. Prof. Satvir Singh  
CA/1-C, DDA Flats  
Munirka  
New Delhi-110067

**NUEPA Faculty**

(Nominees of the Vice-Chancellor, NUEPA)

17. Dr. (Mrs.) Y. Josephine  
Associate Professor  
NUEPA, New Delhi-110016
18. Dr. B. K. Panda  
Associate Professor  
NUEPA, New Delhi-110016
19. Shri P.R.R. Nair  
Registrar  
NUEPA, New Delhi-110016

*Secretary*



## APPENDIX

### MEMBERS OF THE BOARD OF STUDIES (AS ON MARCH 31, 2007)

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- |   |  |                 |     |   |
|---|--|-----------------|-----|---|
| 1.  | Prof. Ved Prakash<br>Vice-Chancellor<br>NUEPA<br>New Delhi-110016                                  | <i>Chairman</i> | 8.  | Prof. R. Govinda<br>Department of School & Non-Formal Education<br>NUEPA<br>New Delhi-110016  |
| 2.  | Dean<br>NUEPA<br>New Delhi-110016  |                 | 9.  | Prof. Sudhanshu Bhushan<br>Department of Higher & Professional Education<br>NUEPA<br>New Delhi-110016                                 |
| <b><u>Heads of Departments of NUEPA</u></b> |  |                 |     |   |
| 3.  | Prof. S.M.I.A. Zaidi<br>Department of Educational Planning<br>NUEPA<br>New Delhi-110016            |                 | 10. | Prof. (Mrs.) Sudesh Mukhopadhyay<br>Department of Comparative Education and<br>International Cooperation<br>NUEPA<br>New Delhi-110016 |
| 4.  | Prof. (Mrs.) Najma Akhtar<br>Department of Educational Administration<br>NUEPA<br>New Delhi-110016 |                 | 11. | Prof. Arun C. Mehta<br>Department of Educational Management<br>Information System<br>NUEPA<br>New Delhi-110016                        |
| 6.  | Prof. Jandhyala B. G. Tilak<br>Department of Educational Finance<br>NUEPA<br>New Delhi-110016      |                 | 12. | Head<br>Department of Inclusive Education<br>NUEPA<br>New Delhi-110016  |
| 7.  | Head<br>Department of Educational Policy<br>NUEPA<br>New Delhi-110016                              |                 | 13. | Head<br>Department of Foundations of Education<br>NUEPA<br>New Delhi-110016   |
-



**Other NUEPA Faculty**

(Nominees of the Vice-Chancellor, NUEPA)

16. Dr. (Mrs.) Veera Gupta  
Associate Professor  
NUEPA  
New Delhi-110016

17. Dr. R. S. Tyagi  
Assistant Professor  
NUEPA  
New Delhi-110016

**Experts Co-opted by the Vice-Chancellor,  
NUEPA**

18. Prof. M Anandkrishnan  
No. 8, 5<sup>th</sup> Main Road  
Madan Apartment, 2<sup>nd</sup> Floor  
Kasturba Nagar  
Chennai-600020

19. Prof. Satendra Kumar  
Head of Department  
Faculty of Education  
MS University of Baroda  
Vadodara

20. Shri P. R. R. Nair  
Registrar  
NUEPA  
New Delhi-110016

*Secretary*

# VI

## APPENDIX FACULTY AND ADMINISTRATIVE STAFF (AS ON MARCH 31, 2007)

---

### **Vice-Chancellor**

Professor Ved Prakash

### **Department of Educational Planning**

Prof. S.M.I.A. Zaidi, Professor and Head  
Dr. K. Biswal, Associate Professor  
Dr. N. K. Mohanty, Assistant Professor

### **Department of Educational Administration**

Prof. (Mrs.) Najma Akhtar, Professor and Head  
Dr. (Mrs.) Y. Josephine, Associate Professor  
Dr. R. S. Tyagi, Assistant Professor  
Dr. (Mrs.) Manju Narula, Assistant Professor

### **Department of Educational Finance**

Prof. Jandhyala B. G. Tilak, Professor and Head  
Dr. (Mrs.) Geetha Rani, Associate Professor  
Dr. S. K. Mallik, Assistant Professor

### **Department of Educational Policy**

Prof. Jandhyala B. G. Tilak, Professor Incharge  
Dr. (Mrs.) P. Menon, Associate Professor  
Dr. (Mrs.) Veera Gupta, Associate Professor

### **Department of School & Non-Formal Education**

Prof. R. Govinda, Professor and Head  
Prof. (Mrs.) Nalini Juneja, Professor  
Dr. (Mrs.) Rashmi Diwan, Assistant Professor  
Dr. (Mrs.) Madhumita Bandyopadhyay, Assistant Professor

### **Department of Higher & Professional Education**

Prof. Sudhanshu Bhushan, Professor and Head  
Dr. (Mrs.) Neeru Snehi, Assistant Professor  
Dr. (Mrs.) Kausar Wizarat, Assistant Professor

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**Department of Comparative Education and International Cooperation**

Prof. (Mrs.) Sudesh Mukhopadhyay, Professor and Head  
Dr. (Mrs.) Pranati Panda, Professor  
Dr. (Mrs.) Sunita Chugh, Assistant Professor  
Dr. V. P. S. Raju, Assistant Professor

**Department of Educational Management Information System**

Prof. Arun C. Mehta, Professor and Head  
Dr. Ravindranath K. Murthy, Assistant Professor  
Mr. A. N. Reddy, Assistant Professor

**Department of Inclusive Education**

Prof. (Mrs.) Sudesh Mukhopadhyay, Professor Incharge  
Dr. (Mrs.) Neelam Sood, Associate Professor  
Dr. B. K. Panda, Assistant Professor

**Department of Foundations of Education**

Prof. R. Govinda, Professor Incharge  
Dr. Avinash K. Singh, Professor  
Dr. Vineeta Sirohi, Associate Professor  
Dr. Aarti Srivastava, Assistant Professor

**Registrar**

Mr. P.R.R. Nair

**Library/Documentation Centre**

Mrs. Deepak Makol, Librarian  
Dr. D.S. Thakur, Documentation Officer  
Mrs. Neeti Verma, Professional Assistant  
Mrs. Sulbha Sharma, Professional Assistant

**Publication Unit**

Mr. Pramod Rawat, Deputy Publication Officer

**Administration**

Mr. A. K. Khanduri, Administrative Officer  
Mr. S. R. Choudhary, S. O (Academic Administration)  
Mr. P. Mani, S. O. (General Administration)  
Ms. Ujal Bhattacharya, S. O. (Personnel Administration)

**Accounts**

Mr. J. K. Tripathi., Finance Officer  
Mrs. Usha Sharma, S. O.

**Hindi Cell**

Dr. Subhash C. Sharma., Hindi Editor and Assistant Hostel Warden  
Mr. Manoj Gaur, Hindi Translator

**Training & Cartography Cell**

Mr. P.N. Tyagi, Cartographer (C.A.) & Incharge

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# VII

**APPENDIX  
ANNUAL ACCOUNTS  
2006-2007**

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**BALANCE SHEET AS ON MARCH 31, 2007**

(Amount in Rupees)

<b>CORPUS CAPITAL FUND AND LIABILITIES</b>	<b>Schedule</b>	<b>As on 31-03-07</b>	<b>As on 31-03-06</b>
Corpus/Capital Fund	1	75,949,164.08	74,100,501.75
Capital Reserve	2	272,668.13	250,462.42
Earmarked/Endowment Funds (GPF)	3	50,296,817.00	45,478,633.00
Specific Grants (Project)	4	19,328,016.73	19,417,914.55
Current Liabilities & Provision	5	340,945.00	123,606.00
<b>Total</b>		<b>146,187,610.94</b>	<b>139,371,117.72</b>

<b>ASSETS</b>	<b>Schedule</b>	<b>As on 31-03-07</b>	<b>As on 31-03-06</b>
Fixed assets	6	63,097,218.32	65,954,609.59
Capital WIP (CPWD)	7	9,136,095.00	4,758,275.00
PF Investment	8	46,624,264.00	41,524,264.00
Current Assets, Loans, Advances, etc.	9	27,330,033.62	27,133,969.13
<b>Total</b>		<b>146,187,610.94</b>	<b>139,371,117.72</b>

Significant Accounting Policies & Notes on Accounts 19

Sd/-  
(J.K. Tripathi)  
Finance Officer

Sd/-  
(P.R.R. Nair)  
Registrar

Sd/-  
(Ved Prakash)  
Vice Chancellor

Place : New Delhi  
Date : 06.07.2007

## INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2007

(Amount in Rupees)

INCOME	Schedule	As on 31-03-07	As on 31-03-06
Grants/Subsidies	10	75,220,000.00	51,565,051.00
Income from Investment	11	3,650,325.17	212,862.00
Income from Royalty, Publications etc.	12	279,969.00	305,821.54
Interest Earned	13	678,005.57	65,253.00
Other Income	14	2,941,933.80	4,128,086.00
Add/Excess of Income		(1,848,662.33)	17,932,592.72
<b>Total (A)</b>		<b>80,921,571.21</b>	<b>74,209,666.26</b>

EXPENDITURE	Schedule	As on 31-03-07	As on 31-03-06
Establishment Expenses	15	39,622,216.00	36,133,930.00
Other Administrative Expenses etc.	16	26,951,385.55	19,774,847.78
Publication Expenses	17	872,578.68	982,887.38
Loss on Sale of Assets	18	276,538.00	1,763,937.00
Depreciation	6	13,198,852.98	15,554,064.10
<b>Total (B)</b>		<b>80,921,571.21</b>	<b>74,209,666.26</b>

Sd/-  
(J.K. Tripathi)  
Finance Officer

Sd/-  
(P.R.R. Nair)  
Registrar

Sd/-  
(Ved Prakash)  
Vice Chancellor

Place : New Delhi  
Date : July 6, 2007

## SCHEDULES FORMING PART OF BALANCE SHEET AS ON MARCH 31, 2007

(Amount in Rupees)

SCHEDULE – 1 : CORPUS/CAPITAL FUND	As on 31-03-2007	As on 31-03-2006
<b>Capital Fund</b>		
As per last Account	74,100,501.75	108,766,482.17
<b>Additions/Deductions</b>		
Balance of Net Income/Expenditure transferred from the Income & Expenditure Account 2005-06	1,848,662.33	(34,665,980.42)
<b>Total</b>	<b>75,949,164.08</b>	<b>74,100,501.75</b>
<b>SCHEDULE – 2 : CAPITAL RESERVE</b>		
	As on 31-03-2007	As on 31-03-2006
<b>Donated Asset Fund</b>		
As per last Balance Sheet	250,462.42	234,952.76
Additions during the year	22,205.71	15,509.66
<b>Total</b>	<b>272,668.13</b>	<b>250,462.42</b>
<b>SCHEDULE – 3 : EARMARKED/ENDOWMENT FUNDS</b>		
	As on 31-03-2007	As on 31-03-2006
<b>GPF</b>		
(a) Opening Balance of the Fund	45,478,633.00	39,805,067.00
(b) Addition to the Funds (GPF+CPF)	11,608,506.00	11,128,759.00
<b>TOTAL (a)+(b)</b>	<b>57,087,139.00</b>	<b>50,933,826.00</b>
(c) Utilization towards the objects of the funds (withdrawals)	6,790,322.00	5,455,193.00
<b>NET BALANCE</b>	<b>50,296,817.00</b>	<b>45,478,633.00</b>

(Amount in Rupees)

<b>SCHEDULE – 4 : SPECIFIC PROJECTS</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
<b>Specific Grant for Projects</b>		
(a) Opening Balance of the Funds	19,417,914.55	22,705,387.22
(b) Addition to the Funds	21,101,362.18	11,745,232.33
(c) FD Encashed: NIEPA-NEPAL PROJECT		1,000,000.00
<b>Total</b>	<b>40,519,276.73</b>	<b>35,450,619.55</b>
(d) Utilization towards the object of funds (withdrawal)	21,191,260.00	16,032,705.00
<b>NET BALANCE</b>	<b>19,328,016.73</b>	<b>19,417,914.55</b>

<b>SCHEDULE – 5 : CURRENT LIABILITIES &amp; PROVISIONS</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
<b>CURRENT LIABILITIES</b>		
Sundry Creditors (Others)	308,937.00	81,158.00
GLS Insurance	-	14,065.00
Income Tax (Salaries)	-	800.00
Group Link Insurance Scheme	2,100.00	1,620.00
Life Insurance Scheme (Self)	3,820.00	955.00
Society	1,230.00	150.00
Subscription of Journals (Advance)	24,858.00	24,858.00
<b>TOTAL</b>	<b>340,945.00</b>	<b>123,606.00</b>



## SCHEDULE – 6 : FIXED ASSETS DESCRIPTION

(Amount in Rupees)

	Rate of Depreciation	Block of Assets			Cost/ valuation as on 31.3.07	Depreciations	Block of Assets
		Opening Balance	Addition during the year 2006-07	Deductions during the year 2006-07		Depreciations during the year 2006-07	Balance as on 31-3-2007
<b>FIXED ASSETS</b>							
Land		217,215.03	0.00	0.00	217,215.03	0.00	217,215.03
Building	10	55,604,065.50	-	0.00	55,604,065.50	5,560,406.55	50,043,658.95
Vehicles	20	1,337,108.80	520,495.00	312,676.00	1,544,927.80	308,985.56	1,235,942.24
Office equipment (Computer, other electronic equipments like fax machine, photo-copier)	60	4,475,192.40	603,654.00	0.00	5,078,846.40	3,047,307.84	2,031,538.56
	30	-	7,816,555.00	-	7,816,555.00	2,344,966.50	5,471,588.50
Furniture, Fixture & Fitting & Electrical Appliances	10	1,889,864.50	231,343.00	0.00	2,121,207.50	212,120.75	1,909,086.75
	5	-	159,851.00		159,851.00	7,992.55	151,858.45
Library Books	60	1,699,474.36	1,002,389.00	0.00	2,701,863.36	1,621,118.02	1,080,745.34
	30	-	319,850.71		319,850.71	95,955.21	223,895.50
<b>TOTAL</b>		<b>65,222,920.59</b>	<b>10,654,137.71</b>	<b>312,676.00</b>	<b>75,564,382.30</b>	<b>13,198,852.98</b>	<b>62,365,529.32</b>
Building Work in Progress		731,689.00			731,689.00		731,689.00
<b>Grand Total</b>		<b>65,954,609.59</b>	<b>10,654,137.71</b>	<b>312,676.00</b>	<b>76,296,071.30</b>	<b>13,198,852.98</b>	<b>63,097,218.32</b>

## DEPRECIATION

(Amount in Rupees)

Sl. No.	Heads	Gross Block as on 31-03-2007	Rate of Depreciation	Depreciation
1.	Land	217,215.03	-	-
2.	Building	55,604,065.50	10%	5,560,406.55
3.	Vehicles	1,544,927.80	20%	308,985.56
4.	Office Equipment (Computer, other electronic equipment like Fax Machine, Photocopier) (Upto 30-09-2006)	5,078,846.40	60%	3,047,307.84
	Office Equipment (Computer, other electronic equipment like Fax Machine, Photocopier) (After 30-09-2006)	7,816,555.00	30%	2,344,966.50
5.	Furniture, Fixture and Fittings and Electrical Appliances (Upto 30-09-2006)	2,121,207.50	10%	212,120.75
	Furniture, Fixture and Fittings and Electrical Appliances (After 30-09-2006)	159,851.00	5%	7,992.55
6.	Library Books (Upto 30-09-2006)	2,701,863.36	60%	1,621,118.02
	Library Books (After 30-09-2006)	319,850.71	30%	95,955.21
	<b>Total</b>	<b>75,564,382.30</b>		<b>13,198,852.98</b>

(Amount in Rupees)

<b>SCHEDULE – 7 : ADVANCE TO C.P.W.D.</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
As per last Balance Sheet	4,758,275.00	3,406,377.00
Advances in the year 2006-07	7,331,666.00	4,783,988.00
Less : Billed by CPWD	(1,811,965.00)	(2,845,771.00)
Less : Billed by CPWD	(1,141,881.00)	(586,319.00)
<b>Total</b>	<b>9,136,095.00</b>	<b>4,758,275.00</b>

<b>SCHEDULE – 8 : INVESTMENT FROM EARMARKED/ENDOWMENT FUNDS</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
<b>GPF</b>		
In FDRs/Special Deposits of Nationalized Banks/ Post Office Term Deposit/ RBI Bonds	46,624,264.00	41,524,264.00
<b>Total</b>	<b>46,624,264.00</b>	<b>41,524,264.00</b>

(Amount in Rupees)

<b>SCHEDULE – 9 : CURRENT ASSETS, LOANS, ADVANCES</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
<b>(A) Current Assets</b>		
Cash Balance in Hand (Imprest)	5,000.00	5,000.00
State Bank of India 15587	23,784.39	4,808,634.42
Syndicate Bank 179	14,170,184.36	3,978,844.58
Syndicate Bank 181	21,674.98	6,549,026.12
State Bank of India 15507	5,102,377.17	2,436,415.17
Syndicate Bank (Hostel) 855	199,847.80	170,277.00
Canara Bank 25536	6,639.00	3,546.00
Postage Stamps in Hand	17,511.00	12,769.00
Syndicate Bank 178	-	1,885,507.00
State Bank of India GPF 15502	3,672,553.00	3,954,369.00
<b>TOTAL (A)</b>	<b>23,219,571.70</b>	<b>23,804,388.29</b>
<b>(B) Loan, Advances and Other Assets</b>		
<b>1. Loans/(Staff)</b>		
Festival Advance	53,400.00	57,450.00
Scooter Advance	120,450.00	134,100.00
House Building Advance	595,025.00	774,125.00
Medical Advance	82,400.00	20,000.00
Other (Misc.) Advance	12,026.00	12,026.00
Loans (Other Entities) - Advance for Conducting Programme	95,829.00	95,829.00
<b>2. Advances &amp; Other Amounts Recoverable in Cash or in Kind or for value to be received</b>		
a) Receivable from GOI/ MHRD	-	500,000.00
b) Security Deposit	34,334.00	34,334.00
c) Income Accrued (Hostel)	18,500.00	17,400.00
d) Interest Accrued on Loans and Advances	302,617.00	61,790.00
e) Accrued interest on FD Investment	2,611,479.17	1,426,213.00
f) Publication in Hand	184,401.75	196,313.84
<b>TOTAL (B)</b>	<b>4,110,461.92</b>	<b>3,329,580.84</b>
<b>TOTAL (A+B)</b>	<b>27,330,033.62</b>	<b>27,133,969.13</b>

## SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2007

(Amount in Rupees)

SCHEDULE – 10 : GRANTS/SUBSIDIES	As on 31-03-2007	As on 31-03-2006
<b>Grants Received From GOI/MHRD</b>		
Non Plan	26,812,650.00	27,194,330.00
Plan	48,407,350.00	23,870,721.00
Receivable Grants	-	500,000.00
<b>TOTAL</b>	<b>75,220,000.00</b>	<b>51,565,051.00</b>

SCHEDULE – 11 : INCOME FROM INVESTMENT	As on 31-03-2007	As on 31-03-2006
Interest from GPF investment	2,465,059.00	2,174,849.00
Accrued	2,611,479.17	1,426,213.00
Less : Last year's Accrued Interest	(1,426,213.00)	(3,388,200.00)
<b>Total</b>	<b>3,650,325.17</b>	<b>212,862.00</b>

SCHEDULE – 12 : INCOME FROM ROYALTY, PUBLICATION, ETC.	As on 31-03-2007	As on 31-03-2006
Income from Royalty	23,399.00	48,225.54
Income from Publications	256,570.00	257,596.00
<b>Total</b>	<b>279,969.00</b>	<b>305,821.54</b>

<b>SCHEDULE – 13 : INTEREST EARNED</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
On Saving Account	394,667.57	63,425.00
On Loans Employees	(19,279.00)	1,828.00
Accrued	302,617.00	-
<b>Total</b>	<b>678,005.57</b>	<b>65,253.00</b>

<b>SCHEDULE – 14 : OTHER INCOME</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
Miscellaneous Income		
License Fee, Water Charges, Misc. Receipts	274,129.00	343,789.00
Pensionary Benefits (Leave Salary & Pension Contribution)	191,370.00	1,480,625.00
Hostel Rent Receipts	2,435,764.00	3,925,897.00
Sale of Condemned items	10,000.00	-
Receivable (Hostel)	14,800.00	7,200.00
Less : Receipts related prior period (Hostel)	(13,700.00)	(1,629,425.00)
Hostel Telephone Booth	29,570.80	-
<b>Total</b>	<b>2,941,933.80</b>	<b>4,128,086.00</b>

<b>SCHEDULE – 15 : ESTABLISHMENT EXPENSES</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
Salaries	18,409,626.00	17,712,971.00
Allowances, Bonus and OTA	10,459,178.00	8,562,109.00
Medical Reimbursement	1,462,038.00	1,285,743.00
Staff Welfare	48,239.00	70,857.00
Leave Travel Concession (LTC)	583,228.00	290,043.00
Pension & DCRG	4,893,339.00	4,727,355.00
LSPC	64,105.00	176,985.00
New Pension Scheme	56,523.00	34,367.00
Interest on PF Paid	3,645,940.00	3,273,500.00
<b>TOTAL</b>	<b>39,622,216.00</b>	<b>36,133,930.00</b>

<b>SCHEDULE – 16 : OTHER ADMINISTRATIVE EXPENSES</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
Advertisement Charges	687,756.00	278,044.00
Hospitality Charges	942,595.00	566,616.00
Printing and Binding Charges	1,256,940.00	1,214,588.00
Postage and Telegram Charges	557,954.00	337,817.00
Petrol/Oil/Lubricant Charges	338,325.00	280,546.00
Stationery Charges	1,003,463.00	528,640.00
Audit Fee	94,100.00	101,690.00
Legal Expenses	98,850.00	99,700.00
Vehicle Maintenance	137,745.00	125,989.00
Maintenance of Equipment	1,218,775.00	828,705.00
Maintenance of Furniture and Fixture	34,029.00	100,530.00
Maintenance of Building (Civil)	576,430.00	529,507.00
Maintenance of Building (Electrical)	121,467.00	138,669.00
Misc. Payments/Contingencies	2,640,118.00	1,885,135.00
Telephone Charges	734,228.00	1,204,177.00
Electricity/Water Charges	5,734,678.00	5,115,290.00
Rent/Rates/Taxes	238,014.00	234,184.00
Horticulture Charges	20,350.00	39,864.00
Newspaper Charges	86,702.00	76,359.00
Insurance	32,770.00	29,109.00
Bill received from CPWD	1,811,965.00	2,114,082.00
Bill received from CPWD	1,141,881.00	586,319.00
<b>Total</b>	<b>19,509,135.00</b>	<b>16,415,560.00</b>
<b>Academic Expenses</b>		
Stipend, Book and Project Grants	244,844.00	244,548.00
Periodicals	2,790,228.00	250,081.00
TA/DA to Faculty/Staff	329,976.00	1,087,752.00
TA/DA to Participants	3,286,788.00	1,318,745.00
Honorarium to Resource Persons	776,149.00	376,862.00
Guidelines for Student Elections	505,608.00	588,900.00
Course Fee/Training Fee	186,462.14	225,122.00
Less : Publication Expenses	(860,666.59)	(1,179,201.22)
<b>Total</b>	<b>7,259,388.55</b>	<b>2,912,808.78</b>
<b>University's Research Studies</b>	182,862.00	446,479.00
<b>Total</b>	<b>182,862.00</b>	<b>446,479.00</b>
<b>Total (1+2+3)</b>	<b>26,951,385.55</b>	<b>19,774,847.78</b>

<b>SCHEDULE – 17 : PUBLICATION EXPENSES</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
Publication Expenses (Apportioned from Printing/Binding)	860,666.59	1,179,201.22
Add : last year stock of Books	196,313.84	-
Less : Stock of Books in Hand	(184,401.75)	(196,313.84)
<b>TOTAL</b>	<b>872,578.68</b>	<b>982,887.38</b>

<b>SCHEDULE – 18 : LOSS ON SALE OF ASSETS</b>	<b>As on 31-03-2007</b>	<b>As on 31-03-2006</b>
Cost as per Ledger (Staff Car)	390,845.00	-
Less: Depreciation	78,169.00	-
	<b>312,676.00</b>	-
Less : Realized Value	36,138.00	
Computer		1,322,692.00
Cycle		140.00
Furniture		441,105.00
<b>Total</b>	<b>276,538.00</b>	<b>1,763,937.00</b>



**SCHEDULE – 19 : SIGNIFICANT ACCOUNTING POLICIES AND NOTES ON ACCOUNTS**

1. Income for various activities like Grants-in-aid, Hostel rent, interest on loans to employees is accounted on accrual basis.
2. Interest received on investments made against specific funds are transferred to the respective funds and not treated as income of NUEPA.
3. Fixed Assets are shown at historical cost. Depreciation for the year is provided as per the rates specified in the Income Tax Act 1961.
4. Stock of Books for Rs. 1,84,401.75 are valued at cost.
5. In the opinion of the management, the current assets, loans and advances of the University have a realizable value at least to the extent shown in the accounts.
6. Grant of Rs. 75,220,000/- was received from the Government during the current year after adjusting an amount of Rs. 2,78,988.94 being the unspent balance of previous year 2005-06.
7. Ad-hoc Bonus of Rs. 2,44,643/- was paid for 2005-06 to the eligible employees.
8. Figures for previous year have been regrouped/re-arranged, wherever necessary.

Sd/-  
**(J.K. Tripathi)**  
Finance Officer

Sd/-  
**(P.R.R. Nair)**  
Registrar

Sd/-  
**(Ved Prakash)**  
Vice Chancellor

Place : New Delhi  
Date : July 6, 2007

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## UTILISATION CERTIFICATE OF GRANTS (PLAN AND NON-PLAN)

Received from Ministry of Human Resource Development, Govt. of India during the Year 2006-07

(Amount in Rupees)

Receipt	Plan	Non-Plan	Payment	Plan	Non-Plan
Opening Balance	91,644.12	187,344.82	Expenditure during the year 2006-07	48,990,088.14	33,698,897.00
Postage Stamps 2005-06	12,769.00	-			
Grants Received from M/HRD	48,407,350.00	26,812,650.00			
Grants Accounted 2005-06	500,000.00	-			
Internal Receipts	-	6,722,686.57	Closing Balance	21,674.98	23,784.39
<b>Total</b>	<b>49,011,763.12</b>	<b>33,722,681.39</b>		<b>49,011,763.12</b>	<b>33,722,681.39</b>

## BALANCE SHEET OF GPF/CPF AS ON MARCH 31, 2007

(Amount in Rupees)

CORPUS/CAPITAL FUND & LIABILITIES	AS ON 31-03-2007	AS ON 31-03-2006
Earmarked/Endowment Funds (GPF/CPF)	50,296,817.00	45,478,633.00
<b>Total</b>	<b>50,296,817.00</b>	<b>45,478,633.00</b>
<b>ASSETS</b>		
PF Investment	46,624,264.00	41,524,264.00
Current Assets, Loans, Advances, etc.	3,672,553.00	3,954,369.00
<b>Total</b>	<b>50,296,817.00</b>	<b>45,478,633.00</b>

Sd/-  
**(J.K. Tripathi)**  
Finance Officer

Sd/-  
**(P.R.R. Nair)**  
Registrar

Sd/-  
**(Ved Prakash)**  
Vice-Chancellor

Place: New Delhi  
Date: July 6, 2007

**INCOME AND EXPENDITURE ACCOUNT OF GPF/CPF  
FOR THE PERIOD APRIL 1, 2006 TO MARCH 31, 2007**

(Amount in Rupees)

<b>Income</b>	<b>2006-07</b>	<b>Expenditure</b>	<b>2006-07</b>
Transfer to GPF Account	3,645,940.00	Interest on GPF Paid	3,252,226.00
		Interest on CPF Paid	183,569.00
		Govt. Contribution	97,082.00
		Interest on Govt. Contribution	113,063.00
<b>Total</b>	<b>3,645,940.00</b>		<b>3,645,940.00</b>

Sd/-  
(J.K. Tripathi)  
Finance Officer

Sd/-  
(P.R.R. Nair)  
Registrar

Sd/-  
(Ved Prakash)  
Vice Chancellor

Place : New Delhi  
Date : July 6, 2007

**GPF/CPF SCHEDULE FOR THE PERIOD  
APRIL 1, 2006 TO MARCH 31, 2007**

(Amount in Rupees)

<b>GPF/CPF SCHEDULE</b>	<b>AS ON 31-03-2007</b>	<b>AS ON 31-03-2006</b>
Balance as per last Year	45,478,633.00	45,478,633.00
Received Contribution	7,962,566.00	
Interest on GPF/CPF	3,645,940.00	
	<b>57,087,139.00</b>	
Less : Withdrawal                      6,790,322.00	6,790,322.00	
<b>Total</b>	<b>50,296,817.00</b>	<b>45,478,633.00</b>
PF Investment	46,624,264.00	41,524,264.00
Current Assets, Loans, Advances, etc.	3,672,553.00	3,954,369.00
<b>Total</b>	<b>50,296,817.00</b>	<b>45,478,633.00</b>

Sd/-  
(J.K. Tripathi)  
Finance Officer

Sd/-  
(P.R.R. Nair)  
Registrar

Sd/-  
(Ved Prakash)  
Vice Chancellor

Place : New Delhi  
Date : July 6, 2007

**RECEIPT AND PAYMENT ACCOUNT OF GPF/CPF  
FOR THE PERIOD APRIL 1, 2006 TO MARCH 31, 2007**

(Amount in Rupees)

2005-06	Receipt	2006-07	2005-06	Payment	2006-07
4,530,803.00	Opening Balance	3,954,369.00	5,365,193.00	GPF Advance/Withdrawal	5,251,143.00
7,657,259.00	GPF Contribution and Receipt	7,826,486.00	90,000.00	CPF Advance/Withdrawal	1,539,179.00
198,000.00	CPF Contribution and Receipt	136,080.00	13,000,000.00	Investment Made 2005-06	17,000,000.00
6,750,000.00	FD Encashed	11,900,000.00			
2,849,064.00	Interest on GPF Paid	3,252,226.00			
216,322.00	Interest on CPF Paid	183,569.00			
111,701.00	Govt. Contribution	97,082.00			
96,413.00	Interest on Govt. Contribution	113,063.00	3,954,369.00	Closing Balance	3,672,553.00
<b>22,409,562.00</b>		<b>27,462,875.00</b>	<b>22,409,562.00</b>		<b>27,462,875.00</b>

\*Interest difference of Rs. 2473/- for the Year 2005-06 has been paid during this year.

Sd/-  
**(J.K. Tripathi)**  
Finance Officer

Sd/-  
**(P.R.R. Nair)**  
Registrar

Sd/-  
**(Ved Prakash)**  
Vice Chancellor

Place : New Delhi  
Date : July 6, 2007

## NATIONAL UNIVERSITY OF EDUCATIONAL RECEIPTS AND PAYMENTS FOR THE

RECEIPTS	CURRENT YEAR 2006-2007		PREVIOUS YEAR 2005-06	
<b>I. Opening Balances</b>				
a) Cash in hand (Imprest)	5,000.00		5,000.00	
b) Bank Balances (saving A/Cs)/Postage stamps 2005-06	19,674,742.29		24,213,969.42	
c) Bank Balance GPF saving A/Cs	3,954,369.00		4,530,803.00	
d) Grants received 2005-06	500,000.00			
e) Hostel A/c No.855	170,277.00	<b>24,304,388.29</b>	170,277.00	<b>28,920,049.42</b>
<b>II. Grants Received</b>				
a) From Government of India MHRD				
i) Non-Plan	26,12,650.00		27,194,330.00	
ii) Plan - General	48,07,350.00		23,870,721.00	
		<b>75,220,000.00</b>		<b>51,065,051.00</b>
b) Grants Receivable	0.00	<b>0.00</b>	500,000.00	<b>500,000.00</b>
c) From other sources (Specific Grant)	21,101,362.18	<b>21,101,362.18</b>	11,745,232.33	<b>11,745,232.33</b>
<b>III. Income on Investment</b>				
a) Long Term	2,465,059.00		1,262,005.00	
b) Short Term	394,667.57		912,844.00	
c) On Bank Deposits	0.00	<b>2,859,726.57</b>	63,425.00	<b>2,238,274.00</b>
<b>IV. Interest Received</b>				
a) From loans and advances	42,511.00	<b>42,511.00</b>	50,509.00	<b>50,509.00</b>
<b>V. Other Income</b>				
a) Royalty	23,399.00		48,225.54	
b) Sale of Publications	256,570.00		282,454.00	
c) Sale of Condemned Items/staff car	46,138.00		122,000.00	
d) Hostel Rent	2,435,764.00		3,925,897.00	
e) Hostel Telephone Booth	29,570.80	<b>2,791,441.80</b>	-	<b>4,378,576.54</b>

## PLANNING AND ADMINISTRATION PERIOD/YEAR ENDED MARCH 31, 2007

(Amount in Rupees)

PAYMENTS	CURRENT YEAR 2006-2007	PREVIOUS YEAR 2005-06
<b>I. Expenses</b>		
<b>A) Establishment Expenses</b>		
<b>a) Salary &amp; Wages</b>		
<b>NON-PLAN</b>		
i) Pay of Officers	8,280,743.00	8,680,634.00
ii) Pay of Establishment	7,407,594.00	7,738,559.00
	<b>15,688,337.00</b>	<b>16,419,193.00</b>
<b>PLAN</b>		
i) Pay of Officers	1,285,643.00	608,726.00
ii) Pay of Establishment	1,435,646.00	685,052.00
	<b>2,721,289.00</b>	<b>1,293,778.00</b>
<b>b) Allowance and Bonus</b>		
<b>NON-PLAN</b>		
i) Allowance & Honorarium	9,227,033.00	7,447,370.00
ii) OTA	185,565.00	213,871.00
iii) Bonus	0.00	234,571.00
	<b>9,412,598.00</b>	<b>7,895,812.00</b>
<b>PLAN</b>		
i) Allowance & Honorarium	735,372.00	635,809.00
ii) OTA	66,565.00	10,752.00
iii) Bonus	244,643.00	19,736.00
	<b>1,046,580.00</b>	<b>646,561.00</b>
<b>c) Medical Reimbursement</b>		
<b>(i) Non-Plan</b>		
	0.00	1,207,867.00
<b>(ii) Plan</b>		
	1,462,038.00	77,876.00
	<b>1,462,038.00</b>	<b>1,285,743.00</b>
<b>NON-PLAN</b>		
i) Leave Travel Concession	368,363.00	290,043.00
ii) New Pension Scheme (Govt. Share)	56,523.00	34,367.00
iii) Interest on PF paid to employees	2,465,059.00	3,273,500.00
iv) LSPC	64,105.00	176,985.00
v) Pension & DCRG	4,893,339.00	4,727,355.00
vi) Liveries	0.00	70,857.00
	<b>7,847,389.00</b>	<b>8,573,107.00</b>



RECEIPTS	CURRENT YEAR 2006-2007		PREVIOUS YEAR 2005-06	
<b>VI. Other Receipts</b>				
a) LSPC	191,370.00		1,480,625.00	
b) Recovery of Overpayment of Pension	0.00		467.00	
c) Festival Advance	89,550.00		95,850.00	
d) Car Advance	0.00		0.00	
e) Scooter Advance	91,650.00		70,300.00	
f) Cycle Advance	0.00		7,500.00	
g) Fan Advance	0.00		0.00	
h) House Building Advance	179,100.00		206,400.00	
l) Computer Advance	0.00		0.00	
j) Cyclone Advance	0.00		0.00	
k) General Provident Fund	7,826,486.00		7,657,259.00	
l) Contributory Provident Fund	136,080.00		198,000.00	
m) Interest on GPF	3,252,226.00		2,849,064.00	
n) Interest on CPF	183,569.00		216,322.00	
o) Govt. Contribution	97,082.00		111,701.00	
p) Interest on Govt. Contribution	113,063.00		96,413.00	
q) FDs Encashed (GPF)	11,900,000.00		6,750,000.00	
r) FDs Encashed (Project)	0.00		1,000,000.00	
s) Security Deposit	232,779.00		31,158.00	
t) Prog./Misc. Advances	0.00		0.00	
u) Misc. Receipts, Late Fee/ Water charges	274,129.00	<b>24,567,084.00</b>	350,460.00	<b>21,121,519.00</b>
v) Medical Advance	0.00		218,000.00	<b>218,000.00</b>
x) Misc. Receipts & Payment on behalf of	0.00		27,020.00	<b>27,020.00</b>

<b>PAYMENTS</b>	<b>CURRENT YEAR 2006-2007</b>		<b>PREVIOUS YEAR 2005-06</b>	
<b>PLAN</b>				
i) Liveries	48,239.00		0.00	
ii) Leave Travel Concession	214,865.00		0.00	0.00
vi) Interest on PF paid to Employees	1,180,881.00	1,443,985.00	0.00	0.00
<b>Total</b>		<b>39,622,216.00</b>		<b>36,133,930.00</b>
<b>B) Other Administrative Expenses</b>				
	<b>Plan</b>		<b>Plan/Non-Plan</b>	
a) Advertisement Charges	687,756.00		278,044.00	
b) Hospitality Charges	942,595.00		566,616.00	
c) Printing & Binding Charges	1,256,940.00		1,214,588.00	
d) Postage and Telegram Charges	557,954.00		232,870.00	
e) Petrol/Oil/Lubricant Charges	338,325.00		280,546.00	
f) Stationery Charges	1,003,463.00		528,640.00	
g) Audit fee	94,100.00		101,690.00	
h) Legal Expenses	98,850.00		99,700.00	
i) Vehicle Maintenance	137,745.00		125,989.00	
j) Maintenance of Equipment	1,218,775.00		828,705.00	
k) Maintenance of Furniture and Fixture	34,029.00		100,530.00	
l) Maintenance of Institute Building - Civil	576,430.00		529,507.00	
m) Maintenance of Institute Building - Electrical	121,467.00		138,669.00	
n) Misc. Expenses	2,318,346.00		1,567,117.00	
o) Telephone Charges	734,228.00		1,204,177.00	
p) Water/Electricity Charges	5,734,678.00		5,121,961.00	
q) Rent/Rates/Taxes	238,014.00		234,184.00	
r) Horticulture Charges	20,350.00		39,864.00	
s) Newspaper Charges	86,702.00		76,359.00	
t) Insurance	32,770.00		29,109.00	
u) Misc. Expenses (Programme)	217,804.00		318,018.00	
<b>Total</b>	<b>16,451,321.00</b>	<b>16,451,321.00</b>	<b>13,616,883.00</b>	<b>13,616,883.00</b>

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**RECEIPTS****CURRENT YEAR 2006-2007****PREVIOUS YEAR 2005-06**

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PAYMENTS	CURRENT YEAR 2006-2007		PREVIOUS YEAR 2005-06	
	Non-Plan	Plan	Plan	Non-Plan
<b>III - Other Expenses (Academic)</b>				
a) Stipend, Book and Project Grants	0.00	244,844.00		244,548.00
b) Periodicals	0.00	2,790,228.00		244,337.00
c) Publication	0.00	0.00		5,744.00
d) TA/DA Faculty	0.00	329,976.00		1,016,131.00
e) TA/DA (Participants)	0.00	3,286,788.00		1,318,745.00
f) Honorarium to Resource Persons	0.00	776,149.00		376,862.00
g) Travelling Allowance	0.00	0.00		71,621.00
h) Guideline for Student Elections (Non-Plan)	0.00	505,608.00		588,900.00
i) Course Fee/Training Fee	0.00	186,462.14		225,122.00
j) Misc. Expenses (Academic Activities)	0.00	103,968.00		0.00
<b>Total</b>	<b>0.00</b>	<b>8,224,023.14</b>	<b>8,224,023.14</b>	<b>4,092,010.00</b>
<b>IV - Expenditure on Fixed Assets &amp; Capital Work in Progress</b>				
Furniture & Fixture	0.00	391,194.00		38,960.00
Other Office Equipment	0.00	8,420,209.00		1,532,603.00
Staff Car	0.00	520,495.00		0.00
Library Books	0.00	1,300,034.00		618,290.00
<b>Total</b>	<b>0.00</b>	<b>10,631,932.00</b>	<b>10,631,932.00</b>	<b>2,189,853.00</b>
<b>V - Advance to CPWD</b>				
Building (Capital W/P) Civil	0.00	4,591,458.00		3,222,000.00
Building (Capital W/P) Elect.	0.00	2,740,208.00		1,561,988.00
<b>Total</b>	<b>0.00</b>	<b>7,331,666.00</b>	<b>7,331,666.00</b>	<b>4,783,988.00</b>
<b>VI - Institute Research Studies</b>				
Revenue	0.00	182,862.00		446,479.00
Capital (Equipment)	0.00	0.00		0.00
<b>Total</b>	<b>0.00</b>	<b>182,862.00</b>	<b>182,862.00</b>	<b>446,479.00</b>
<b>VII - Payment Made Against Funds for Various Projects (Specific)</b>				
Revenue	0.00	21,163,610.00		15,992,230.00
Capital (Office Equipment)	0.00	27,650.00		40,475.00
Investment	0.00	0.00		0.00
<b>Total</b>	<b>0.00</b>	<b>21,191,260.00</b>	<b>21,191,260.00</b>	<b>16,032,705.00</b>

RECEIPTS	CURRENT YEAR 2006-2007	PREVIOUS YEAR 2005-06
<b>VIII. Remittances</b>		
a) Income Tax (Salaries)	1,015,356.00	1,023,830.00
b) PF Sub. & Recovery of Advance	9,232,796.00	7,517,135.00
c) PF Sub/ Recovery of Deputationist Staff	256,336.00	151,100.00
d) H.B. Advance of Deputationist	69,864.00	30,264.00
e) Group Saving Linked Insurance Scheme	97,350.00	100,580.00
f) Self LIC Staff	564,638.00	541,522.00
g) Society Recoveries	1,008,372.00	910,532.00
h) CGEGIS (Deputationist)	5,664.00	3,309.00
l) Income Tax Party	183,535.00	136,295.00
j) Society Recovery of Deputationist	1,428.00	4,867.00
k) Welfare Contribution of Deputationist Staff	0.00	210.00
l) D.C.R.R. of Deputationist Staff	408.00	289.00
m) Recovered Bank Loan	21,000.00	7,280.00
n) Prime Minister Relief Fund	0.00	13,359.00
o) New Pension Scheme	56,523.00	72,670.00
p) Health Service Scheme	0.00	794.00
	<b>12,513,270.00</b>	<b>10,514,036.00</b>

PAYMENTS	CURRENT YEAR 2006-2007	PREVIOUS YEAR 2005-06
<b>VIII - Other Payments</b>		
Festival Advance	85,500.00	85,500.00
Car Advance	0.00	0.00
Scooter Advance	78,000.00	30,000.00
House Building Advance	0.00	22,405.00
Medical Advance	62,400.00	238,000.00
Misc. Advance	0.00	(242,853.00)
Security (Refund)	5,000.00	67,000.00
GPF Advance & Withdrawal	5,251,143.00	5,365,193.00
CPF Advance & Withdrawal	1,539,179.00	90,000.00
Misc. Receipts & Payment on behalf of	14,065.00	12,955.00
<b>Total</b>	<b>7,035,287.00</b>	<b>5,668,200.00</b>
<b>IX - Investment</b>	<b>17,000,000.00</b>	<b>13,000,000.00</b>
<b>X - Remittance</b>		
Income Tax Salaries	1,016,156.00	1,023,030.00
PF Sub. & Recovery of Advance Staff	9,232,796.00	7,517,135.00
PF Sub. & Recovery of Deputationist	256,336.00	151,100.00
H.B. Advance of Deputationist	69,864.00	30,264.00
Group Society Linked Insurance Scheme	96,870.00	98,280.00
Self LIC of staff	561,773.00	540,567.00
Society Recoveries	1,007,292.00	910,382.00
CGEGIS (Deputationist)	5,664.00	3,309.00
Income Tax (Parties)	183,535.00	136,295.00
Society Recoveries of Deputationist staff	1,428.00	4,867.00
Welfare Contribution of Deputationist staff	0.00	210.00
DCRR of Deputationist Staff	408.00	289.00
Recovered Bank Loan (Syndicate Bank)	21,000.00	7,280.00
Prime Minister's Relief Fund (Tsunami)	0.00	13,359.00
New Pension Scheme	56,523.00	72,670.00
Health Service Scheme	0.00	794.00
	<b>12,509,645.00</b>	

RECEIPTS	CURRENT YEAR 2006-2007	PREVIOUS YEAR 2005-06
<b>Total</b>	<b>163,399,783.84</b>	<b>130,778,267.29</b>

**Sd/-**  
**(J. K. Tripathi)**  
Finance Officer

**Sd/-**  
**(P. R. R. Nair)**  
Registrar

Venue : New Delhi  
Date : July 07, 2007

PAYMENTS	CURRENT YEAR 2006-2007	PREVIOUS YEAR 2005-06
<b>Closing Balance</b>		
a) Cash in Hand/Imprest	5,000.00	5,000.00
b) State Bank of India (15587)	23,784.39	4,808,634.42
c) Syndicate Bank (181)	21,674.98	6,549,026.12
d) Syndicate Bank (179)	14,170,184.36	3,978,844.58
e) Syndicate Bank (178)	0.00	1,885,507.00
f) State Bank of India (15507)	5,102,377.17	2,436,415.17
g) Canara Bank (25536)	6,639.00	3,546.00
h) GPF/CPF Account (15502)	3,672,553.00	3,954,369.00
i) Postage Stamps in Hand	17,511.00	12,769.00
j) Hostel A/c 855 (Telephone Booth)	199,847.80	170,277.00
k) Grants Receivable Plan	0.00	500,000.00
	<b>23,219,571.70</b>	
<b>Total</b>	<b>163,399,783.84</b>	<b>130,778,267.29</b>

Sd/-  
(Ved Prakash)  
Vice-Chancellor



## PROFORMA ACCOUNT FOR THE ASSIGNED PROGRAMMES/STUDIES AT ON MARCH, 2007

(Amount in Rupees)

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
1	Experimental Project for Non-Formal Education - An Evaluation Study (Ministry of Education)	14,923.36		14,923.36		14,923.36
2	Experimental & Innovative Programme for Education at Elementary Level Including Non-Formal Education (COPE) and MIS for District Education Officers	-13,087.70		-13,087.70		-13,087.70
3	More Efficient Utilization of Existing Facilities	13,037.00		13,037.00		13,037.00
4	International Diploma in Educational Planning and Administration (IDEPA)	-6,265,109.86	8,100,678.00	1,835,568.14	5,165,675.00	-3,330,106.86
5	Study on Equity, Quality and Cost in Higher Education	1,043.00		1,043.00		1,043.00
6	Use of Sample Survey Technique for Education	-26,031.00		-26,031.00		-26,031.00
7	Evaluation Study of Educational Technology Scheme	182,136.00		182,136.00		182,136.00
8	Evaluation Study of Scholarship at Secondary Stage for Talented Children from Rural Areas (M/HRD)	60,645.00		60,645.00	60,645.00	0.00
9	DIET Programme in Kerala	22,417.00		22,417.00		22,417.00
10	DIET Programme for Librarians	18,641.00		18,641.00		18,641.00
<b>UGC SPONSORED PROGRAMME</b>						
11	Profile of Selected Universities in India (UGC)	75,348.00		75,348.00		75,348.00
12	Development of Colleges in Educationally and Economically Underdeveloped Districts (UGC)	51,081.00		51,081.00		51,081.00
13	Orientation Programme for College Principals of UGC	39,872.00		39,872.00		39,872.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
14	One Day Workshop on Rotational Headship & Quality in University and Colleges (24-1-01)	48,847.00		48,847.00		48,847.00
15	One Day Workshop on Education in Human Values and Life Skill in Hr. Education (24.5.2001)	-196,064.00		-196,064.00		-196,064.00
16	Workshop in Principles and Practices of Accountability in Higher Education (UGC)	455,833.00		455,833.00		455,833.00
17	Workshop on Women in Decision Making (UGC)	275,958.00		275,958.00		275,958.00
18	Developing a Book on Deemed to be Universities (UGC)	5,386.00		0.00		
19	National Qualification Framework (UGC) Dr. G.D. Sharma	49,610.00		49,610.00		49,610.00
20	Pre-Identification Qualifications for the Selection of Vice Chancellor (UGC)	-174,139.00		-174,139.00		-174,139.00
21	Workshop for College Principals from Govt. aided/Non-aided Colleges in the state of J&K (UGC)	131,514.00		131,514.00		131,514.00
22	Workshop on Development of Collegiate Education and Role of Teacher's Organisation (UGC)	47,260.00		47,260.00		47,260.00
23	Financial Management in Higher Education 10th Plan (UGC) (Dr. Sudhansu Bhushan)	0.00	58,300.00	58,300.00	25,284.00	33,016.00
24	Status of Women and Pathology	127,283.00	0.00	127,283.00		127,283.00
25	Baseline Studies (Kerala and Karnataka)	-40,177.00		-40,177.00		-40,177.00
26	Establishment and Operationalisation of DISE (UNICEF)	1,067,694.00	1,768,898.00	2,836,592.00	1,886,925.00	949,667.00
27	Training Programme for DIET (Dr. Mrs. Pramila Menon)	-258,791.00		-258,791.00		-258,791.00
28	Capacity Building in Planning and Management - DPEP (Dr. N.V. Varghese)	1,868,132.00		1,868,132.00	1,868,132.00	0.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
29	ADB Sponsored Training Programme on Educational Management for Senior School Principals - Sri Lanka	8,192.00		8,192.00		8,192.00
30	Sub-Regional workshop on Hr. Education – IIEP-UNESCO-NIEPA (Dr. G.D. Sharma)	30,388.00		30,388.00		30,388.00
31	Asian Network of National Training and Research Institutions with Educational Planning and Management (Dec. 5-9, 1995) (Dr. N.V. Varghese)	260,351.50		260,351.50		260,351.50
32	Quality of Education Indicators (MHRD) Cont. No. 840. 972.4/159 (161) (Dr. Arun C. Mehta)	714.00		714.00		714.00
33	Study on Area Int. Programme for Educationally Backward - (Dr. Mrs. Pramila Menon)	221,800.00		221,800.00	221,800.00	0.00
34	E-9 Summit (M/HRD)	-6,361.00		-6,361.00		-6361.00
35	Learners Achievement (Delhi) PEEP (Dr. Y.P. Aggarwal)	109,691.00		109,691.00		109,691.00
36	Primary Education Assessment and Preview System (PEARS) (Dr. Y.P. Aggarwal)	105,976.00		105,976.00		105,976.00
37	IIEP Paris (C. NO. 97.30.91) (Dr. R. Govinda)	306,907.00		306,907.00		306,907.00
38	Assessment of Technical & Infrastructural Capacity of DIET (Dr. R. Govinda)	365,980.00		365,980.00		365,980.00
39	Concurrent Evaluation of the Quality Improvement of School in all Mandals of ITDA, PADERU (Dr. Mrs. K. Sujatha)	58,594.00		58,594.00		58,594.00
40	National Evaluation of Operation Black Board Scheme (Dr. Govinda)	2,819,280.10		2,819,280.10	118,920.00	2,700,360.10
41	A Study - Upper Primary Schools in (UEE) in INDIA (Dr. N.V. Varghese)	367,084.00		367,084.00		367,084.00
42	Role and Contribution of NGOs Basic Education in INDIA (C. No. 860163.9)	200,020.00		200,020.00		200,020.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
43	Data Base on Primary School Infrastructural Facilities (C. No. 840.851.8)	28,163.00		28,163.00		28,163.00
44	Education for All (EFA) : Assessment (P) M/HRD (Dr. R. Govinda)	409,089.00		409,089.00		409,089.00
45	EFA: Follow-up Activities in INDIA (UNESCO - M/HRD Sponsored)	243,534.00		243,534.00		243,534.00
46	Project on Sarva Shiksha Abhiyan (M/HRD)	2,092,742.00		2,092,742.00	1,563,551.00	529,191.00
	--do-- S.S.A. 2-Day Workshop	240,218.00		240,218.00		240,218.00
47	Monitoring of SSA	684,896.00		684,896.00		684,896.00
48	Study on Human Rights in Higher Education (M/HRD) (Dr. Mrs. K. Sudha Rao)	-91,738.00		-91,738.00		-91,738.00
49	Workshop on Quantitative Research Methods for Planning the Quality of Education (IIEP) (Dr. Y.P. Aggarwal) C. No. 00.30.23)	-27,356.00		-27,356.00		-27,356.00
50	Orientation Training Programme for Heads of Ashram Schools of Andhra Pradesh (22- 27 May, 2000)	-23,134.00		-23,134.00		-23,134.00
51	ALA 93/14 E C Sector Programme of Support for Primary Education in India (ANTRIEP Focal Point Activities)	29,434.00		29,434.00		29,434.00
52	Capacity Building for Quality Improvements of Primary Schools (Dr. Mrs. S. Mukhopadhyay)	16,087.00		16,087.00		16,087.00
53	Conference on Partnership of Pvt. Sector in Finance and Management of Indian Higher Education (Dr. J.L. Azad) (Planning Commission)	802.00		802.00		802.00
54	Financing of Hr. Education in India with Special Reference to the System of Financial Management (1st Phase) (ICSSR)	-3,744.00		-3,744.00		-3,744.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
55	National Workshop for Developing Training Modules for the Inclusive Schooling on Promotion of Basic Education for Children with Special Needs (C. No. 860.086.0) (Dr. Mrs. S. Mukhopadhyay)	55,704.00		55,704.00		55,704.00
56	Handbook on Building National Capacities for Quality Improvement of Primary Schools (C. No. 860.046.0)	37,215.00		37,215.00		37,215.00
57	Thrust Areas of the 10th Five Year Plan (26th to 27th April, 2001) M/HRD sponsored	-2,891.00		-2,891.00		-2,891.00
58	Seminar on Educational Development in INDIA with Reference to Birla-Ambani Report on Commercial in India	-65,867.00		-65,867.00		-65,867.00
59	Trade and Education Under world Trade Organisation (WTO Regime)	-111,955.00	736,361.00	624,406.00	635,157.00	-10751.00
60	Sub-Regional Orientation-cum-Training workshop on Planning and Monitoring of EFA in South Asia	668,318.00		668,318.00		668,318.00
61	Seminar on Education Reforms : Management of Change Through Support Organization - Under Financial Assistance (Dr. Mrs. Najma Akhtar)	-75,374.00		-75,374.00		-75,374.00
62	Training Programme on Capacity Bldg. of DIETS for Management of Quality TQM (Dr. M. Mukhopadhyay)	752,267.00		752,267.00	752,267.00	0.00
63	Study on Alternative & Innovative Forms of Higher Education of Left-out Youth	-13,459.00		-13,459.00		-13,459.00
64	EMIS Project	111,378.00		111,378.00		111,378.00
65	Training Programme on Office Management from Bhutan Govt.	49,859.00		49,859.00		49,859.00
66	Summer Institute for Capacity Building of Teacher Education Institutions	-722.00		-722.00		-722.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
67	Sri Lanka Programme	2,293,159.00		2,293,159.00		2,293,159.00
68	High Drop-out at Primary Level of Education (EDCIL)	-3,192.00		-3,192.00		-3,192.00
69	Preparatory Phase for Training of Secondary School Principals	-39,001.00		-39,001.00		-39,001.00
70	UNESCO Ethics Cooperation in Education (Prof. B.P. Khandelwal)	19,247.00		19,247.00		19,247.00
71	Nepal Project on Decentralised District Planning (Dr. Mrs. Najma Akhtar)	5,297,109.17	36,660.00	5,333,769.17	231,392.00	5,102,377.17
72	Non-Formal Programme of UNESCO Pilot Implementation in A.P. Cont. 860053.06	96,200.00		96,200.00		96,200.00
73	Directorate of Adult Education	60,079.00		60,079.00		60,079.00
74	Programme on Policy and Mechanism for Private Education Providers	-104,229.00		-104,229.00		-104,229.00
75	Sub-Regional Workshop on Review and Monitoring (Dr. Mrs. S. Mukhopadhyay) 860.124.3	702,770.65		702,770.65		702,770.65
76	EDUSAT (Dr. M. Mukhopadhyay)	-85,677.00		-85,677.00		-85,677.00
77	School Education Board of India : Envisional Role & Functions (Dr. Mrs. S. Mukhopadhyay)	1,190,603.00		1,190,603.00	1,190,603.00	0.00
78	Central Tibetan School	67,729.00		67,729.00		67,729.00
79	Management of Effective Schools	197,923.00		197,923.00		197,923.00
80	Foreign Education Provider in India (Dr. Sudhanshu Bhushan)	44,446.00		44,446.00		44,446.00
81	Gautam Budha University	36,146.00		36,146.00		36,146.00
82	UNESCO UIS (Dr. Arun C. Mehta)	128,440.33		128,440.33		128,440.33
83	UNESCO-AMEIS-INDORE PILOT	-56,181.00		-56,181.00		-56,181.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
84	2-day National Conference on Higher Education under GATs - Implication and Future Strategies under the Scheme for Intellectual Property Education Research and Public Outreach	135,485.00		135,485.00	135,485.00	0.00
85	National Workshop on PURA: Knowledge Connectivity (KVIC) (June 11-12, 2004)	452,048.00		452,048.00		452,048.00
86	Seminar on EFA Implementation Teacher & Resource Management in the Context of Decentralisation (Hyderabad) (Jan. 6-8, 2005)	2,123.00		2,123.00		2,123.00
87	Documentation on Janshala Project (MHRD) Department of Elementary Education and Literacy	14,785.00		14,785.00		14,785.00
88	Workshop for Education Officers of KVS (February 3-7, 2005)	54,184.00		54,184.00		54,184.00
89	UNESCO Study Policy Research in regards to EFA Goals (3240045487)	91,960.00		91,960.00		91,960.00
90	EFA Global Monitoring Report-Hindi Version (3100070082)	173,042.00		173,042.00		173,042.00
91	India Marches Ahead : EFA (M/HRD)	-2,053.00		-2,053.00		-2,053.00
92	Promoting a Self-Reliant Approach to Basic Development in Africa (Feb. 16-18, 2005)	137,562.00		137,562.00		137,562.00
93	UNESCO Peace Education	45,495.00		45,495.00		45,495.00
94	Functioning of SIEATs - A study of 14 DPEP States (Dr. Mrs. Pramila Menon)	-295,607.00	507,800.00	212,193.00	30,686.00	181,507.00
95	Effective Education Management (23-27 May, 2005)	166,189.00		166,189.00		166,189.00
96	UNICEF Beijing Sponsored Study Visit of Senior Chinese Education Officers to India (Nov. 22 - Dec. 1, 2005)	38,111.00		38,111.00		38,111.00
97	Standing Committee of National Monitoring Committee for Minorities Education	1,129,061.00	2,800,000.00	3,929,061.00	4,905,326.00	-976,265.00

S. No.	Name of Programme/Study	Opening Balance	Receipts	Total	Expenditure	Balance
98	Study on Best Practice Adopted in Mid-day Meal Scheme in States/UTs (Department of Elementary Education)	0.00	1,000,000.00	1,000,000.00		1,000,000.00
99	Seminar on EFA Implementation Teacher & Resource Management in the Context of Decentralisation (Hyderabad) January 6-8, 2005	0.00	222,850.00	222,850.00		222,850.00
100	Primary Education in India relating to Collaborative Project with the University of Sussex on Primary Education (Dr. R. Govinda)	0.00	1,303,811.18	1,303,811.18	605,004.00	698,807.18
101	Training Programme of School Principals 2006 (Dr. R.S. Tyagi)	0.00	688,000.00	688,000.00	136,546.00	551,454.00
102	EFA Mid-Term Assessment (UNICEF) (Dr. R. Govinda)	0.00	1,501,280.00	1,501,280.00	963,912.00	537,368.00
103	Project Receipts	0.00	2,191,999.00	2,191,999.00	499,923.00	1,692,076.00
104	South Asia Education for All : Mid-Decade Assessment (EFA) MDA Capacity Building Workshop	0.00	184,725.00	184,725.00	194,027.00	-9,302.00
<b>GRAND TOTAL</b>		<b>19,417,914.55</b>	<b>21,101,362.18</b>	<b>40,519,276.73</b>	<b>21,191,260.00</b>	<b>19,328,016.73</b>

Sd/-  
(J. K. Tripathi)  
Finance Officer

Sd/-  
(P. R. R. Nair)  
Registrar

Sd/-  
(Ved Prakash)  
Vice-Chancellor

Place : New Delhi  
Date : July 6, 2007



**Audit Report on the Accounts of  
National University of Educational Planning and Administration  
New Delhi for the Year 2006-07**

**1. Introduction**

National University of Educational Planning and Administration (NUEPA), formerly known as the National Institute of Educational Planning and Administration was established in May 1979 as a society and registered under the Societies Registration Act, 1860. The main objective of the NUEPA is to be a national centre for excellence in educational planning and administration by means of steady generation of new ideas and techniques, to organize pre-service and in-service training, conferences, workshops, seminars, etc. for senior educational officers of the Union and State Governments, to undertake aid, promote and coordinate research in various aspects of educational planning and administration and to prepare, print and publish papers, periodicals and books in furtherance of these objectives.

The audit of the accounts of NUEPA has been entrusted under Section 20(1) of the Comptroller & Auditor General's (Duties, Powers and Conditions of Service) Act 1971 for the period upto 2010-2011.

NUEPA is mainly financed by grants from the Union Government. During 2006-07, it received a total grant of Rs. 7.52 crore (Plan: Rs. 4.84 crore and Non-Plan: Rs. 2.68 crore) from Government of India, Ministry of HRD, Department of Secondary & Higher Education and NUEPA earned Rs. 75.50 lakh as other income. It also received grants of Rs. 2.11 crore from various agencies for projects. Total expenditure of NUEPA for the year 2006-07 was Rs. 11.28 crore (Rs. 8.09 crore (Revenue), Rs. 1.07 crore (Capital) and Rs. 2.12 crore (Project)).

**Comments on Accounts**

**2. Balance Sheet**

**2.1.1 Liabilities**

No provision had been made for gratuity, pension and leave encashment resulting in understatement of expenditure and liabilities. The amount could not be quantified.

**2.1.2 Assets**

**2.1.2.1 Investment**

The University had not made the Investment of Provident Fund as per pattern prescribed by the Ministry of Human Resource Development vide notification No. F. 33-1/95-IFD dated 9.1.2007.

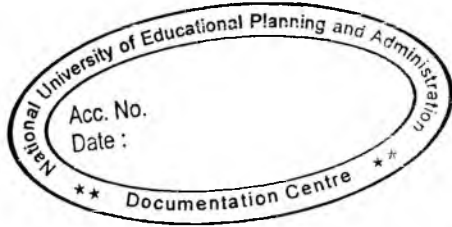
**3. Lack of Response**

Draft Audit Report was issued to the University on 1.11.2007 for furnishing their replies. The University did not furnish their reply within the stipulated period.

4. Deficiencies, warranting attention of management which have not been included in the audit report, have been brought to the notice of the Registrar, NUEPA through a management letter issued separately for corrective and remedial action.

**Place: New Delhi**  
**Date: 17.1.2008**

Sd/-  
**Director General of Audit**  
**Central Revenues**



## AUDIT CERTIFICATE

I have audited the attached Balance Sheet of National University of Educational Planning and Administration as at 31 March, 2007 and the Income and Expenditure Account and Receipts and Payments Account for the year ended 31 March, 2007. Preparation of these financial statements is the responsibility of the University's management. My responsibility is to express an opinion on these financial statements based on my audit.

I have conducted my audit in accordance with applicable rules and the auditing standards generally accepted in India. These standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining, on a test check basis, evidence supporting the amounts and disclosures in the financial statements. I believe that my audit provides a reasonable basis for my opinion.

Based on my audit, I report that:

1. I have obtained all the information and explanation, which to the best of my knowledge and belief were necessary for the purpose of our audit;
2. Subject to the observations in the Audit Report annexed herewith, I report that the Balance Sheet, the Income and Expenditure Account and Receipts and Payments Account dealt with by this report are properly drawn up and are in agreement with the books of accounts.
3. In my opinion and to the best of my information and according to the explanation given to me
  - (i) the accounts give the information required under the prescribed format of accounts;
  - (ii) the said Balance Sheet, Income and Expenditure Account, Receipts and Payment Account read together with the accounting policies and notes thereon and subject to the matters mentioned in the Audit report annexed herewith, give a true and fair view.
- a. In so far as it relates to the Balance Sheet of the state of affairs of the National University of Educational Planning and Administration as at 31 March 2007; and
- b. In so far as it relates to the Income and Expenditure Account of the deficit for the year ended on that date.

NUEPA DC



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**Place: New Delhi**  
**Date: 17.01.2008**

Sd/-  
**Director General of Audit**  
**Central Revenues**