

# NAAC

## **Vision**

*To make quality the defining element of higher education in India through a combination of self and external quality evaluation, promotion and sustenance initiatives;*

## **Mission**

- ❖ *To arrange for periodic assessment and accreditation of institutions of higher education or units thereof, or specific academic programmes or projects;*
- ❖ *To stimulate the academic environment for promotion of quality of teaching-learning and research in higher education institutions;*
- ❖ *To encourage self-evaluation, accountability, autonomy and innovations in higher education;*
- ❖ *To undertake quality-related research studies, consultancy and training programmes, and*
- ❖ *To collaborate with other stakeholders of higher education for quality evaluation, promotion and sustenance.*

## **Value Framework**

*To promote the following core values among the HEIs of the country :*

- ❖ *Contributing to National Development*
  - ❖ *Fostering Global Competencies among Students*
  - ❖ *Inculcating a Value System among Students*
  - ❖ *Promoting the Use of Technology*
  - ❖ *Quest for Excellence*
-

# 14<sup>th</sup> ANNUAL REPORT

2007 - 08



**राष्ट्रीय मूल्यांकन एवं प्रत्यायन परिषद**

विश्वविद्यालय अनुदान आयोग का स्वायत्त संस्थान

**NATIONAL ASSESSMENT AND ACCREDITATION  
COUNCIL**

*An Autonomous Institution of the University Grants Commission  
P.O. Box No. 1075, Nagarbhavi, Bangalore - 560 072. INDIA*

**Published by :**

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# 1

## Introduction

### 1.1 Prelude

India is one of the largest system of higher education in the world with diverse and complex nature. Rarely has the discussion on the nature and extent of quality and excellence been as intense as in our times. Assessment for quality assurance' is widely known across the world since late 20<sup>th</sup> century. The movement may be called as the promotion of the 'Assessment Culture'.

Under such conditions, variations in standard and quality are natural outcomes. Arising out of the need for establishing standards in education in the context of the proliferation of colleges all over the country, the Program of Action(PoA) 1992 of the National Policy on Education(NPE) in 1986 emphasized the need for a mechanism to be setup, which will encourage self-assessment in institutions and also Assessment and Accreditation by an external agency. In this context of consolidating the gains of our educational system and to ensure quality education, the setting up of the National Assessment and Accreditation Council(NAAC) was a historic step. The NAAC is an autonomous institution of the University Grants Commission(UGC) with its prime agenda to assess and accredit institutions of higher education in the country has been established in the year 1994 and is headquartered at Bangalore.

“Higher education has made a significant contribution to economic development, social progress and political democracy in independent India. But there is serious cause for concern at this juncture. The proportion of our population, in the relevant age group, that enters the world of higher education is about 7 per cent. The opportunities for higher education in terms of the number of places in universities are simply not adequate in relation to our needs. Large segments of our population just do not have access to higher education. What is more, the quality of higher education in most of our universities leaves much to be desired.” (Excerpts from the letter dated 29<sup>th</sup> November 2006 to the Prime Minister from the Chairman of The National Knowledge Commission).

NAAC has been continuously engaged in the promotion of quality in higher educational institutions in our country. By and large after accrediting 3731 HEIs which includes 140 Universities and 3591 Colleges as on 31<sup>st</sup> March 2008, we can say with confidence that there is a significant difference in the Higher Education System in our country.

There is a mixed response from the HEIs and the academia, to the external quality assessment. Many institutions have voluntarily opted for NAAC assessment and proudly exhibit their accreditation status. Few others have apprehensions about the NAAC assessment process. For a deeper understanding of the complex process of external quality assessment, it may be useful to critically - examine the motivational factors for readily seeking NAAC assessment on one hand, and the inhibiting factors for hesitations to go for assessment on the other.

### Positive responses

Some of the reasons for institutions opting for NAAC assessment are:

- Recognition of their excellence/achievements.
- Self-improvement, by understanding their strengths and limitations.
- Building the institutional image and attract students from far and wide.
- International recognition of the institution and assurance of admission of their students in foreign universities.
- Incentives from the Government and other funding agencies.
- Insistence on Accreditation by the State Governments.
- Pre-condition for getting the autonomous/deemed university status and such other recognitions by the UGC or permanent affiliation by concerned universities.

### Some apprehensions

Some of the apprehensions and fears of institutions about the NAAC assessment are:

- Fear of the unknown.
- Fear of getting a lower grade and/or not getting the desired accreditation status.
- Lack of enthusiasm on the part of management and staff to take up the preparation work (institutional data presentation in the Self-Study Report).
- Reservations about the assessment of Quality by an external agency.
- Belief that one can ignore the process as it is not a mandatory activity at present.

### NAAC relation with the HEIs

Most of the apprehensions listed above are quite unfounded. Similar are the experiences of most of the external quality assurance agencies across the world. The INQAAHE guidelines of good practices for external quality assurance agencies include the basic premise of a congenial relationship between EQAA and HEIs. NAAC relations with the HEIs are based on the following guidelines:

- Recognition that institutional and/or programme quality assurance is primarily the responsibility of the higher education institutions themselves;
- Respect for the academic autonomy, identity and integrity of the institutions and/or their programmes;
- Application of standards or criteria that have been subject to reasonable consultation with stakeholders; and
- Aiming to contribute to both, quality improvement and accountability by the institution.

NAAC has been constantly and consciously changing its methodology as per the need of the hour and keeping in view of the international trends in higher education across the globe. As a result of this re-engineering process, the new methodology has been suitably formed, framed and implemented with effect from 1<sup>st</sup> April 2007.

The impact that the NAAC has made on Higher Education Institutions(HEIs) is evident from the number of quality assurance seminars and workshops that have been conducted in the year 2007-2008 in order to achieve its objectives. Hitherto, the NAAC has conducted awareness programs in all most all States and this has triggered many regional level and district level activities.

The process of assessment and accreditation has created a tremendous momentum among the academia on issues pertaining to quality and this has largely been due to the successful partnership between NAAC and the State governments. As per the guidelines and suggestions of NAAC, Out of 28 States, so far 25 States have established Quality Assurance Cells (QACs) at the State Level, except Jharkhand, Sikkim and Tripura.

In case of National Capital Territory and 6 union Territories i.e., NCT of Delhi, Andaman and Nicobar Islands, Chandigarh, Dadra and Nagar Haveli, Daman and Diu, Lakshadweep, and Pondicherry, the colleges are minimal, hence the Directorate/ Commissionerate of Higher Education of the respective UTs take care.

NAAC has declared the calendar year 2007 as a “Year of Internal Quality Assurance Systems” and many seminars, conferences and workshops have been sponsored by NAAC for this activity. As a result of this as on 31<sup>st</sup> March 2008, more than 50% of the accredited colleges and accredited universities has established Internal Quality Assurance Cells(IQACs).

NAAC is the member of the International Quality Assurance Agencies in Higher Education (INQAAHE) and a founder-member of Asia-Pacific Quality Network (APQN).

## 1.2 NAAC Objectives

The objectives of NAAC is to assess and accredit institutions of higher learning, universities and colleges or one or more of their units, i.e., departments, schools, institutions, programmes, etc.

The main objectives of assessment and accreditation are to:

- a) grade institutions of higher education and their programmes;
- b) stimulate the academic environment and quality of teaching and research in these institutions;
- c) help institutions realise their academic objectives;
- d) promote necessary changes, innovations and reforms in all aspects of the institutions working for the above purpose;
- e) encourage innovations, self evaluation and accountability in higher education.

In order to meet its mandate NAAC will:

- a) Review periodically and revise and update as and when considered necessary in the light of experience gained the techniques and modalities of assessment;
- b) Communicate the results of assessment and grading to the concerned institution in a form and manner appropriate for corrective action, rectification and self improvement;
- c) Help and encourage the institutions in developing their own procedures, techniques and modalities for self evaluation;
- d) Initiate research studies, in planning and evaluation of educational institutions, programmes etc.;
- e) Ensure an optimised use of resources and the achievement of the identified goals of institutions of higher learning;
- f) NAAC may collaborate with institutions, Indian and foreign, engaged in work of a similar nature and may also undertake on request assessment and accreditation of institutions of higher education, abroad.

## 1.3 Structure of NAAC

NAAC's working is governed by the General Council (GC) and the Executive Committee (EC) on which University Grants Commission (UGC), All India Council for Technical Education (AICTE), Ministry of Human Resource Development (MHRD), Association of Indian Universities (AIU), Universities, Colleges and other professional institutions are represented. Senior academics and educational administrators are nominated as members on these two bodies.

The lists of General Council, Executive Committee, Academic Advisory Committee and the Finance Committee members are given in the following chapter.



## 2

## Council and Committee Members

## 2.1 General Council

1. **Prof. Sukhadeo Tharat** (from 06.02.2006)  
Chairman  
University Grants Commission  
Bahadur Shah Zafar Marg  
New Delhi-110002  
(President of General Council - Chairperson of UGC)
  2. **Prof. Goverdhan Mehta** (from 15.03.2006)  
Chairman, EC-NAAC  
CSIR Bhatnagar Fellow  
Department of Organic Chemistry  
Indian Institute of Science  
Bangalore-560 012, Karnataka
  3. **Prof. Mool Chand Sharma** (from 22.06.2006)  
Vice-Chairman  
University Grants Commission  
Bahadur Shah Zafar Marg  
New Delhi - 110 002
  4. **Shri R. P. Agrawal, IAS** (from 01.11.2006)  
Secretary, Department of Education  
Ministry of Human Resource Development  
Shastri Bhawan, New Delhi -110 001
  5. **Dr. T.R. Kem** (from January 2007)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
New Delhi - 110 002
- Dr. R.K. Chauhan** (July 2007 onwards)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
New Delhi - 110 002

6. **Shri Pradeep Bhargava** (02/02/2007 to 01/02/2010)  
Managing Director  
New Age Electrical India Limited, Godrej Eternia,  
'B' Wing, Wakbewadia  
Shivaji Nagar,  
**Pune-411 005, Maharashtra**
7. **Prof. Suranjan Das** (23.08.2005 to 10.02.2008)  
Pro-Vice-Chancellor  
University of Calcutta  
Senate House, 87/1 College Street  
**Kolkata-700073, West Bengal**
- Prof. K. Ramamurthy Naidu** (20.03.2008 onwards)  
Commission Member, UGC  
Flat No. G-5, Mountview Apartments  
Door No.8 3-269/3/5 & 11  
Road No.2 Banjara Hills  
**Hyderabad-500034**
8. **Dr. Seyed Hasnain** (03/8/2004 to 02/8/2007)  
Vice-Chancellor  
University of Hyderabad  
Central University P.O.  
**Hyderabad - 500046, Andhra Pradesh**
- Prof. Cynthia Pandian** (16/10/2007 onwards)  
Vice-Chancellor  
Manonmaniam Sundaranar University  
Abishekapatti, **Tirunelveli-627 012.**
9. **Dr. D. P. Singh** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
Dr. Hari Singh Gour Vishwavidyalaya  
**Sagar-470 003, M P**
10. **Prof. R. P. Singh** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
University of Lucknow  
**Lucknow-226 007, U P**
- Prof. A.S. Brar** (06/01/2008 onwards)  
Vice-Chancellor  
University of Lucknow  
**Lucknow-226 007**

- 11. Prof. A. M. Pathan** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
Maulana Azad National Urdu University  
Gachibowli, **Hyderabad - 500032**, Andhra Pradesh
- 12. Dr. J. K. Mohapatra** (02/02/2007 to 01/02/2010)  
Deptt. of Political Science  
Berhampur University  
Bhanja Vihar, **Berhampur-760007**, Orissa
- 13. Dr. Aniruddha Deshpande** (03/8/2004 to 02/8/2007)  
Principal  
DEC's Brihan Maharashtra College of Commerce  
845, Shivajinagar  
**Pune-411 004**, Maharashtra
- Dr. Pramila Maini** (16/10/2007 to 15/10/2010)  
Director  
Institute for Excellence in Higher Education, Kaliasot Dam,  
Kolar Road, **Bhopal-16**
- 14. Dr. M. S. Shyamasundar** (23/8/2005 to 22/8/2008)  
Deputy Adviser, NAAC  
**Bangalore-560 072**, Karnataka
- 15. Dr. Wagish Shukla** (25/2/2004 to 24/2/2007)  
Professor of Mathematics  
Indian Institute of Technology Delhi  
Hauz Khas, **New Delhi-110 016**.
- Dr. V. Prasad Kodali** (18/10/2007 to 17/10/2010)  
Ex Adviser,  
Dept. of Electronics, GOI  
49, Nava Nirman Nagar  
Jubilee Hills, Road 71  
**Hyderabad-500 033**
- 16. Prof. Dayanand Dongaonkar** (14.07.2003 to 13.06.2009)  
Secretary General  
Association of Indian Universities  
AIU House, 16 Kotla Marg  
**New Delhi-110002**  
(Ex-Officio Member: The Secretary General of Indian Universities - AIU)

- 17. Prof. P. S. Zacharias** (03/8/2004 to 02/8/2007)  
Vice-Chancellor  
Goa University  
P.O. Goa University, Taleigao Plateau  
**Goa - 403206**
- Prof. Sukhdev Nanda** (17/10/2007 to 16/03/2008)  
Vice-Chancellor  
Fakir Mohan University  
Vyas Vihar, Balasore, **Orissa-756 019**
- Prof. Sukanti Priya Pattnaik** (16/03/2008 onwards)  
Vice-Chancellor  
Fakir Mohan University  
Vyas Vihar, Balasore, **Orissa-756 019**
- 18. Prof. A.K. Kapoor** (03.08.2004 to 02.08.2007)  
Vice-Chancellor  
Jiwaji University  
**Gwalior - 474 011**, Madhya Pradesh
- 19. Prof. A. M. Pathan** (03/8/2004 to 02/8/2007)  
Vice-Chancellor  
Maulana Azad National Urdu University, Gachibowli,  
**Hyderabad - 500032**, Andhra Pradesh
- Prof. Deepak Pental** (17/10/2007 to 16/10/2010)  
Vice-Chancellor  
University of Delhi, **Delhi-110 007**.
- 20. Dr. Shivajirao Kadam** (03/8/2004 to 02/8/2007)  
Vice-Chancellor,  
Bharati Vidyapeeth Lal Bahadur Shastri Marg  
**Pune - 411030**, Maharashtra
- Dr. N.M. Kondap** (17/10/2007 to 16/10/2010)  
Vice-Chancellor,  
SVKM's NMIMS University  
V.L. Mehta Road,  
Vile Parle (W), **Mumbai-400 056**.
- (Nominated Members: Four Vice-Chancellors (2 from the state Universities, one each from the central and deemed to be universities)

- 21. Prof. Soman** (03/8/2004 to 02/8/2007)  
Principal  
Symbiosis Society's College  
of Arts and Commerce  
Senapati Bapat Road  
**Pune - 411004**, Maharashtra
- Dr. T. Chinnaraj Joseph Jaikumar** (17/10/2007 to 16/10/2010)  
Principal & Secretary  
The American College  
Tallakunam, **Madurai-625 002**.
- 22. Fr. Francis G. Parmar, SJ** (03/8/2004 to 02/8/2007)  
Principal  
St. Xavier's College, P.B.No.4168  
**Ahmedabad - 380009**, Gujarat
- Dr. Sr. Doris D'Souza A.C.** (17/10/2007 to 16/10/2010)  
Principal, Patna Women's College  
Bailey Road, **Patna-800 001**.
- 23. Dr. Rama Mohan** (03/8/2004 to 02/8/2007)  
Principal  
Government City College  
**Hyderabad - 500001**, Andhra Pradesh
- Dr. R.B. Bawadhankar** (17/10/2007 to 16/10/2010)  
Principal  
Rayat Shikshan Sanstha's  
Dhananjayrao Gadgil College of Commerce, **Satara-415 001**.
- 24. Prof. K. E. Radhakrishna** (03/8/2004 to 02/8/2007)  
Principal  
Surana College  
16, Nittoor Srinivas Rao Road  
**Bangalore - 560004**, Karnataka
- Dr. Mamta Ray Choudhary** (17/10/2007 to Feb2008)  
Principal, Presidency College  
86/1, College Street, **Kolkata-700 073**.
- Dr. Sanjeev Ghosh** (From March 2008 onwards)  
Principal, Presidency College  
86/1, College Street, **Kolkata-700 073**.
- (Nominated Members: Four Principals - Affiliated/Autonomous Colleges)

- 25. Prof. V.S. Prasad** *Member Secretary*  
Director  
National Assessment and Accreditation Council  
**Bangalore-560 072, Karnataka**  
(Director of the NAAC as Member-Secretary)
- 26. Vacant**

## 2.2 Executive Committee

1. **Prof. Goverdhan Mehta** (from 15.03.2006)  
Chairman, EC- NAAC  
CSIR Bhatnagar Fellow  
Department of Organic Chemistry  
Indian Institute of Science  
**Bangalore-560 012, Karnataka**
2. **Prof. Mool Chand Sharma** (from 22.06.2006)  
Vice-Chairman  
University Grants Commission  
Bahadur Shah Zafar Marg  
**New Delhi - 110 002**
3. **Shri R.P. Agrawal, IAS** (01.11.2006 onwards)  
Secretary , Department of Education  
Ministry of Human Resource Development  
Shastri Bhawan, **New Delhi -110 001**
4. **Dr. T.R. Kem** (July 2006 to July 2007)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
**New Delhi - 110 002**
- Dr. R.K. Chauhan** (July 2007 onwards)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
**New Delhi - 110 002**
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Managing Director  
New Age Electrical India Limited, Godrej Eternia,  
'B' Wing, Wakbewadia  
Shivaji Nagar, **Pune-411 005.**  
Maharashtra
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Pro-Vice-Chancellor  
University of Calcutta  
Senate House, 87/1 College Street  
**Kolkata-700073, West Bengal**

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Commission Member, UGC  
Flat No. G-5, Mountview Apartments  
Door No.8 3-269/3/5 & 11  
Road No.2 Banjara Hills, **Hyderabad-500034**
- 7. Dr. Seyed Hasnain** (03/8/2004 to 02/8/2007)  
Vice-Chancellor  
University of Hyderabad  
Central University P.O.  
**Hyderabad - 500046, Andhra Pradesh**
- Prof. Cynthia Pandian** (16/10/2007 onwards)  
Vice-Chancellor  
Manonmaniam Sundaranar University  
Abishekapatti, **Tirunelveli-627 012.**
- 8. Dr. D.P. Singh** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
Dr. Hari Singh Gour Vishwavidyalaya  
**Sagar-470 003, M P**
- 9. Prof. R.P. Singh** (02/02/2007 to 06/01/2008)  
Vice-Chancellor  
University of Lucknow  
**Lucknow-226 007, U P**
- Prof. A.S. Brar** (06/01/2008 to 08/09/2008)  
Vice-Chancellor  
University of Lucknow  
**Lucknow-226 007**
- 10. Prof. A. M. Pathan** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
Maulana Azad National Urdu University  
Gachibowli, **Hyderabad - 500032, Andhra Pradesh**
- 11. Dr. J.K. Mohapatra** (02/02/2007 to 01/02/2010)  
Deptt. of Political Science  
Berhampur University  
Bhanja Vihar, **Berhampur-760007, Orissa**
- 12. Dr. Aniruddha Deshpande** (03/8/2004 to 02/8/2007)  
Principal  
DEC's Brihan Maharashtra College of Commerce  
845, Shivajinagar, **Pune-411 004, Maharashtra**



- Dr. Pramila Maini** (16/10/2007 to 15/10/2010)  
Director  
Institute for Excellence in Higher Education, Kaliasot Dam,  
Kolar Road, **Bhopal-16**
- 13. Dr. M.S. Shyamasundar** (23/8/2005 to 22/8/2008)  
Deputy Adviser, NAAC  
**Bangalore-560 072**, Karnataka
- 14. Dr. Wagish Shukla** (25/2/2004 to 24/2/2007)  
Professor of Mathematics  
Indian Institute of Technology Delhi  
Hauz Khas, **New Delhi-110 016**.
- Dr. V. Prasad Kodali** (18/10/2007 to 17/10/2010)  
Ex Adviser,  
Dept. of Electronics, GOI  
49, Nava Nirman Nagar  
Jubilee Hills, Road 71  
**Hyderabad-500 033**
- 15. Prof. V.S. Prasad** (08/8/2003 to 06/2/2008)  
*Member Secretary*  
Director  
National Assessment and Accreditation Council  
**Bangalore-560 072**, Karnataka  
(Director of the NAAC as Member-Secretary)
- 16. Vacant**  
(Ex-officio Member: Chairperson of other specialty Councils (AICTE, DEC, NCTE, AIU) – by rotation on reciprocal basis)

## 2.3 Finance Committee

- 1. Prof. G. Mehta** (from 15.03.2006)  
CSIR Bhatnagar Fellow  
Department of Organic Chemistry  
Indian Institute of Science  
**Bangalore-560 012, Karnataka**
- 2. Dr. T.R. Kem** (July 2006 to July 2007)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
**New Delhi – 110 002**

**Dr. R.K. Chauhan** (July 2007 onwards)  
Secretary  
University Grants Commission  
Bahadur Shah Zafar Marg  
**New Delhi – 110 002**
- 3. The Financial Adviser**  
**University Grants Commission**  
Bahadurshah Zafar Marg  
**New Delhi – 110 002**  
(Ex-officio Member)
- 4. Prof. R.P. Singh** (02/02/2007 to 01/02/2010)  
Vice-Chancellor  
University of Lucknow  
**Lucknow-226 007, U P**  
(Nominated Member from EC, NAAC – by Chairman, EC)
- 5. Dr. Shivajirao Kadam** (23.08.2005 to 22.08.2008)  
Pro-Vice-Chancellor  
Bharati Vidyapeeth  
Bharati Vidyapeeth Bhavan  
Lal Bahadur Shastri Marg  
**Pune-411 030, Maharashtra**
- 6. Dr. Latha Pillai** (03.08.2004 to 02.08.2007)  
Adviser, NAAC  
**Bangalore- 560 072, Karnataka**

(Nominated Member from Senior Academic of NAAC - by Director, NAAC)

- 7. Prof. V.S. Prasad**  
Director,NAAC  
**Bangalore-560 072, Karnataka**  
  
(Ex-officio Member)
- 8. Shri M.M. Kaul** Non-member secretary  
Finance Officer  
NAAC  
**Bangalore-560 072, Karnataka**
- 9. The Administrative Officer**  
NAAC  
**Bangalore-560 072, Karnataka**

## 2.4 Academic Advisory Committee (AAC)

- 1. Prof. G. Mehta** (from 15.03.2006)  
CSIR Bhatnagar Fellow  
Department of Organic Chemistry  
Indian Institute of Science  
**Bangalore-560 012, Karnataka**
- 2. Prof. V. S. Prasad**  
Director, National Assessment and  
Accreditation Council  
**Bangalore-560 072, Karnataka**

The following members are AAC members  
from Feb 3, 2006 to Feb 2, 2008

**Dr. M. Anandkrishnan**  
Former Vice-Chairman, TANSCH  
8, 5<sup>th</sup> Main Road, Kasthurba Nagar  
Adyar, **Chennai-600 020, Tamil Nadu**

**Prof. B.S. Sonde**  
Former Vice Chancellor, Goa University  
274, Shree Ananth Nagar, Electronics City P.O  
Hosur Road, **Bangalore-560 100, Karnataka**

**Dr. D.G. Dongaonkar**  
Secretary General  
Association of Indian Universities  
AIU House, 16 Kotla Marg  
**New Delhi-110002**

**Dr. Reena Ramachandran**  
Director General  
Fortune Institute of International Business  
Res: 53 C. H. Block  
Saket, **New Delhi-110 017.**

**Prof. K. E. Radhakrishna**  
Principal  
Surana College  
16, Nittoor Srinivas Rao Road  
**Bangalore - 560004, Karnataka**

**Prof. Aniruddha B. Deshpande**

Principal  
DEC's Brihan Maharashtra College of Commerce  
845, Shivajinagar, **Pune-411 004**, Maharashtra

**Prof. Suranjan Das**

Pro-Vice-Chancellor  
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## 3

## Academic Activities

### 3.1 Introduction

The prime agenda of NAAC is to assess and accredit Institutions of Higher Learning. During the year 2007-2008 NAAC has assessed and accredited 126 HEIs which include 99 Colleges for A&A; 8 Colleges for Re-Assessment; 14 Colleges for Re-Accreditation; and 5 Universities for Re-Accreditation;

NAAC is in constant collaboration with the State Governments by establishing Quality Assurance Cell(QAC) and State Level Quality Assurance Coordination Committee(SLQACC) in each State. So far 25 States, out of 28 States, have established QAC and NAAC is supporting this endeavor. This Cell primarily focuses on the preparation of the Colleges to undergo the processes of assessment and accreditation. Many quality improvement, programmes have been organized jointly by NAAC and QAC of States for Colleges.

The core objective of the NAAC as stated in the vision and mission is Quality Assurance in Higher Education. Assessment and Accreditation is the tool in reaching this objective. NAAC academic activities may be viewed at two levels one is the Awareness programmes on Assessment and Accreditation and the other is the Post Accreditation Programmes. The awareness / promotional programmes mainly explains the policy, direction and guidelines of MHRD, UGC and NAAC for Assessment and Accreditation. The post accreditation activities on quality sustenance and quality enhancement are by means of Student Participation in Quality Assurance (SPQA), sharing of Best Practices for Quality Enhancement (BPQE) and to establish a functional Internal Quality Assurance Cell (IQAC) in each accredited College and University.

A programme or an activity may be a seminar, conference, workshop, symposium at the local, state, regional or national level. These activities are organized by NAAC in collaboration with the QACs, UGC-Academic Staff Colleges, Universities, or Colleges. Some of the activities are conducted by NAAC at the Headquarters itself. More and more NAAC also sponsor's many academic activities in the form of seminars, conferences, etc to the accredited Higher Education Institutions (HEIs). Either a NAAC staff or NAAC representative is present as a resource person in most of the programmes across the country. NAAC also constantly review its mechanisms,

procedures and methodology. In addition to this NAAC brings out quality publications in collaboration with International agencies, research projects funded external agencies and NAAC academic staff participate in these.

Perhaps being the only Quality Assurance Agency in the World with this huge infrastructure, NAAC regularly attends to International and National Quality Assurance Agencies for sharing and exchange of practices.

A select brief of the academic activities across the country during the period 2007-2008 is given below in the chronological order region-wise.

### 3.2 NAAC's New Methodology and Grading Pattern

All professional organizations undergo a review cycle to assess their performance from time to time. NAAC has reviewed its performance in assessing and accrediting over 3500 higher education institutions. The purpose for the review was to make appropriate strategies for improvement in line with its mission and goals. NAAC has been continuously making efforts to fine tune the instruments of assessment to achieve greater objectivity and accuracy in its assessment process and declaring the assessment outcome to enable the institution for quality enhancement.

#### New Methodology

The assessment methodology is fine-tuned to measure the quality parameters accurately. The consultative meeting with chairmen of peer teams and the institutional feedback were encouraging as far as the changes introduced in the methodology. Taking note of this, the assessment methodology is further fine-tuned to have appropriate weightages for the key aspects and a more exhaustive list of assessment indicators developed to measure the quality profile of the institution based on the criteria with the differential weightage for the type of institutions.

Processes included in the New Assessment and Accreditation instrument

- Identification of Key Aspects under each Criterion and appropriate Assessment Indicators under each Key Aspect;
- Provision of Key Aspect-wise and Criterion-wise differential weightages, for different types of institutions;
- Changing the Grading Pattern from the 9- point scale to the 3-letter grades, viz., "A, B and C" for accredited institutions and one viz. "D" for those which are not accredited;
- The letter grades are coupled with appropriate descriptors related to the quality levels;
- Shifting the institutional overall scoring pattern from the scores/percentages to the Cumulative Grade Point Average (CGPA) System, on a 4-point scale.

Modifications in the New Assessment and Accreditation instrument

- Criterion VI Earlier: Organization and Management
- Now: Governance and Leadership
- Criterion VII Earlier: Healthy Practices
- Now: Innovative Practices
- Inclusion of a Key Aspect on Best practices under each criterion
- Weightages of criteria/ key aspects have been revised to reflect the subtle differences between the types of institutions.



- Weightage for Criterion VII- Innovative Practices has been reduced to 50 (for all types of institutions), to avoid repetitions of criterion-wise Best Practices, but to include institution-specific innovative practices or quality initiatives
- The Peer Team Report (PTR) is modified

The redesigned methodology provides more guidance in the assessment process, which ensures greater objectivity and accuracy of measurement by the assessors. All the concepts and terminologies are defined for clarity and shared understanding of the elements of criterion for assessment, while taking the institutional context in to consideration.

### **New Grading Pattern**

In the 9-point scale, the numerical score was converted to letter grade maintaining the raw score as the base. It had finer interval levels of 5% for each grade level. However this small percentage difference was difficult to establish. In the new methodology letter grades are given starting at the lower level of measurement itself and for the aggregated grade points after applying the relevant weightages at the key aspect and criteria level. The grade point averages at the criterion level are used for arriving at the cumulative grade point average. As per the changed grading pattern three grades- A (Very Good), B (Good) and C (Satisfactory) will be given for accredited institutions and D (Un satisfactory) for those, which were not accredited.

### **Cumulative Grade Point Average(CGPA)**

CGPA is the weighted mean values of all grade points earned by the institutions for its various quality parameters and quality aspects under consideration. Grade for the Key Aspect under a criterion based on the Assessment indicators guidelines are decided by the Assessors after the peer team visit. Quality points are assigned to a specific letter grade (for A=4,B=3,C= 2 and D =1), KA1-GP, KA2-GP etc., The summated score for all the Key Aspects under a criterion is calculated with appropriate weightage and the grade point average for the Criterion is calculated by dividing with the criterion weightage for the institution (Cr. GPA). After calculating the Criterion Grade point Average (CRGPA) for all the 7 criteria, the Cumulative Grade Point Average is calculated for the institution, based on the seven CR-GPAs and the application of the respective weightage specified for the criterion. In order to obtain the CGPA, multiply the criterion GPA by the respective weightage. The sum of all these weighted scores are divided by the total weightage i.e.1000.The Cumulative Grade Point Average thus obtained will be the final Institutional Quality Level on a four point scale.

As result, the Peer Team Report would be less descriptive and more objective, to reflect the key aspects grade points and the Criterion Grade Point Averages and the final institutional CGPA.

### **Institutional Eligibility for Quality Assessment**

Universities, the Autonomous Colleges, Colleges with Potential for Excellence, as recognized by the UGC, Colleges applying for Re-accreditation, Colleges applying for Re-assessment, and Professional colleges which comes under the statutory regulatory councils would have gone through the process of acquiring their recognition from UGC/NAAC/professional councils on specific standards set by them. Therefore, these institutions are **directly eligible** for undergoing the Assessment and Accreditation process of NAAC.

In the case of the large number of Affiliated colleges and Constituent colleges of Universities, NAAC has introduced an initial process of declaring the 'Institutional Eligibility' to these institutions, for seeking Assessment and Accreditation. The 'candidate' institution must necessarily satisfy the Institutional Eligibility Requirements for Quality Assessment and Accreditation as set by the NAAC. They must demonstrate basic compliance with the minimum requirements necessary for teaching-learning processes, to achieve the educational outcome. To address the large volume assessment of affiliated colleges, a two-step process has been designed so that the institutions can be identified by their accreditation readiness to go through the comprehensive assessment and accreditation process.

"Institutional Eligibility for Quality Assessment" (IEQA) **Status** is granted to an institution in the planning stage of its Assessment and Accreditation. Essentially, this is a process, which ascertains whether an institution is "accreditation ready" or not. Institutions which are below the threshold very low quality need not go through the process of Assessment and Accreditation by a peer team. They can be advised by NAAC to undertake further measures to qualify for the 'Institutional Eligibility Quality Assessment' **Status**, in due course of time.

### **Methodology for identifying Institutions for IEQA**

This instrument consists of a schedule, which will elicit the organizational profile and specific quantitative information about the institution related to the performance requirements. The analysis of the same will be used for establishing the **IEQA Status**. Appropriate essential attributes are included in this schedule, which will be evaluated using a predetermined scoring guideline.

### Procedure for Seeking IEQA status

1. Submission of a Letter of Intent (LOI) to NAAC, on-line, as per the Format
2. Fill-in and submit the Format for seeking IEQA status, on line
3. Remit a non-refundable Bank Draft of Rs.2000/- (Rupees two thousand only) as application fee, payable to NAAC at Bangalore, along with the Format
4. Await declaration/ intimation on IEQA status or otherwise from NAAC, normally within two months of application by the institution.

The scores obtained by the applicant institutions are presented to an appropriate committee chaired by Director, NAAC. The Committee will finalize the list of the recommended institutions, which would be declared as “**Earned IEQA status**” and “**Not Earned IEQA status**”. The institutions which earned IEQA status are expected to submit Self-Study Report (SSR) within six months from the date of declaration.

The institutions which have “**Not Earned IEQA**” status shall be requested to improve their quality and apply again to “**Earn IEQA**” after six months from the date of declaration.

### 3.3 IQAC

#### NAAC 2007: Year of Promoting Internal Quality Assurance Systems

NAAC is earnestly trying to help the Higher Education Institutions (HEIs) to maintain and improve the Quality, through external assessment and other promotional activities. The founding fathers of India's National Quality Assurance Mechanism had rightly emphasized the need for establishing Internal Quality Assurance Mechanisms in the Higher Education Institutions of the country while recommending introduction of External Quality Assurance.

Experience of a decade in Internal Quality Assurance by the NAAC has strengthened the belief that if impact of external interventions for Quality improvement is to be sustained then there is no alternative to have reliable internal systems for maintaining the Quality. It is not mere coincidence that institutions rated highly by the External Quality Assurance methods are having well designed internal quality assurance systems in place.

The guidelines for creation of Internal Quality Assurance Cell (IQAC) in accredited institutions have been published and promoted by NAAC. Existence of functional IQAC is the minimal institutional requirement for HEIs opting for reaccreditation. The funding and support given by NAAC for seminars and other activities is routed through IQACs. The NAAC has identified "Strengthening IQACs" as one of the priority areas in past 2 years and sponsored series of activities to popularize the concept.

#### Ten Action points for IQACs

While the NAAC had engaged in series of activities round the year it had proposed following 10 point action plan for IQACs for the year 2007.

1. Designing and implementing Annual Plans for institution-level activities for quality enhancement.
2. Arrange for feedback responses from students for quality-related institutional processes.
3. Development and application of quality benchmarks/ parameters for the various academic and administrative activities of the institution.
4. Retrieval of information on various quality parameters of higher education and best practices followed by other institutions.
5. Organization of workshops and seminars on quality related themes and promotion of quality circles and institution-wide dissemination of the proceedings of such activities.
6. Development and application of innovative practices in various programme/activities leading to quality enhancement.

7. Participation in the creation of a learner-centric environment conducive for quality education.
8. Work for the development of internalization and institutionalization of quality enhancement policies and practices.
9. Act as a nodal unit of the institution for augmenting quality-related activities.
10. Prepare focused Annual Quality Assurance Reports (AQARs)

This had triggered many Higher Education Institutions (HEIs) to achieve greater level of clarity and focus in institutional functioning towards quality enhancement and facilitate internalization of the quality culture.

From 1<sup>st</sup> April 2007 onwards, NAAC had requested and encouraged all HEIs to establish IQACs, not only in the accredited institutions as part of the Minimum Institutional Requirements, but all.

### 3.4 Programmes at NAAC office

#### Briefing Session to Directors of UGC Academic Staff Colleges



Dissemination of the processes of the New Methodology as a first initiative, NAAC has conducted a one-day briefing session for the Directors of UGC Academic Staff Colleges on 5<sup>th</sup> April 2007. Around twenty-three Directors of UGC Academic Staff Colleges, drawn from four zones of the country (North, South, West and East & North East), participated in the programme. Prof. V.S. Prasad, Director, NAAC in his inaugural address explained the need for introducing the New Methodology of Assessment and Accreditation, both, as a continuous process of evolution of methodologies as well as to make the A & A process of NAAC more credible and objective. NAAC also requested the Directors to give emphasis on issues related to Quality in Higher Education and Quality Assurance at the Orientation Courses held by them for the benefit of the New Teacher recruits.

#### Independence Day Celebrations

The 61<sup>st</sup> Indian Independence Day was celebrated with traditional gay and fervor at the NAAC new campus in Bangalore. Prof V.S. Prasad, Director, NAAC hoisted the National Flag at the NAAC campus in the presence of NAAC officers, employees and their family members. Addressing the gathering, Prof Prasad extended warm greetings on the occasion and called upon the staff members to inculcate quality culture at



all levels of operations in their day-to-day work. He stressed on the need for all staff to make concerted and conscious efforts in the quality enhancement process.

#### Assessors' Briefing Programme (ABP)



The First programme was organized for two days on 17<sup>th</sup> - 18<sup>th</sup> September 2007 and the second programme was held on 21<sup>st</sup> - 22<sup>nd</sup> November 2007. The NAAC invited 30 assessors comprising former and present Vice-Chancellors, Directors of Institutes, Principals and Senior Professors of Universities, drawn from four zones of the country (North, South, West and East and North



East). 29 invitees attended the first programme and 26 invitees attended the second program. Prof. Goverdhan Mehta, Chairman, EC while inaugurating the First Assessors Briefing Programme on 17<sup>th</sup> September, spoke about the need for implementing the new methodology of Assessment and Accreditation of NAAC and called upon the participants to implement the New Methodology both in letter and spirit during the Peer

Team visits to Universities and Colleges. Interacting with the participants, he opined that the success of implementation lies in the hands of Assessors and they must support the NAAC to Assess and Accredite more and more number of higher education institutions. He emphasized on providing credible and acceptable judgments. All the academic staff of NAAC steered the group and briefed the participants. Also, Prof. Mariamma A Varghese, Former Senior Education Consultant, NAAC and Prof. Katre Shakuntala, Former Academic Consultant briefed the participants. Prof. V.S. Prasad, Director summed up the purpose of the exercise and the need for reducing the inter-Peer Team differences.

### Foundation Day Celebrations at NAAC

NAAC celebrated its Foundation Day with great zeal and enthusiasm on 16 September 2007 to commemorate its 13 years of establishment. The function that was organized at the newly built campus hall of NAAC was a symbolic gathering during which the academic officers and staff of NAAC had an opportunity to meet and share moments of celebration. Prof Goverdhan Mehta, Chairman, EC, NAAC inaugurated the function



by lighting a traditional lamp in the presence of Prof V.S. Prasad, Director, NAAC and other senior officers and employees of NAAC. Speaking on the occasion the Chief Guest, Prof G. Mehta, lauded the efforts of NAAC in institutionalizing the quality culture among Higher Educational Institutions across the country within a short span of its inception. Speaking on the ominous challenges facing NAAC, he called upon the academic staff to uphold healthy practices at all operational levels as higher education presents challenges to quality assurance that were unimaginable a few decades earlier. Prof V.S. Prasad, Director, NAAC highlighted the major milestones achieved in the last 13 years of NAAC's existence. While taking the opportunity to express grateful thanks to Prof. Sukhadeo Thorat, Chairman, UGC and President, General Council, NAAC, and Prof. Goverdhan Mehta, Chairman, EC NAAC for their leadership in the preparation of the NAAC Roadmap for the XI Plan and in the development of the new

methodology of assessment and accreditation. Prof Mehta initiated the ceremony by planting a sapling in the lawn area of the campus followed by all officers and staff of NAAC.

### **NAAC & Dental Council of India**

The first meeting of National Consultative Committee on Accreditation of Dental Education Institutions was convened on August 30, 2007 at the National Assessment and Accreditation Council (NAAC) campus, Bangalore. The meeting was attended by Dr. Anil Kohli, President, Dental Council of India (DCI), New Delhi (Chairman); Prof. V. S. Prasad, Director, NAAC, Bangalore (Co-Chairman); Dr. C. Bhasker Rao, Vice-President, DCI & Principal, SDM College of Dental Science & Hospital, Dharwad (Member); Dr. B. H. Sripathi Rao, Principal, Yenepoya Dental College, Mangalore (Member Nominated by DCI); Dr. Usha Mohan Das, Principal, V. S. Dental College, Bangalore (Member Nominated by DCI); Prof. A. K. Agarwal, Professor, School of Health Sciences, IGNOU, New Delhi (Member Nominated by NAAC); Dr. M. S. Shyamsundar, Deputy Adviser, NAAC (Co-Convener) and Dr. Paul C. Salins, Meenakshi Dental College, Tamil Nadu (Invitee). Prof. V. S. Prasad welcomed the delegates and appreciated Dr. Anil Kohli, President, DCI under whose leadership, quality assurance in dental institutions in the country got new direction. He elaborated on the purpose of the first Consultative Committee meeting. Dr. Anil Kohli emphasized on the importance of quality assurance in Dental Educational Institutions and informed that steps would be initiated to bring Dental Colleges in to the process of accreditation. As per the MoU, it was agreed upon by NAAC and DCI to conduct at least two Consultative Committee meetings in a year by each of the institutions in their respective campuses. The Committee also decided to organize a training/orientation program for 20-25 assessors to be identified by NAAC. Dr. M. S. Shyamasundar, Deputy Adviser, NAAC proposed a vote of thanks.

### **CRIEQA**

In order to cater to the large number of Affiliated and Constituent Colleges and the widely varying quality levels of such institutions which are seeking Assessment and Accreditation for the first time, NAAC has now introduced, Institutional Eligibility for Quality Assessment (IEQA). This status is granted to an institution in the planning stage of its Assessment and Accreditation. The committee for Recommending Institutional Eligibility for Quality Assessment, had the first five meetings during June 7, 2007; August 8, 2007; October 9, 2007; December 10, 2007; and February 1<sup>st</sup>, 2008. Based on the methodology, 356 institutions were recognized as eligible institutions for IEQA Status and 138 did not earn IEQA Status.



### Director, NAAC

Prof V S Prasad, relinquished the office as the Director, NAAC, on the afternoon of 6 February 2008 after finishing a successful stint of more than four and half years. The NAAC staff had organized a heartwarming farewell in the honour of Prof V S Prasad on the eve of his superannuation. Prof. Goverdhan Mehta, Chairman, EC, NAAC, said that he was “instrumental in developing the new assessment methodology and



raising the profile of NAAC at National and International arena. Dr. M. S. Shyamasundar, Deputy Adviser, NAAC, speaking on behalf of the NAAC Staff, said, “Under his leadership, we were able to assess and accredit a large number of institutions in a short period of time. Prof. S. Ravichandra Reddy, Senior Academic Consultant had been given charge of Acting Director.

### 3<sup>rd</sup> ABP



The Third Assessors' Briefing Programme (ABP) was held on 28<sup>th</sup> - 29<sup>th</sup> January 2008. The assessors for the programme comprised of former and present Vice-Chancellors, Directors of Higher Education Institutes, Principals of accredited Colleges which have procured high grades and senior Professors from Universities, drawn from the South, North, West, East and North East regions of the country. A group of thirty invitees participated in the third ABP respectively. The programmes included Lecture presentation by Prof. V. S. Prasad, Director, NAAC. All academic staff and the consultants were the resource persons.

### 3.5 Northern Region

#### Srinagar, Jammu & Kashmir

A One-day orientation workshop on “Quality Assurance in Teacher Education Institutions” was organized jointly by the QAC (Quality Assurance Cell), Department of Higher Education and IQAC (Internal Quality Assurance Cell), Government College for Women, Srinagar on 10<sup>th</sup> April 2007. The workshop intended to provide orientation to the teacher education institutions to go for Assessment and Accreditation by NAAC and was attended by over 100 participants from 50 Teacher Education Institutions from Kashmir Division.

Prof Abdhu Wahid Qureshi, Vice-Chancellor of The University of Kashmir in his inaugural address traced out the genesis of NAAC, its objectives & emphasized that Assessment and Accreditation for the private sector institutions is very essential as they form an integral component of the education sector in the state. Dr. Latha Pillai, Adviser, NAAC Bangalore, who was the Resource Person for the programme, made a comprehensive presentation regarding the Accreditation process of the NAAC for Teacher Education Institutions. In her presentation, Dr. Pillai charted out the contemporary scenario in the field of education and the relevance of Accreditation for the Teacher Education Institutions. Dr. N. D. Wani, Director of Colleges and Convenor QAC, Department of Higher Education said that Assessment and Accreditation provides an opportunity to make a SWOT analysis so that the weakness can be overcome and strengths can be turned in to opportunities. The Workshop was attended by a galaxy of dignitaries, which included Prof. Mehraraj-Ud-Din, Registrar, Prof. Nisar Ahmed Shah, Dean, College Development Council, and Prof. Nisar Ali, Head, Dept. of Economics, from The University of Kashmir. The activity based exercises were facilitated by Dr. N. A. Gilkar and Dr. Zeenat Ara Principal, Government College for Women, Srinagar coordinated the programme.

#### Nainital, Uttarakhand

A NAAC sponsored two-day workshop was held at the Directorate of Higher Education, Haldwani, Nainital from 3<sup>rd</sup> to 4<sup>th</sup> of June 2007. The Workshop was attended by 60 Principals/ representatives from various Govt./ Pvt. Degree/ P.G. Colleges of the State to formulate the Annual Action Plan aimed at assessment and accreditation of all the Colleges in the State during the 11<sup>th</sup> Plan besides devising strategies for quality sustenance and enhancement. The Workshop was inaugurated by Sri. S. Raju, Commissioner Kumaun Division of Uttarakhand who emphasized on the need for professional and



employment oriented programmes. Dr. R. M. Joshi, Director, Higher Education, Uttarakhand, briefed on the accreditation agenda of the Department and said that steps are being taken for assessment and accreditation of all remaining 72 colleges during 11<sup>th</sup> plan period. He said that 11 govt. colleges and 7 Pvt. colleges would go for assessment during the annual plan 2007-08. In addition, the re-accreditation of 08 Private and 15 Government accredited Colleges would also be taken up, he added. Sri. Vikram Desai and Sri. R.N. Gowda, the resource persons from ISRO, Ahmedabad enlightened the participants on the Modus Operandi involved in the commissioning of EDUSAT Network for Uttarakhand.

### **Chandigarh, Punjab**

As part of its quality drive and to bring more and more institutions under Assessment and Accreditation process, a series of Awareness Programmes were to be organized by NAAC in Punjab for this a consultative meeting on 12 February, 2008 was organized by NAAC and QAC Punjab. Mr. B. S. Madhukar, Deputy Adviser, participated as a Resource Person in the activity. The officials from the Directorate of Public Instruction(Colleges) and Principals from Colleges participated.

### **Jaipur, Rajasthan**

On 15 February, 2008 in consultation with the QAC Cell of Rajasthan and officials from the Commissionarate of Higher Education and Principals of about 40-50 colleges from the state attended the meeting. As an outcome of the meeting it was agreed to develop a "Plan of Action for Accreditation / Re-accreditation" of institutions in the respective states by the QAC Cell. The pro-active measure of organizing consultative meetings by NAAC was highly appreciated by the participants. Mr. B. S. Madhukar, Deputy Adviser, participated as a Resource Person.

### 3.6 Eastern and North-Eastern Region

#### Follow-up for North-Eastern Region IQAC special grant

The UGC has sanctioned a special grant for A& A activities in North-Eastern Region. The NAAC has provided Rs.50,000/- each to accredited colleges and Rs.1,00,000/- each to accredited Universities as one-time grant. First installment of 80% amount had been released with detailed guidelines to, 224 colleges and 8 universities in the region by the end of X Plan. To consider using this grant for assisting continuous quality sustenance programmes in accredited HEIs in North Eastern Region, the NAAC had held discussion meetings with experts and officials concerned. NAAC had followed up the HEIs during the year 2007-08, so that this grant was made useful to strengthen IQAC. NE region will have distinction of being the only zone in the country, where, all accredited HEIs will have IQAC, a dedicated computer system and institutional website.

#### Mizoram



The Quality Assurance Cell (QAC), Higher and Technical Education, Mizoram, conducted a State Level One-day Workshop on New Methodology of Assessment and Accreditation for Principals and Coordinators on 21 June 2007. In all 38 participants – 16 Principals and 22 Coordinators from 21 colleges attended the workshop. Dr. Lalzama, Minister of State, Higher & Technical Education was the Chief Guest and

Mr. H. Vanlalkeuva, Director, Higher & Technical Education chaired the workshop. Dr. Lalzama, highlighted NAAC's initiatives in Mizoram and its impact on the quality of Colleges. He said that quality consciousness had been considerably generated by the NAAC in the higher education of Mizoram and as a consequence, 9 colleges have been awarded quality benchmark of accreditation. Mr. H. Vanlalkeuva, Director, Higher & Technical Education appreciated the involvement of all the stakeholders in the initiative. The first technical session of the Workshop started with the presentation on New Methodology of Assessment and Accreditation by Mr. Zochungnunga, Officer-in-Charge, Quality Assurance Cell (QAC). Dr. Sangkima, the resource person on the occasion enlightened the participants on the nuances and procedure involved in the Peer Team Visit.

#### Dergaon, Assam

The NAAC sponsored National Seminar on "Best practices in higher education institutions of North East India" was organized by D K D College, Dergaon on 19 & 20 November 2007. The Seminar was inaugurated by Dr. K.N.Phukan, Retired Professor, Department of English,

Dibrugarh University, who stressed on the importance of identifying good and healthy practices in Higher Education. Dr. Md. Sorif Ullah, Principal, D K D College invited the guests. The Keynote address was delivered by Dr. Rajeev Handique who voted for greater degree of dissemination of healthy practices. Dr. J. K. Mohapatra, Professor, Berhampur University, Orissa and EC Member of NAAC, in his presidential remarks appreciated the formation of IQACs in colleges of Assam and their work. The Seminar had three technical sessions in which more than 15 papers were presented. The valedictory was presided over by Dr. Md. Sorif Ullah, Principal, D K D College, Dergaon. Mr. A C Saikia, retired Principal i/c of D K D College was the Chief Guest.

### **Kohima, Nagaland**

A Workshop on “New Methodology of Assessment & Accreditation by NAAC” was conducted by the State Quality Assurance Cell, Government of Nagaland in collaboration with NAAC on 30<sup>th</sup> October 2007 at Kohima. Inaugurating the Workshop, Dr. Shurhozeli Liezietsu, Hon’ble Minister for Higher Education, Nagaland detailed the Action Plan prepared by the Government for assessment of Colleges in the State. Dr. Jagannath Patil, Deputy Adviser, NAAC delivered the keynote address. Prof. K. Kannan, Vice Chancellor, Nagaland University was the guest of honor. The Hon’ble Minister for Higher Education expressed hope that with the qualitative improvement in HE, the student migration to other states can be curtailed. Sri. A. M. Toshi Jamir, Director of Higher Education, Dr. S. C. Ray, Deputy Secretary of UGC, Sri. Judson Rungsung, Principal, Patkai Christian College, Ms. Chubainla, Principal, Fazl Ali College and Ms. Megono, Joint Director, Higher Education were the other guests who chaired different technical sessions. The workshop was attended by more than 50 delegates.

### **Itanagar, Arunachal Pradesh**

A One-day NAAC sponsored workshop on “Process of Pre and Post Accreditation of Universities and colleges by NAAC” was organized under the aegis of Directorate of Higher and Technical Education, Government of Arunachal Pradesh at Itanagar. Prof. K. C. Belliappa, Vice Chancellor of Rajiv Gandhi University was the Chief Guest who inaugurated the Workshop. Prof. T. Mibang, Pro-vice chancellor was the Guest of Honour. Shri Hage Khoda, IAS, Secretary (Education), Government of Arunachal Pradesh presided over the function. Dr. Joram Begi, Director of Higher and Technical Education in his opening remarks extended the welcome note.

### **Patna, Bihar**

Under the special initiative of the Raj Bhavan, a State Level Workshop was conducted in Patna Women’s College, Patna. His Excellency, Shri R.S. Gavai, the Governor of Bihar initiated a

quality revolution among the institutions of Higher Learning with the formation of a state-level Core Committee headed by Sister Doris D'Souza A. C., Principal, Patna Women's College and comprising Dr. A. K. Ghosh of A. N. College, Dr. B. K. Mishra of Patna Science College, Dr. Asha Singh of Magadh Mahila College, Dr. M. N. Sinha of B. N. College, Dr. Nupur Bose of A. N. College and Dr. Shefali Roy of Patna Women's College. The Core Committee under the guidance of Dr. R. Krishna Kumar, OSD (Universities) to H.E., the Chancellor of the Universities of Bihar, selected 24 colleges of Patna district for this purpose in its first phase. As part of the initiative wide publicity was provided through the media for the need to subject HEIs to NAAC accreditation process. The Workshop was inaugurated by Shri Brishen Patel, Hon'ble Minister for HRD, on 28 September 2007. In his inaugural address, he said that Bihar has vast human resource and there is a need to channelise it properly. Dr. R. Krishna Kumar conducted an orientation session on NAAC accreditation. Addressing the workshop attended by Principals, Coordinators and teachers of 24 colleges Dr. Krishna Kumar asked the colleges to lay emphasis on quality education and establish a link between the campus and the community. The inaugural session was followed by a Panel Discussion by NAAC Peer Team members, Dr. Sister Doris D'Souza of Patna Women's College, Dr. A. K. Pandey of Tilka Manjhi Bhagalpur University, and Dr. M. P. Sinha of Patna University. Group Discussion and brain storming sessions were held to facilitate dissemination of information and sharing of views on 29<sup>th</sup> September 2007.

### 3.7 Western Region

#### Meeting of the QAC, Gujarat

A meeting of the Quality Assurance Cell, Gujarat was convened on August 10, 2007 at GCERT Campus, Udhyog Bhavan, Gandhinagar. The Meeting was presided by Hon'ble Minister of Education, Gujarat, Smt. Anandiben Patil. Dr. Rajiv Kumar Gupta, Commissioner, Higher Education, Gandhinagar, Dr. K. P. Joshipura, Vice Chancellor, Saurashtra University, Rajkot, Dr. Manoj Soni, Vice Chancellor, M. S. University of Baroda, Vadodara, Prof. H.C. Trivedi, Vice Chancellor, Bhavnagar University, Bhavnagar, Dr. Parimal Trivedi, Vice Chancellor, Gujarat University, Ahmedabad, Dr. K. K. Shah, Vice Chancellor, Hemachandracharya North Gujarat University, Patan, Dr. B. G. Patel, Vice Chancellor, Sardar Patel University, Vallabh Vidyanagar, Prof. Avadhesh Kumar Singh, Vice Chancellor, Dr. Baba Saheb Ambedkar Open University (BAOU) and Shri. K. A. Pota, Registrar, BAOU, Ahmedabad were present on the occasion. The meeting was also attended by Dr. M.S. Shyamasundar, Deputy Adviser, NAAC, Bangalore. Prof. Avadhesh Kumar Singh gave details of the accreditation process initiated by different institutions in the State.

#### Bhopal, Madhya Pradesh

Institute for Excellence in Higher Education, Bhopal organized a one-day seminar on "Quality Sustenance" on April 19, 2007, as part of its activities in Quality Assurance Year 2007. The objective of the seminar was to share the experiences related to quality improvement initiatives taken by various institutes / colleges in Bhopal city. The Director of the Institute, Dr. Pramila Maini in her inaugural address appreciated the efforts made by NAAC in promoting quality in Higher Education Institutions. Representatives of ten out of twelve accredited colleges of Bhopal participated actively in the sessions.

#### Khambhat, Gujarat

One-Day Seminar on "Role of Management" was conducted by Shri Khambhat Taluka Sarvajanic Kelvani Mandal, Khambhat for the Management representatives and Principals of the institutes run by the Mandal to create awareness about NAAC accreditation for positive intervention by the Managements. The seminar was presided by Dr. Rajivkumar Gupta (IAS) Commissioner, Higher Education. Mr. B. S. Madhukar, Deputy Adviser, NAAC was the guest of honor and Prof. Avdesh Singh, Vice Chancellor, Dr. Babasaheb Ambedkar Open University, Ahmedabad was the Chief Guest.

#### Jabalpur, Madhya Pradesh

NAAC Sponsored two-day workshop on "Reaccreditation: Periodical Quality Assessment in Higher Education" was organized by Govt. Model Science College (Autonomous & A CPE

College) Jabalpur, Madhya Pradesh on 2<sup>nd</sup> & 3<sup>rd</sup> November 2007. The Workshop was inaugurated by Shri Ishwar Das Rohani, Hon'ble Speaker, Madhya Pradesh Vidhan Sabha. Dr. Smt. Anupama Ganguly, Principal and Director of the workshop delivered the welcome address. Father Francis Parmar, Member GC, NAAC & Principal, St. Xaviers College, Ahmedabad delivered the keynote address. Dr. P. Maini, Director, Institute of Excellence in Higher Education, Bhopal, briefed the delegates on New Grading System. The workshop was attended by more than 170 delegates, was to prepare and gear up the accredited higher education institutions of Madhya Pradesh for Reaccreditation, as more than 120 colleges and all the seven Universities of M.P. have to go in for Reaccreditation. Dr. Shibani Chatterjee, Dr. Kamlesh Mishra, Dr. Davis George, Dr. V. K. Saluja, Dr. Shashi Agrawal, Chandrapur, Maharashtra, Dr. N. K. Dhakad, Principal from Indore.

### **Kolhapur, Maharashtra**

Chh. Shahu Institute of Business Education and Research (SIBER), Kolhapur organised a two-day state level seminar on 3<sup>rd</sup> - 4<sup>th</sup> December 2007. The NAAC sponsored Seminar was entitled "Internal Quality Assurance Cell (IQAC) and Quality Enhancement in Higher Education: Maharashtra Experience". The seminar was inaugurated by Dr. G. Srinivas, Deputy Secretary, UGC, Western Regional Office, Pune, who highlighted the importance of NAAC accreditation and the methodology to be adopted by the IQACs. Some of the presenters included Dr. Deepak Walokar, Director, Karve Institute of Social Sciences, Pune, Dr. Nachiket Welchekar, Indsearch Pune and Dr. Parvati Venkatesh, Principal, K.J. Somayya College, Mumbai. On the second day of the Seminar Dr. H.V. Deshpande, Retired Principal, Ajara College, Kolhapur District presented an overview of the role and responsibilities of the IQAC.

### **Sangli, Maharashtra**

NAAC sponsored State Level Seminar on "Challenges and Opportunities in Reaccreditation process in Higher Education" was organized by Latthe Education Society's Ganpatrao Arwade College of Commerce, Sangli on 11<sup>th</sup> - 12<sup>th</sup> January 2008. Delivering the key-note address Dr. Arun Nigavekar, former UGC Chairman talked about the necessity of Re-accreditation. Prof. Anand Patil, Dr. Nandkumar Nikam, Dr. Shrikant Deshpande were the other resource persons. Dr. Jagannath Patil, Deputy Advisor, NAAC, expressed his views on 'Student's Participation in Quality Assurance'.

### **Parbhani, Maharashtra**

M.S.P. Mandal's Shri Shivaji College, Parbhani (Maharashtra) organized a NAAC sponsored Two Day State Level Seminar on the Role of IQAC in Reaccreditation on 15-16 February 2008. Dr. K.M. Kulkarni, Hon'ble Vice Chancellor, Swami Ramanand Teerth Marathwada University,





Nanded, delivered the inaugural address. Dr. H. V. Deshpande in his keynote address gave statistical information about the accredited colleges and briefed on the new grading system adopted by NAAC. Dr. Bawadhankar, Principal, Dhananjayrao Gadgil College, Satara, Dr. Ramlalji Agarwal, Ex-Principal and Dean, Jalna., Dr. Ashok Chavan, Registrar, Dr. Babasaheb Ambedkar Marathwada University, Aurangabad were some of the resource persons who spoke on IQAC and its significance. Dr. G. Srinivas, Deputy Secretary, University Grants Commission, Western Region, Pune, presided over the valedictory session. The two day seminar was attended by around 115 delegates and had five resource persons. Dr. B.R. Zate, Principal was instrumental in organizing the seminar.

### 3.8 Southern Region

#### Shimoga, Karnataka

In the light of the New Methodology for Assessment and Accreditation of Higher Educational Institutions in the Country initiated by the National Assessment and Accreditation Council, the Planning, Monitoring and Evaluation Board of Kuvempu University, Jnanasahyadri, Shankaraghatta (Karnataka State) organized a one-day workshop on May 7, 2007. Around 225 University Teachers and Officers attended this workshop. Prof. V. S. Prasad, Director, NAAC, inaugurated the workshop and touched upon the growing concern and consensus for quality among all the stakeholders and the role of NAAC in quality enhancement process. Prof. Katre Shakuntala, Former Academic Consultant, NAAC, Bangalore made a presentation on New Methodology elaborating the Criteria and Key Aspects of new methodology for Assessment and Accreditation of Higher Educational Institutions. Dr. S. Ramesh, Dean, Mount Carmel P.G. Centre, Bangalore, elaborated on Innovative Practices to be followed and adapted by the Higher Educational Institutions.

#### Bangalore, Karnataka

A two-day NAAC sponsored National Seminar on "Quality Sustenance and Enhancement of Higher Education through IQAC" was organized by BMS College for Women, Basavanagudi, Bangalore on 23 - 24 April 2007. The seminar focused on exploring ways to provide value-based education and make student and teachers understand the importance of quality education at the tertiary level. Inaugurating the seminar, Prof H.A. Ranganath, Vice Chancellor, Bangalore University in an enlightening presentation laid stress on challenges facing higher education and the need for enhancing standards at all levels. Delivering the key-note address Prof V S Prasad, Director, NAAC elucidated in detail the role of NAAC and IQAC. Dr. S. Bisaliah, Chairman, BMS College for Women, presided over the programme. In his Presidential remarks, he elaborated on the paradigm shift that has taken place in the role of Teacher-Student partnership. Prof. M.R. Gajendragad and Prof. Indrani Sridharan, the two resource persons stressed on the need for value-based education, drawing parallels from the ancient scriptures. The seminar was concluded with the valediction by Prof. K. V. Kodandaramaiah, Director, Department of Collegiate Education, Bangalore.

### 3.9 International Academic Events

#### Canada

Dr. M. S. Shyamasundar and Dr. K. Rama, Deputy Adviser, NAAC had participated in the International Conference on “Quality Assurance: Coming of Age - lessons for the past and strategies for the future” organized by International network for Quality Assurance agencies in Higher Education (INQAAHE) and hosted by the Post Secondary Education Quality Assurance Board (PEQAB), Ontario, Canada, which was held during 2 - 5 April, 2007, at the Sheraton Center, Queens street, Toronto, Ontario, Canada. Dr. M. S. Shyamasundar made a first presentation on 3<sup>rd</sup> April about “Strategies for the Creation of an Enabling Environment for Quality Assurance in India” and also made a second presentation on 4<sup>th</sup> April 2007, “Quality Assurance and Mass Higher Education: Learning from experiences” for which he is the co-author with Dr. Jagannath Patil, Deputy Adviser, NAAC. Dr. K. Rama made a presentation on April 3<sup>rd</sup> 2007, on “Unified Approach for implementing Best Practices through Internal Quality System - “The Best Practices Specification Approach” and she also made a poster presentation on “Gauging Maturity of the Institutions Quality Systems” which had been jointly prepared along with Dr. Sujatha Shanbhag, Assistant Adviser, NAAC.

#### Australia

Mr. B.S. Madhukar, Deputy Adviser received Endeavour Executive Award and Dr. Jagannath Patil, Deputy Adviser, NAAC received Endeavour India Executive Award set up by the Government of Australia for the Year 2007. The Endeavour India Executive Awards form part of the Endeavour Programme, established in 2003 to support high achieving individuals from around the world to undertake international study, research or professional development. The Programme aims to develop mutual understanding and respect, and to foster enduring linkages between individuals and institutions. As part of award Mr. Madhukar and Dr. Jagannath Patil visited Australia during July-September 2007 Australian Universities Quality Agency (AUQA) and select accredited universities in Australia for exchange of expertise in Quality Assurance in Higher Education.

#### NAAC-COL

NAAC-COL Joint Forum on “Quality Assurance for Teacher Education” was organized from 2<sup>nd</sup> - 5<sup>th</sup> December 2007 at Bangalore. Sir John Daniel, President and CEO, COL released the “Quality Assurance Toolkit for Teacher Education Institutions” and appreciated the efforts of NAAC towards bringing such a useful and timely material. Prof. V.S. Prasad, Director, NAAC appreciated the efforts of the NAAC and COL in bringing out the ‘Tool Kit’. The forum brought together Teacher Educators and Policy makers



from Ten Commonwealth countries mainly from the Commonwealth Asia. Thirty Delegates participated in the programme and deliberated on issues of Quality Enhancement in Teacher Education and the use and contextualization of the Toolkit in their respective countries. The 'tool-kit' comprises three documents namely, 'Quality Assurance in Higher Education – An Introduction', "Quality Indicators for Teacher Education" and "An Anthology of Best Practices in TEIs".

## USA

A paper titled "A Decade of Indian Experience in Assessment and Accreditation" was presented by Madhukar B. S., Deputy Adviser, NAAC at the '2007 Assessment Institute' Conference on 5 November 2007. The Conference is an yearly event organized by Indiana- Purdue University, Indianapolis, USA and attended by delegates from across the world.

## Hong Kong

Dr Jagannath Patil, Deputy Adviser, NAAC was invited to conduct a workshop at Hong Kong by the Council of Accreditation, Assessment and Vocational Qualifications - HKCAAVQ at Hong Kong. As a Project Group Leader of APQN, Dr Patil conducted this workshop hosted by HKCAAVQ and sponsored by APQN on 11<sup>th</sup> December 2007. Ms Dorte Christopherson, Secretary of APQN and Deputy Executive Director of HKCAAVQ made the welcome address. Dr. Patil made a lead presentation on worldwide experiences of student participation in quality and brought out the highlights of work done by NAAC and SPQA project of APQN. Mr. Jordan Cheung Project Group member and Registrar of HKCAAVQ along with Ms Polly Wong extended valuable cooperation in organizing the workshop.

## Chennai, India

The Third UKIERI Policy Dialogue event, "Assuring the Quality of National and Transnational Higher Education Programmes: an International Perspective", was held at Chennai during 6-7 March 2008. Martin Davidson, Chief Executive, British Council inaugurated the event which was attended by ninety delegates. Representatives of four countries that organized the event in partnership, Tim Gore, Director British Council of India, Professor Ved Prakash, Vice-Chancellor, National University of Educational Planning and Administration (NUEPA), India; Linda Laker, Minister-Counsellor Education, Employment and Workplace Relations; Australian High Commission; Perya Short, Education Counsellor, New Zealand High Commission also joined the inauguration. Leading Academicians from Quality Assurance agencies from seven countries shared their perspectives at the conference. The agencies that participated in the event were: University Grants Commission (UGC), National Assessment and Accreditation Council (NAAC) and All India Council for Teacher Education (AICTE) from India; Quality Assurance Agency from UK; Australian Universities Quality Agency (AUQA); New Zealand Qualification Authority (NZQA) and New Zealand Vice Chancellor's Committee (NZVCC);

Higher Learning Commission of the Central Association of Colleges and Schools of USA; Hong Kong Council for Accreditation of Academic and Vocational Qualifications (HKCAAVQ); Malaysian Qualifications Agency (AQA). The first day of the event focused on the principles and challenges of quality assurance internationally, with David Woodhouse of AUQA, who is also President of the International Network for Quality Assurance Agencies in Higher Education (INQAAHE) opening the debate, followed by representatives from India, USA, UK, New Zealand, etc. Dr. M.S. Shyamsundar, Deputy Advisor, NAAC made a presentation on “Assuring the Quality of Collaborative Provision: NAAC’s Perspective”.

### The Netherlands

A delegation of academicians from The Netherlands visited the NAAC Campus on 12 March 2008. The team was lead by Dr. Sijbolt Noorda, President, Association of Universities in The Netherlands. The members in the team included Dr. Inge Hutter, Medical Anthropologist at the University of Groningen, Dr. Robert Coelen, Vice-President International at Leiden University, Ms. Charlotte van Hees, Senior Policy



Advisor, International Affairs at the Association of Universities in The Netherlands and Mr. Ger Demper, Director, Detra in charge of logistics and planning meetings at The Netherlands. The team shared its views on A & A besides discussing issues on bilateral cooperation and quality concerns. The NAAC officials briefed their counterparts on Indian perspectives in Quality assurance and evaluation.

### Chiba, Japan

Dr. Jagannath Patil, Deputy Adviser, NAAC attended APQN Board Meeting and AGM held at Chiba, Japan. The visit coincided with the International Workshop on “Quality Assurance Principles”, sponsored by the Government of Australia, for which Dr. Patil was one of the facilitators. He also attended the conference on ‘Future of Quality Assurance in Asia-Pacific: Cooperation amidst Diversity’ at International Conference Hall, Tokyo from 19-22 February 2008.

### Tokyo, Japan



Mr. Ganesh Hegde, Asst. Adviser, NAAC has attended the conference on ‘Future of Quality Assurance in Asia – Pacific: Cooperation amidst Diversity’ at International Conference Hall, Tokyo from 19-22 February 2008. Mr. Ganesh Hegde presented a paper on ‘Quality Assurance of Quality Assurance Agencies – An Indian Experience’ in the parallel session.

## Lahore, Pakistan

The paper entitled "Methods of Grading Performance in Educational Institutions" authored by Mr. B.S. Madhukar, Dy Adviser, NAAC finds a place in the book 'Quality Assurance in Higher Education: A Global Perspective' edited by Dr. Abdul Raouf, a distinguished professor from the University of Management and Technology, Lahore and Prof. Dr. Niaz A. Akhtar, Director, Institute of Technology and Management, University of Punjab, Lahore. The book is published by the Higher Education Commission of Pakistan.

### 3.10 Library and Information Services

NAAC has a well-stocked library covering all domains of higher education with specific emphasis on Quality in Higher Education and Accreditation. There are around 3200 books in the NAAC library. It also subscribes to around 100 International, National Journals, magazines and periodicals. The scope of the collection touch the areas of Assessment and Accreditation, Teaching – Learning Process, Teaching Techniques, Curriculum Development, ICT in Higher Education, University Education Educational Planning and Administration, Faculty Development, Student Support and Progression, Women studies, TQM, Management, Library and Information and Student Development and general reference materials. Library also keeps a special collection of UGC, AIU, World Bank, UNESCO, Common Wealth of Learning and publications of other international accreditation bodies. The Library provides access to all academic users, researchers and head of the institutions visiting NAAC for referring to SSRs. The Library subscribes around hundred national journals and magazines and international journals.

Recently, NAAC Library has been upgraded and fully automated. Latest software for documentation management, learning management and library management has been procured. The library has also procured compact storages for storing all the SSRs. In the second phase, NAAC proposes to digitalize all the SSRs and books available in the library and equip library with RFID. The library has separate archives of Self Study Reports (SSR), Re-Accreditation Reports (RAR), Internal Quality Assurance Cell Reports (IQAC) and Peer team Documents of NAAC accredited Colleges and Universities have been organized with codification and computerized for easy retrieval. It is considered as good reference material for those who are in the process of accreditation and education researchers. Access is being provided on request for reference for both internal and external users.

A complete classification and the subject wise arrangement using Dewey Decimal Classification has been made. The Library is completely automated with barcode for computerized circulation and OPAC through intranet.

Academics, students and researchers can make use of the library as in-house reference. The library remains open on all working days from 9.15 A.M. to 5. 45 P.M.

#### Library and Information Services

- Circulation of Documents
- Literature Search (Online and CD – RoM Databases)

- Information Analysis and Consolidation
- Printing and Reprographic Services
- Reference and Referral services
- Inter Library Loan Facilities
- Internet and e-resource access

In order to enrich the academic staff with latest publications on quality and related issues, the NAAC had organized a day-long book exhibition at its campus on 15 February 2008. More than 12 leading publishers and distributors from across the country participated in this event and displayed their publications. The day long exhibition included books on higher education, quality, management and other allied subjects. The Director asked the Academic staff to select/recommend books to the NAAC library. The Director, NAAC, the academic staff members and the general staff members keenly participated in the book exhibition and selected relevant publications for the NAAC library. Students & faculty from various institutions and general visitors to NAAC also participated in the event.





## 4

## Future Plans

In the second year of the XI plan period 2008-2009 onwards NAAC has planned achievable targets. Based on the experience of last 13 to 14 years of its operations, and keeping in view the future expectations of stakeholders, the NAAC has developed and initiated its Roadmap for the XI Plan, from the 1<sup>st</sup> of April 2007. The salient features of the Perspective Plan of NAAC are the result of diverse and varied experience of NAAC through the years.

Broadly the NAAC would focus on the following activities during the XI Plan:

1. Implementation of the New Assessment and Accreditation(A&A) Methodology.
2. Assessment to cover all higher education institutions of the country, in a phased manner.
3. Department/Programme Accreditation and International Accreditation
4. Benchmarking and New Ranking Model
5. NAAC Associateship and Fellowship
6. Promotion of IQACs in all Colleges and Universities.
7. Dissemination of best practices amongst HEIs.
8. Development of a pool of trained Assessors'
9. Promotion of 'in house' Research on Quality Assurance and
10. Capacity Building of NAAC.

Reviewing the Organization Structure, in light of the MoA and Bye-Laws in order to achieve the above.

Thanks to the MHRD, the UGC, Prof. Sukhadeo Thorat, Chairman, UGC and President, General Council, NAAC, and Prof. Goverdhan Mehta, Chairman, EC-NAAC and staff and all who have contributed significantly to the development of the redesigned methodologies.

## 5

## Administrative Activities

**1 Annual Stock verification**

Annual stock verification of non-consumables, consumables, library and publications stock was carried out for the period ending 31<sup>st</sup> March 2008.

**2 Finance and Accounts**

The statement of accounts for the year 2006-2007 compiled and audited by statutory auditors. (details in chapter 6)

**3 NAAC Campus Development**

The Administrative and Library block, Guest house, Staff Quarters, Directors' Residence, Lay-out of Garden in front of office is complete. It is further expected that the entire civil works at the new campus to be completed by February 2009. The total expenditure incurred as on 31/03/2008 amounted to **Rs.14.1 Crores**. This is excluding the interiors, furniture and other small project related works.

**4. ICT at NAAC**

ICT Section of NAAC is working very effectively. The section is upgraded as per the current needs. The online submission of Letter of Intention has been highly appreciated by the educational institutions due to its userfriendliness.

The online submission of Letter of Intent (LOI) has been made keeping in mind the needs of all types of institutions, with their internet connectivity speed and availability. TRACK ID is automatically generated after submitting the LOI, and this TRACK ID serves as the proof for further queries. The software is having access database as the backend and application developed on Java and dot net serve as a front end tool.

Apart from online suggestions a constant help is provided over the telephone whenever it is needed by the ICT department.

## 5. NAAC Website

- A web site [www.naacindia.org](http://www.naacindia.org) is appreciated and updated regularly. We have uploaded all our latest publications in the download section. Most of the reports and publications are easily downloadable and this section is helping the institutions to download all the important publications at their end without any extra cost. The site has the following information.
  - Latest Information section
  - Download section
  - Accredited Institutions list
  - Forthcoming Peer Team Visits
  - Calendar of Events
  - Guidelines for financial assistance
  - Process of on accreditation
  - Notice Boards etc.,

## 6. Purchase of new computers

New computers with high end configuration was purchased during the year for the NAAC staff.

## 7. Manpower Support

List of NAAC staff is in annexure 7.1.

NAAC agreement with external employment agency for manpower support NAAC continues to outsource its manpower requirement from time to time with external employment agencies. The contract period of the Kashyap Enterprises agency was from 1<sup>st</sup> April 2007 to 31<sup>st</sup> March 2008.

## 6

## Finance and Accounts

*T. Murali & Co*

CHARTERED ACCOUNTANT

375, 13th Cross, Sadashivanagar, Bangalore - 560 080.  
Tel/Fax: +91(80) 23611398, 23618247 e-mail: mail@muralico.com

AUDITOR'S REPORT

We have audited the attached Balance Sheet of NATIONAL ASSESSMENT AND ACCREDITATION COUNCIL as at 31<sup>st</sup> March 2008 and the Income and Expenditure Account for the year ended 31<sup>st</sup> March 2008 annexed thereto. These financial statements are the responsibilities of the Council's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes, examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. We believe that our Audit provides a reasonable basis for our opinion.



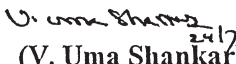

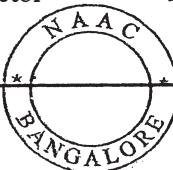
Further to our comments referred to Paragraph 1 & 2 above & subject to Notes to Accounts forming part of the Balance Sheet, we report that:

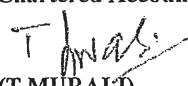


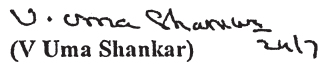

- a. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- b. In our opinion proper books of accounts have been kept by the Council so far as appears from our examination of such books;
- c. The Balance Sheet and Income and Expenditure Account dealt with in this report are in agreement with the books of accounts;
- d. In our opinion and to the best of our information and according to the explanations given\*to us, the said Balance Sheet and the Income and Expenditure Account give the information required, and give a true and fair view.
  - i. In so far as it relates to the Balance Sheet, of the State of Affairs of the Council as at 31<sup>st</sup> March 2008; and
  - ii. In so far as it relates to the Income and Expenditure account of the Council for the period ended on that date.

For T Murali & CO,  
Chartered Accountants

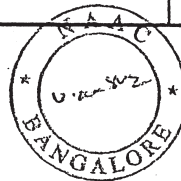
(T. Murali)  
PARTNER  
Bangalore;  
24/07/2008



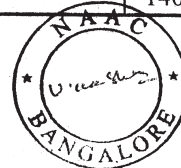
NATIONAL ASSESSMENT & ACCREDITATION COUNCIL Nagarbhavi, Bangalore 560 072 INCOME & EXPENDITURE ACCOUNT for the year ended 31st March 2008				
(Amount In Rs.)				
PARTICULARS	SCH.	Rs.	Year Ended 31/03/2008	Year Ended 31/03/2007
<b>EXPENDITURE:</b>				
Academic Expenses.			12,878,190	22,972,402
Free accreditation reimbursement expenses			9,986,711	53,458,595
<b>Establishment Expenses:</b>				
Salary, Professional Fees and Welfare Expenses...	10	10,044,797		10,230,177
Office Expenses	11	10,742,617		10,593,180
Loss on sale of Fixed assets				3,721,442
Expenditure - NAAC-PF Account			20,787,414 491,751	24,544,799 423,843
			44,144,066	101,399,639
<b>INCOME:</b>				
Application and Assessment Fee			1,609,890	4,845,000
Other Income:	12	1,077,533		391,912
Income - NAAC-PF Account		489,480		339,249
Transfer From UGC Grant: (Excess of Expenditure over Income)			1,567,013 40,967,163	731,161 95,823,478
			44,144,066	101,399,639
Accounting Policies & Notes to Accounts:	13			
<p>This is the Income &amp; Expenditure account referred to in our Report of even date:</p> <p>for M/s. T Murali &amp; Co., Chartered Accountants</p> <p style="text-align: center;">for NATIONAL ASSESSMENT &amp; ACCREDITATION COUNCIL</p> <p style="text-align: center;">             (T MURALI)            PARTNER            Bangalore            7/24/2008         </p> <p style="text-align: center;">             (Prof. S Ravichandra Reddy)            Acting Director         </p> <p style="text-align: center;">             (V. Uma Shankar)            Finance Officer In Charge         </p> <p style="text-align: center;">   </p>				

<b>NATIONAL ASSESSMENT &amp; ACCREDITATION COUNCIL</b> Nagarbhavi, Bangalore 560 072 <b>BALANCE SHEET AS AT 31st MARCH 2008</b>				
(Amount in Rs.)				
PARTICULARS	SCH.		Year Ended 31/03/2008	Year Ended 31/03/2007
<b>SOURCES OF FUNDS:</b>				
Opening Balance		275,710,362		280,571,825
Addition during the year	1	94,735,117	370,445,479	90,962,015
Utilised & transferred to Income & Expenditure account			(40,967,163)	(95,823,478)
Free accreditation expenses			329,478,317	275,710,362
<b>APPLICATION OF FUNDS:</b>				
<b>FIXED ASSETS:</b>	2		163,920,083	24,094,712
<b>CAPITAL WORK IN PROGRESS:</b>	2A			91,173,477
<b>INVESTMENTS:</b>	3		201,349,673	224,941,677
<b>CURRENT ASSETS:</b>				
Deposits.	4	369,698		202,300
Loans & Advances...	5	9,044,098		10,072,534
Prepaid Expenses...	6	1,558,410		1,483,929
Assessment Fees Receivable...				2,632,610
Grant Receivable...				
Cash & Bank Balances...	7	32,730,850		5,570,028
		43,703,056	43,703,056	19,961,401
Less:				
<b>CURRENT LIABILITIES:</b>				
Sundry Creditors for expenses...	8	55,821,030		60,982,689
Other Liabilities...	9	8,216,968		10,498,619
Assessment Fees received in advance..		6,844,500		6,597,150
Security Deposits received...Project		8,611,998		6,382,447
		79,494,496	79,494,496	84,460,905
<b>NET CURRENT ASSETS....</b>			(35,791,439)	(64,499,504)
			329,478,317	275,710,362
Accounting Policies & Notes to Accounts:	13			
This is the Balance Sheet referred to in our Report of even date:  for M/s. T Murali & Co., Chartered Accountants  (T MURALI) PARTNER Bangalore 7/24/2008 				
for NATIONAL ASSESSMENT & ACCREDITATION COUNCIL   (Prof. S Ravichandra Reddy) ACTING DIRECTOR   (V Uma Shankar) Finance Officer In Charge 				

NATIONAL ASSESSMENT & ACCREDITATION COUNCIL Nagarbhavi, Bangalore - 560 072 SCHEDULE TO BALANCE SHEET AND INCOME & EXPENDITURE ACCOUNT				
Schedule - 1				(Amount in Rs.)
		Year Ended 3/31/2008		Year Ended 31/03/2007
<b>GRANT RECEIVED FROM UGC</b>				
Balance Per Last Balance Sheet:		275,710,362		280,571,825
<b>Grant received during the year:</b>				
Plan Expenditure				
Academic & Other capital expenditure	58,478,000		60,000,000	
Non-Plan Expenditure	18,000,000	76,478,000	16,500,000	76,500,000
Interest on Bank deposits	18,251,235	18,257,117		14,462,015
Total Additions during the year:		94,735,117		90,962,015
Utilized/ Transferred:				
Towards Expenditure of the year...		40,967,163		95,823,478
Utilization & Transfers of the year:		40,967,163		95,823,478
Closing Balance...		329,478,317		275,710,362
Total Grants Received From UGC		572,446,780		481,506,765
Interest on Bank Deposits during the year		18,257,117		14,462,015
Excess of Expenditure over income (Opening balance)		590,703,897		495,968,780
		220,258,418		124,434,940
Excess of Expenditure over income For Current year under Income & Expenditure account)		40,967,163		95,823,478
		261,225,581		220,258,418
Closing Balance...		329,478,317		275,710,362



<b>NATIONAL ASSESSMENT &amp; ACCREDITATION COUNCIL</b> <b>Nagarbhavi, Bangalore - 560 072</b> <b>SCHEDULE TO BALANCE SHEET AND INCOME &amp; EXPENDITURE ACCOUNT</b> <b>as at 31st March 2008</b>					
Schedule - 2	(Amount in Rs.)				
Fixed Assets (Acquired out of UGC Grants, stated at cost)	Balance as at	Additions for the year	Deletions /Transfers		Balance as at
	01/04/2007		Sale Value	Loss on sale	31/03/2008
Air Conditioning Equipment...	402,867		24,750		378,117
Computers...	7,941,232	51,740	1,160,870		6,832,102
Electrical works...	545,160	170,950	-		716,110
Telephone Exchange...	674,300				674,300
Fax & Reprographics...	229,744		105,669		124,075
Furniture & Fixtures...	4,629,027	2,743,182	238,191		7,134,018
Generator...	1,900,603		-		1,900,603
Infrastructure Facilities...	1,256,679				1,256,679
Library Books...	2,916,920	410,310	12,761		3,314,469
Office Equipment...	2,360,420		34,610		2,325,810
Refrigerator...	46,720		-		46,720
Telephone Equipments...	646,493		45,196		601,297
Vehicles...	544,547		-		544,547
NAAC Campus Building		138,071,236	-		138,071,236
	24,094,712	141,447,418	1,622,047	-	163,920,083
<b>Schedule - 2A</b>					
Capital Work in Progress (Acquired out of UGC Grants, stated at cost)	Balance as at 01/04/2007	Additions / during the year		Capitalised during year	Balance as at 31/03/2008
New Campus Project	91,173,477	49,807,951		140,981,428	
	91,173,477	49,807,951		140,981,428	-





NATIONAL ASSESSMENT & ACCREDITATION COUNCIL Nagarbhavi, Bangalore - 560 072		
SCHEDULE TO BALANCE SHEET AND INCOME & EXPENDITURE ACCOUNT as at 31st March 2008		
(Amt. In Rs.)		
	As at 31/03/2008	As at 31/03/2007
<b>Schedule - 3</b>		
<b>Investments</b>		
Fixed Deposits with Bank	194,899,392	219,611,436
Interest Accrued on Deposits	6,450,281	5,330,241
Deposits with Bank Project	-	-
Interest Accrued on Deposits Project	-	-
	201,349,673	224,941,677
<b>Schedule - 4</b>		
<b>Deposits</b> (Unsecured, considered good)		
Deposit with Electricity Company...	4,500	4,500
Deposit with Electricity Company...NAAC CAMPUS	286,598	-
Rental Deposit...	-	100,000
Telephone Deposits...	78,600	92,800
Deposit for Car Maintenance...	-	5,000
	369,698	202,300
<b>Schedule - 5</b>		
<b>Loans &amp; Advances</b> (Unsecured, considered good / value receivable)		
Advance for academic activity...	833,528	742,709
Staff Computer Advance	312,160	291,350
Staff House Building Advance...	45,000	501,684
Staff Vehicle Advance...	159,141	175,860
Staff Festival Advance...	3,600	2,700
Staff LTC Advance	22,635	-
Provident Fund Assets...	6,417,018	6,433,023
NAAC Cells	1,251,016	1,675,208
Advance - NAAC Campus Account	-	250,000
	9,044,098	10,072,534
<b>Schedule - 6</b>		
Subscriptions paid in advance..	1,558,410	1,483,929
	1,558,410	1,483,929



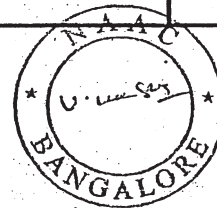
<b>NATIONAL ASESMENT &amp; ACCREDITATION COUNCIL</b> <b>Nagarbhavi, Bangalore - 560 072</b> <b>SCHEDULE TO BALANCE SHEET AND INCOME &amp; EXPENDITURE ACCOUNT</b> <b>as at 31st March 2008</b> (Amt. In Rs.)		
	As at 31/03/2008	As at 31/03/2007
<b>Schedule - 7</b>		
<b>Cash &amp; Bank Balances</b>		
Cash on Hand...	17,647	11,386
<b>Cash at Bank: ...</b>		
In Savings account with Scheduled Banks...	20,163,502	5,540,253
Cash at Bank: NAAC Campus Account	12,549,701	18,389
	<b>32,730,850</b>	<b>5,570,028</b>
<b>Schedule - 8</b>		
<b>Sundry Creditors</b>		
Telephone charges...	-	775
Audit Fees...	17,977	11,867
NAAC Campus Creditors	2,627,886	837,993
Free Accreditation Reimbursement	51,205,873	53,458,595
Others...	1,969,294	6,673,459
	<b>55,821,030</b>	<b>60,982,689</b>
<b>Schedule - 9</b>		
<b>Other Liabilities</b>		
Advance Received Refundable	113,407	113,407
Security Deposits refundable	199,362	120,362
Contributory Provident Fund balances...	6,713,289	6,727,023
Provision for Expenditure(Acdemic Activity)...	-	438,000
Tax Deducted at source payable...	4,637	547
Tax Deducted at source payable...NAAC Campus A/c	57,434	20,603
Academic expenses payable	500,000	2,400,000
Advance received for workshops & training...	628,839	678,677
	<b>8,216,968</b>	<b>10,498,619</b>



NATIONAL ASSESSMENT & ACCREDITATION COUNCIL Nagarbhavi, Bangalore - 560 072		
SCHEDULE TO BALANCE SHEET AND INCOME & EXPENDITURE ACCOUNT for the year ended 31st March 2008		
(Amt. In Rs.)		
	As at 31/03/2008	As at 31/03/2007
<b>Schedule - 10</b>		
<b>Salary &amp; Welfare Expenses:</b>		
Salaries...	9,003,724	9,285,229
Contribution to Contributory Provident Fund...	360,498	415,856
Staff Welfare...	32,879	31,181
Gratuity	100,000	33,034
Leave Salary	120,178	-
Leave Travel Concession...	1,271	55,704
Medical Reimbursement...	426,247	409,173
	10,044,797	10,230,177
<b>Schedule - 11</b>		
<b>Office Expenses:</b>		
Rent...	275,000	429,000
Electricity & Water...	687,044	623,657
Printing & Stationery...	1,008,819	812,433
Equipment Maintenance...	351,278	329,561
Office Maintenance...	1,052,767	1,013,133
Vehicle Maintenance...	199,822	305,472
Postage & Telephones...	1,962,864	2,518,043
Advertisement...	286,060	53,900
Subscription, Books & Periodicals...	2,135,656	2,438,016
Travelling & Conveyance...	86,724	206,570
Guest House & Chairman Office Expenses...	64,360	11,038
Meeting Expenses...	1,565,877	1,268,687
Security Charges...	998,433	498,296
Bank Charges...	8,531	2,365
Professional charges...	34,931	7,600
Rates & Taxes...	8,858	51,400
Miscellaneous Expenses...	2,110	12,224
Audit Fees...	13,483	11,785
	10,742,617	10,593,180



<b>NATIONAL ASESMENT &amp; ACCREDITATION COUNCIL</b> Nagarbhavi, Bangalore - 560 072 <b>SCHEDULE TO BALANCE SHEET AND INCOME &amp; EXPENDITURE ACCOUNT</b> for the year ended 31st March 2008 (Amt. In Rs.)		
	As at 31/03/2008	As at 31/03/2007
<b>Schedule - 12</b>		
<b>Other Income</b>		
Appeal Fees...	200,000	180,000
Sale of Forms & Manuals...	96,383	84,204
Interest Income -SB A/c...	194,539	98,983
Other Income...	69,677	19,375
Interest on Loan	516,934	9,350
	<b>1,077,533</b>	<b>391,912</b>



**NATIONAL ASSESSMENT AND ACCREDITATION COUNCIL (NAAC)****SCHEDULE:13 STATEMENT OF ACCOUNTING POLICIES AND NOTES ATTACHED TO AND FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 2008****A. Accounting Policies:**

1. The Accounts are prepared under the historical cost basis of accounting, on a going concern and on accrual basis.
2. The financial statements have been prepared in conformity with the generally accepted accounting principles.
3. All significant accounting policies adopted in the preparation and presentation of this financial statement are mentioned hereunder:
  - (a) All Fixed Assets (including assets acquired out of UGC Grants) are stated at cost, which comprises of purchase price and attributable cost of bringing the assets to its working condition for its intended use. No depreciation is provided in respect of such assets.
  - (b) Assessment Fees, Appeal Fees for reassessment & accreditation and Interest on Fixed Deposits is recognized as it accrues. Other income such as sale of manuals etc., are recognized as and when collected/received.
  - (c) Revenue Grants received from UGC are recognised as income to the extent of the corresponding net expenditure of the period for which they are received.
  - (d) Interest on deposits with banks is treated as grants received from UGC.
  - (e) Liability in respect of leave encashment & Gratuity to employees is accounted at the time of payment.

**B. NOTES TO ACCOUNTS:**

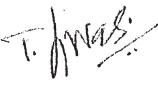
1. NAAC is an autonomous body established under UGC Act with the objective of providing a forum that will encourage excellence in institutions of higher education, by providing a mechanism for the self-assessment in such institutions and assessment and accreditation by NAAC. For this purpose, UGC releases Grants to NAAC to meet the above objects in accordance with approved budgets relating to both Revenue and Capital.
2. Depreciation has not been provided on assets as per University Grants commission (UGC) letter no. F.Misc./IA/2004-05 dated 27<sup>th</sup> Aug 2004.



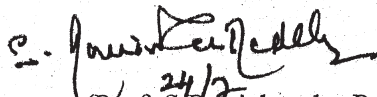
3. Liability for payment of leave encashment & Gratuity to employees is not made in the books of accounts as the same is accounted at the time of payment.
4. NAAC maintains separate bank accounts & Books of Accounts in respect of employees & employer contribution to Provident Fund. The Balances as at the year end have been merged with NAAC's Accounts.
5. All Balances pertaining to NAAC-Campus Project have been merged with NAAC's Accounts and previous year's figures have been regrouped accordingly wherever necessary.
6. The Fixed Assets, Refundable Deposits belonging to the NAAC- Quality Assurance cells which were hitherto treated as NAAC's Fixed Assets, Refundable Deposits have been charged off as part of Grants paid to the NAAC-Quality Assurance cells during the year. As a result, prior period expenditures of Rs. 16,09,286/- pertaining to Fixed Assets of NAAC-Quality Assurance cells is included under the head "Academic Expenses" and Rs. 7,000/- towards telephone deposits have been included under the head "Telephone and Internet charges" during the year.
7. Previous Year and the Current Year figures have been regrouped wherever possible and have been rounded off to the nearest rupee.

for T.MURALI & CO.,  
Chartered Accountants

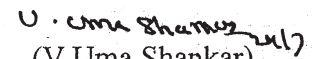
for NATIONAL ASSESSMENT &  
ACCREDITATION COUNCIL

  
(T. Murali)  
PARTNER  
Bangalore;  
24/1/2008



  
(Prof. S. Ravichandra Reddy)  
24/1/2  
ACTING DIRECTOR



  
(V. Uma Shankar)  
Finance Officer I/C

## 7

## Annexures

## Annexure 7.1

## Staff of NAAC

## Director - NAAC

Prof. V. S. Prasad

*Officers - Academic*

SL No	Name	Designation
1.	Dr. Latha Pillai	Adviser
2.	Dr. Antony Stella	Adviser (on EOL to AUQA)
3.	Dr. M.S. Shyamasundar	Deputy Adviser
4.	Dr. K.Rama	Deputy Adviser
5.	Mr. B. S. Madhukar	Deputy Adviser
6.	Dr. Jaganath S Patil	Deputy Adviser
7.	Mr. B. S. Ponmudiraj	Assistant Adviser
8.	Mr. Ganesh Hegde	Assistant Adviser
9.	Dr. Sujata P. Shanbhag	Assistant Adviser

*Officers - Academic Support*

10.	Dr. S. Srinivasa Raghavan	Librarian
11.	Mr. Kamal Kumar Khandelwal	System Analyst
12.	Mr. Kiran R. Jere	Statistician
13.	Mr. Wahidul Hasan	Communication-cum-Publication Officer

*Officers - Establishment*

14.	Mr. S. R. Pujar	Administrative Officer
15.	Mr. M. M. Kaul	Finance Officer
16.	Mr. V. Lakshman	Facilitation-cum-Liaison Officer

*Assistants Administration*

SL No	Name	Designation
17.	Mr. D. S. Srikanth	Academic Professional
18.	Mr. V. Uma Shankar	Academic Professional
19.	Mr Arun. M	Professional Assistant
20.	Mrs. Mangala. M	Personal Assistant to Director
21.	Mrs. Geetha Pujar	Receptionist
22.	Mrs. C. Maya	Professional Assistant
23.	Mr. N. Umashankar	Semi-Professional Assistant
24.	Mr. R. S. Sridhar	Semi-Professional Assistant
25.	Miss. M. Suma	Junior Semi-Professional Assistant
26.	Mr. K. Ravikumar	Junior Semi-Professional Assistant
27.	Mr. S. M. Rao	Driver



28.	Mr. B. Srinivas	Driver
29.	Mr. P. Hari	Attendant
30.	Mr. P.K. Sathish	Attendant

### *Consultants*

SL No	Name	Designation
31.	Prof. Mariamma A Varghese	Senior Education Consultant
32.	Prof. Shakuntala Katre	Senior Academic Consultant
33.	Prof. S. Ravichandra Reddy	Senior Academic Consultant
34.	Mr. S. Gururaja	Project Consultant - NAAC Campus
35.	Mr. Y. R. Venugopal	Senior Project Engineer - NAAC

## Annexure 7.2

## Calendar of Meetings

*General Council (GC)*

Sl.No.	GC No.	Venue	Date
1.	20 <sup>th</sup>	NAAC, Bangalore	28 <sup>th</sup> March 2008

*Executive Committee (EC)*

Sl.No.	EC No.	Venue	Date
1.	42 <sup>nd</sup>	NAAC, Bangalore	31 <sup>st</sup> July 2007
2.	43 <sup>rd</sup>	NAAC, Bangalore	22 <sup>nd</sup> December 2007
3.	44 <sup>th</sup>	NAAC, Bangalore	4 <sup>th</sup> February 2008
4.	45 <sup>th</sup>	NAAC, Bangalore	28 <sup>th</sup> March 2008

*Finance Committee (FC)*

Sl.No.	FC No.	Venue	Date
1.	15 <sup>th</sup>	NAAC, Bangalore	31 <sup>st</sup> July 2007

*Appeals Committee (AC)*

Sl.No.	AC No.	Venue	Date
1.	9 <sup>th</sup>	NAAC, Bangalore	3 <sup>rd</sup> July 2007
2.	10 <sup>th</sup>	NAAC, Bangalore	26 <sup>th</sup> March 2008

*Committee for Recommending Institutional Eligibility for Quality Assessment (CRIEQA)*

Sl.No.	CRIEQA No.	Venue	Date
1.	1 <sup>st</sup>	NAAC, Bangalore	7 <sup>th</sup> June 2007
2.	2 <sup>nd</sup>	NAAC, Bangalore	8 <sup>th</sup> August 2007
3.	3 <sup>rd</sup>	NAAC, Bangalore	9 <sup>th</sup> October 2007
4.	4 <sup>th</sup>	NAAC, Bangalore	10 <sup>th</sup> December 2007
5.	5 <sup>th</sup>	NAAC, Bangalore	1 <sup>st</sup> February 2008

## Annexure 7.3

## International Visitors to NAAC

Sl. No.	Date of the visit	Name of the Visitor
1.	27 <sup>th</sup> June, 2007	Visit of Mr. Hossein Ebrahimi, Vice-President and Dr. Jafar Towfighi, Senior Advisor from Moshaveran Roshangar Fardaye Iranian(MRFI), Accreditation & External Evaluation for Higher Education, Iran
2.	10 <sup>th</sup> August, 2007	Visit of Prof. Mohan Menon, Education Specialist, School Development, Commonwealth of Learning (COL)
3.	10 <sup>th</sup> September, 2007	Ms. Perya Short, New Zealand Education Counselor for South Asia and Ms. Melanie Chapman, Senior Advisor, International Division, Ministry of Education, New Zealand
4.	12 <sup>th</sup> March, 2008	Visit of a delegation from Association of Universities in the Netherlands comprising (1) Dr. Sijbolt J. Noorda, President of Association of Universities in the Netherlands (2) Dr. Robert Coelen, Vice-President, Leiden University (3) Ms. Charlotte van Hees, Senior Policy Advisor International affairs at the Association of Universities in the Netherlands. (4) Prof. Dr. Inge Hutter, Professor of Demography at the Population Research Centre

## Annexure 7.4

List of institutions Accredited by NAAC from 1<sup>st</sup> April 2007 to 31<sup>st</sup> March 2008

## Colleges

Sl. No.	Name of the Institution	State	CGPA	Grade
1.	Government Degree College, Dist. Warangal, Narsampet - 506132	Andhra Pradesh	1.87	C
2.	Government Degree College, Dist. Vizianagaram, Salur - 535591	Andhra Pradesh	1.96	C
3.	Koneru Lakshmaiah College of Engineering, Green Fields, Dist. Guntur, Vaddeswaram - 522502	Andhra Pradesh	3.76	A
4.	Government Degree College for Women, Dist. Wanaparthy, Mahabubnagar - 509103	Andhra Pradesh	2.06	B
5.	Government Degree College, Nandyal Road, Nandikotkur - 518401	Andhra Pradesh	1.86	C
6.	Government Degree College for Women, Opp. Head Post Office, Adilabad - 504001	Andhra Pradesh	1.88	C
7.	M. V. R. Degree College, Shramikanagar, Chinagantyada, Gajuwaka, Visakhapatnam - 530026	Andhra Pradesh	2.92	B
8.	Akarapu Sharath Chandrikadevi Memorial U.G. & P.G. College for Women, Fort Road, Warangal - 506002	Andhra Pradesh	2.97	B
9.	Government Degree and P. G. College, Dist. Srikakulam, Narasannapeta - 532421	Andhra Pradesh	2.20	B
10.	Government Degree College, Dist. Warangal, Mahabubabad - 506101	Andhra Pradesh	2.04	B
11.	S. V. C. R. Government Degree College, Dist. Chittoor, Palamaner - 517408	Andhra Pradesh	2.24	B
12.	Government Degree College, Dist. Krishna, Tiruvuru-521235	Andhra Pradesh	2.07	B
13.	Government Degree College for Women, Dist. Medak, Sangareddy - 502001	Andhra Pradesh	2.07	B

Sl. No.	Name of the Institution	State	CGPA	Grade
14.	Maharajah's Post Graduate College, Phool Baugh, Vizianagaram - 535002	Andhra Pradesh	3.12	A
15.	V. S. M. College, Dist. East Godavari, Ramachandrapuram - 533255	Andhra Pradesh	2.33	B
16.	Tellakula Jalayya Polisetty Somasundaram College, Guntur - 522006	Andhra Pradesh	3.07	A
17.	S. V. L. N. S. Government Degree College, Dist. Visakhapatnam, Bheemunipatnam - 531163	Andhra Pradesh	1.68	C
18.	Saradamba Dasa Govindaiah Setty College, Dist. Anantapur, Hindupur - 515202	Andhra Pradesh	2.58	B
19.	Gaya College, , Gaya - 823001	Bihar	3.08	A
20.	C. U. Shah Science College, Near Gujarat Vidyapeeth, Ashram Road, Ahmedabad - 380014	Gujarat	2.09	B
21.	Samaldas Arts College, Gijubhai Badheka Marg, Bhavnagar - 364001	Gujarat	2.34	B
22.	Shri. M. M. Ghodasara Mahila Arts & Commerce College, P.O. Box No. 63, Opp. Moti Baug, Junagadh - 362001	Gujarat	2.10	B
23.	M. R. Desai Arts & E. E. L. Kosadia Commerce College, Khundh Post, Dist. Navsari, Chikhli - 396521	Gujarat	2.37	B
24.	Sardar Vallabhbhai Arts College, Relief Road, Pattharkuwa, Ahmedabad - 380001	Gujarat	2.37	B
25.	The Nadiad Education Society I. V. Patel College of Commerce, College Road, P.O. Box - 17, Dist. Kheda, Nadiad - 387001	Gujarat	2.19	B
26.	Seth T. C. Kapadiya Arts and Commerce College, Tal. Sankheda, Dist. Vadodara, Bodeli - 391135	Gujarat	1.82	C
27.	Charotar Education Society M. B. Patel Science College, B/h D. N. High School, Anand - 388001	Gujarat	2.90	B
28.	Smt. Sadguna C. U. Arts College for Girls, Opp. Dinbai Tower, Lal Darwaja, Ahmedabad - 380001	Gujarat	2.66	B

Sl. No.	Name of the Institution	State	CGPA	Grade
29.	Shree Vadali Kelvani Mandal Arts College, Dist. Sabarkantha, Vadali - 383235	Gujarat	1.89	C
30.	V. S. Patel College of Arts & Science, Morarji Desai Marg, Dist. Navsari, Bilimora - 396321	Gujarat	2.58	B
31.	Bhavnagar Kelavani Mandal L. R. Valia Arts & P. R. Mehta Commerce College, Vidyanagar, Bhavnagar - 364002	Gujarat	2.04	B
32.	Himatnagar Kelvani Mandal Manages The HNSB Ltd. Science College, College Campus, Motipura, Dist. Sabarkantha, Himatnagar - 383001	Gujarat	2.06	B
33.	D. D. Thakar Arts and K. J. Patel Commerce College, Laxmipura Road, Dist. Sabarkantha, Khedbrahma - 383255	Gujarat	2.46	B
34.	Tolani Commerce College, P.B. No. 27, Kutch, Adipur - 370205	Gujarat	2.27	B
35.	Shri. B. K. Patel Arts and Smt. L. M. Patel Commerce College, Dist. Vadodara, Savli - 391770	Gujarat	2.25	B
36.	Bharatiya Vidya Bhavan's Sheth Ranchhodlal Acharatlal College of Science, Vidyagauri Nilkanth Road, Khanpur, Ahmedabad - 380001	Gujarat	2.09	B
37.	Idar Anjana Patidar H. K. M. Arts and P. N. Patel Commerce College, Valasana Road, Jawanpura, Dist. Sabarkantha, Idar - 383430	Gujarat	2.39	B
38.	Shree Meghmani Pariyar and Shree Bhailalbai A. Patel (Detrojwala) Umiya Arts and Commerce College for Girls, Shree Umiya Campus, Nr. Bhagvat Vidhyapith, Sarkhej-Gandhinagar Highway, Sola, Ahmedabad - 380060	Gujarat	2.27	B
39.	D. M. Patel Arts & S. S. Patel Commerce College, Dist. Anand, Ode - 388210	Gujarat	1.76	C
40.	Gujarat Stree Kelavani Mandal S. L. U. Arts and H. & P. Thakore Commerce College for Women, Ellisbridge, Ahmedabad - 380006	Gujarat	2.35	B

Sl. No.	Name of the Institution	State	CGPA	Grade
41.	Shri. P. H. Goswami Municipal Arts and Science College, Ambika Nagar Highway, Dist. Gandhinagar, Kalol - 382721	Gujarat	1.63	C
42.	The Sarvoday Nagrik Sahkari Bank Ltd., S. B. Mahila Arts College, P. B. No. 56, Dist. Sabarkantha, Himmatnagar - 383001	Gujarat	2.03	B
43.	Nalini-Arvind and T. V. Patel Arst College, P. B. No. 1, Vallabh Vidyanagar - 388120	Gujarat	2.52	B
44.	Sheth Motilal Nyalchand Law College, Rajmahel Road, Patan - 384265	Gujarat	2.15	B
45.	Shree Kanya Kelvani Mandal, Unjha Sanchalit Shri. J. M. Patel Arts & Smt. M. N. Patel Commerce Mahila College, Dist. Mehsana, Unjha - 384170	Gujarat	2.27	B
46.	N. H. Patel College of Education, Bhalej Road, Anand - 388001	Gujarat	2.66	B
47.	J. Z. Shah Arts and H. P. Desai Commerce College, St. Utran (W.R.), Amroli P.O., Surat - 394107	Gujarat	2.27	B
48.	C. U. Shah City Commerce College, Opp. Dinbai Tower, Lal Darwaja, Ahmedabad - 380001	Gujarat	2.81	B
49.	J & J College of Science, College Road, P.O. Box - 15, Dist. Kheda, Nadiad - 387001	Gujarat	2.21	B
50.	Shri. Virendra Education Society Shri. Natvarsinhji Arts & Science College and Shri. S. G. Patel Commerce College, P. B. No. 6, Dist. Vadodara, Chhota Udepur - 391165	Gujarat	1.92	C
51.	Sheth V. S. Law College, Opp. Market Yard, Station Road, Unjha - 384170	Gujarat	1.88	C
52.	A Charutar Vidya Mandal's Institution Bhikhabhai Jivabhai Vanijya Mahavidyalaya, Dist. Anand, Vallabh Vidyanagar - 388120	Gujarat	2.79	B
53.	Smt. R. P. Chauhan Arts & Smt. J. K. Shah & Shri. K. D. Shah Commerce College, Surat-Dhulia National Highway No. 6, Vyara - 394650	Gujarat	2.93	B



Sl. No.	Name of the Institution	State	CGPA	Grade
54.	Sardar Patel Education Trust C. P. Patel & F. H. Shah Commerce College, P. B. No. 41, Anand - 388001	Gujarat	2.38	B
55.	Desai Chandulal Manilal Arts & Commerce College, Mandal Road, Dist. Ahmedabad, Viramgam - 382150	Gujarat	2.05	B
56.	Government College of Teacher Education, Dist. Kangra, Dharamshala - 176215	Himachal Pradesh	2.09	B
57.	Kalamkari Centre Society K. C. S. College of Education (Women), Opp. Janipur Police Station, Paloura, Jammu - 181121	Jammu and Kashmir	2.34	B
58.	Hasanath College, No.5, 8/3, Byraweshwara Layout, Hennur Bande, Kalyan Nagar Post, Bangalore - 560043	Karnataka	2.12	B
59.	A N Varadarajulu First Grade College, Near Anjaneya Swamy Temple, Dist. Hassan, Gorur - 573120	Karnataka	2.19	B
60.	S. M. R. Education Society (R) Godekere S. M. R. First Grade College of Arts and Commerce, B. R. Project, Tal. Bhadravathi, Dist. Shimoga, Shankaraghatta - 577451	Karnataka	1.68	C
61.	Kukke Sri Subrahmanyeshwara College, Tal. Sullia, Dist. Dakshina Kannada, Subrahmanya - 574238	Karnataka	2.22	B
62.	Sri Veda Academy of Education Pandit Jawaharlal Nehru Memorial College, Dist. Chikmagalur, Birur - 577116	Karnataka	1.86	C
63.	Sandur Education Society's Arts, Science & Commerce College, Dist. Bellary, Sandur - 583119	Karnataka	2.14	B
64.	H. C. Boraiah Memorial SC./ST. First Grade College, Dist. Davangere, Jagalur - 577528	Karnataka	2.14	B
65.	Janopakari Sri Doddanna Shetty's S. L. N. College of Arts, Commerce & Science, Fort, Bangalore - 560002	Karnataka	1.86	C
66.	Smt. Giriyamma R. Kanthappa Shresthi First Grade Women's College, , Harihar - 577601	Karnataka	2.17	B
67.	Besant Evening College, M. G. Road, Kodialbail, Mangalore - 575003	Karnataka	2.22	B

Sl. No.	Name of the Institution	State	CGPA	Grade
68.	K. K. T. M. Government College, Dist. Thrissur, Pullut - 680663	Kerala	2.31	B
69.	Sree Narayana Mangalam College, Maliankara P.O., Moothakunnam, Ernakulam - 683516	Kerala	2.77	B
70.	Hitkarini Law College, Jone's Gang, Near Victoria Hospital, Ghantagar Road, Jabalpur - 482001	Madhya Pradesh	2.33	B
71.	People's College of Dental Sciences and Research Centre, People's Campus, By-pass Road Bhanpur, Bhopal - 462010	Madhya Pradesh	2.84	B
72.	Swami Vivekanand Night College of Arts & Commerce, Chhatrapati Bhavan, Ayre Road, Datta Nagar, Dombivali (E) - 421201	Maharashtra	1.93	C
73.	Shri. Shahu Shikshan Prasarak Seva Mandal's Shri. Vijaysinha Yadav Arts & Science College, Tal. Hatkanangale, Dist. Kolhapur, Peth Vadgaon - 416112	Maharashtra	2.67	B
74.	Khedut Shikshan Mandal's Arts, Commerce & Science College, Dist. Kolhapur, Chandgad - 416509	Maharashtra	2.07	B
75.	National Insurance Academy, Balewadi, Baner Road, NIA P.O., Pune - 411045	Maharashtra	3.43	A
76.	Sankardev College, Bishnupur, Laban P.O., Shillong-793004	Meghalaya	2.33	B
77.	J. Buana College, , Lunglei - 796701	Mizoram	1.68	C
78.	Dhamnagar College, Dist. Bhadrak, Dhamnagar - 756117	Orissa	2.57	B
79.	Barbil College, Dist. Keonjhar, Barbil - 758035	Orissa	2.15	B
80.	Academy of Management Studies, Pubasasan, Kausalya Ganga, Bhubaneswar - 751002	Orissa	2.96	B
81.	Orissa Computer Academy, Prasanti Vihar, Pubasasan, Kausalya Ganga, Bhubaneswar - 751002	Orissa	3.12	A
82.	Krupajal Engineering College, Prasanti Vihar, Puba Sasan, Kausalya Ganga, Bhubaneswar - 751002	Orissa	3.07	A
83.	Kujang College, Dist. Jagatsinghpur, Kujang - 754141	Orissa	2.05	B
84.	Angul Mahila Mahavidyalaya, , Angul - 759122	Orissa	1.57	C

Sl. No.	Name of the Institution	State	CGPA	Grade
85.	Rairangpur College, Dist. Mayurbhanj, Rairangpur - 757043	Orissa	2.53	B
86.	Narasinghpur College, Dist. Cuttack, Narasinghpur - 754032	Orissa	1.54	C
87.	Banarsi Dass Arya Girls College, , Jalandhar Cantt. - 144005	Punjab	2.67	B
88.	Khalsa College of Education, Ranjit Avenue, Amritsar - 143001	Punjab	2.54	B
89.	Vidya Bhawan G. S. Teachers College, Dr. M. S. Mehta Marg, Fatehpura, Udaipur - 313004	Rajasthan	3.16	A
90.	Global Institute of Technology, ITS-1, IT Park, EPIP, Sitapura, Jaipur - 302022	Rajasthan	3.05	A
91.	Park College of Engineering and Technology, Avinashi Road, Kaniyur, Coimbatore - 641659	Tamil Nadu	2.73	B
92.	V. L. B. Janakiammal College of Arts and Science, Kovaipudur, Coimbatore - 641042	Tamil Nadu	2.83	B
93.	Kanchi Shri Krishna College of Arts and Science, Krishnapuram P O, Dist. Kanchipuram, Kilambi - 631551	Tamil Nadu	2.12	B
94.	R. V. S. College of Engineering & Technology, R. V. S. Nagar, Dindigul - 624005	Tamil Nadu	1.68	C
95.	Indo-American College, Dist. Thiruvannamalai, Cheyyar - 604407	Tamil Nadu	2.25	B
96.	Department of Education S. R. K. (PG) College, Kotala Chungi Road, Firozabad - 283203	Uttar Pradesh	2.31	B
97.	Dayanand Women's Training College, Macrobert Ganj, Kanpur - 208001	Uttar Pradesh	2.52	B
98.	Ginni Devi Modi Girls' PG College, , Modinagar - 201204	Uttar Pradesh	3.19	A
99.	Department of Education K. N. Government P. G. College, S. R. M. Bhadohi, Gyanpur - 221304	Uttar Pradesh	1.87	C
100.	S. R. K. (PG) College, Kotala Chungi Road, Firozabad - 283203	Uttar Pradesh	2.38	B
101.	K. N. Government P. G. College, S. R. M. Bhadohi, Gyanpur - 221304	Uttar Pradesh	2.40	B

Sl. No.	Name of the Institution	State	CGPA	Grade
102.	Bhairab Ganguly College, Belgharia, Kolkata - 700056	West Bengal	2.24	B
103.	Malda Women's College, Perojpur, Malda - 732101	West Bengal	2.28	B
104.	Department of Education Yogoda Satsanga Palpara Mahavidyalaya, Dist. Purba Medinipur, Palpara - 721458	West Bengal	2.21	B
105.	Yogoda Satsanga Palpara Mahavidyalaya, Dist. Purba Medinipur, Palpara - 721458	West Bengal	2.21	B
106.	Mahatma Gandhi College, P.O. Daldali, Dist. Purulia, Lalpur - 723101	West Bengal	2.15	B
107.	Prabhu Jagatbandhu College, Jhorehat, Andul-Mouri P.O., Howrah - 711302	West Bengal	2.74	B

### Re-accredited Institutions

#### Universities

Sl. No.	Name of the University	State	CGPA	Grade
1.	University of Hyderabad, P.O. Central University, Hyderabad - 500046	Andhra Pradesh	3.89	A
2.	Osmania University, , Hyderabad - 500007	Andhra Pradesh	3.31	A
3.	Karnatak University, Pavate Nagar, Dharwad - 580003	Karnataka	3.02	A
4.	Guru Nanak Dev University, , Amritsar - 143005	Punjab	3.50	A
5.	Shanmugha Arts, Science, Technology & Research Academy (SASTRA), Dist. Thanjavur, Tirumalaisamudram - 613402	Tamil Nadu	3.20	A

**Colleges**

Sl. No.	Name of the Institution	State	CGPA	Grade
1.	Badruka College of Commerce, Kachiguda Railway Station Road, Hyderabad - 500027	Andhra Pradesh	2.31	B
2.	St. Joseph's Training College, Mannanam, Kottayam - 686561	Kerala	2.85	B
3.	Loyola College of Social Sciences, Sreekariyam, Thiruvananthapuram - 695017	Kerala	3.70	A
4.	Government Victoria College, , Palakkad - 678001	Kerala	3.13	A
5.	All Saints College, Chackai, Thiruvananthapuram - 695007	Kerala	2.81	B
6.	Bishop Chulaparambil Memorial College for Women, , Kottayam - 686001	Kerala	2.84	B
7.	Shri. Shivaji Science College, Shivaji Nagar, Morshi Road, Amravati - 444603	Maharashtra	3.10	A
8.	H. R. College of Commerce & Economics, No. 123, Dinshaw Wachha Road, Churchgate, Mumbai - 400020	Maharashtra	3.46	A
9.	Malad Kandivli Education Society's Nagindas Khandwala College of Commerce, Arts & Management Studies and Shantaben Nagindas Khandwala College of Science, Bhadran nagar, Road No.1, Off. S. V. Road, Malad (West), Mumbai - 400064	Maharashtra	3.10	A
10.	Gobi Arts & Science College (Autonomous), Karattadipalayam P.O., Dist. Erode, Gobichettipalayam - 638453	Tamil Nadu	3.23	A
11.	Arul Anandar College (Autonomous), Dist. Madurai, Karumathur - 625514	Tamil Nadu	3.52	A
12.	Virudhunagar Hindu Nadars' Senthikumara Nadar College, Virudhunagar - 626001	Tamil Nadu	3.04	A

Sl. No.	Name of the Institution	State	CGPA	Grade
13.	Government Arts College for Women, Salem - 636008	Tamil Nadu	2.19	B
14.	Namakkal Kavignar Ramalingam Government Arts College for Women, Trichy Main Road, Namakkal - 637001	Tamil Nadu	2.11	B

## Annexure 7.5

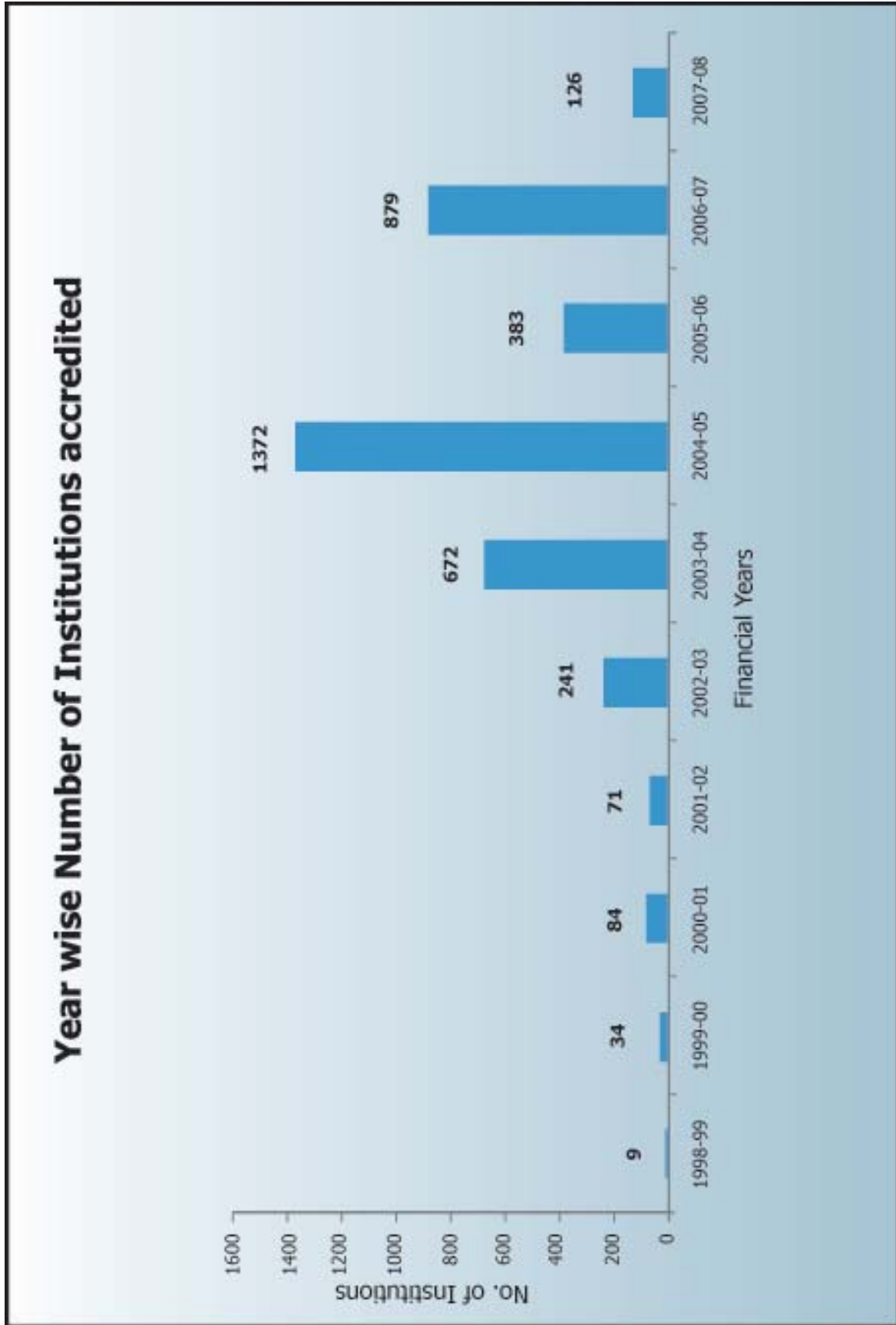
## NAAC Publications for the Year 2007 - 2008

Sl. No.	Publication	Pub. Date.
	<b>Books/Workshop Proceedings</b>	
1.	Student Participation in Quality Enhancement	April, 2007
2.	NAAC Folder	April, 2007
3.	New Methodology of Assessment and Accreditation	April, 2007
4.	General Eligibility Criteria - Poster	April, 2007
5.	The New Grading System	April, 2007
6.	Institutional Eligibility for Quality Assessment	April, 2007
7.	Assessor's Handbook	April, 2007
8.	Quality Assurance Toolkit for Teacher Education Institutions (Guidelines)	July, 2007
9.	International Perspectives on Student Participation in Quality Enhancement	August, 2007
10.	Handbook on Assessment and Accreditation	September, 2007
11.	Quality Indicators for Teacher Education	October, 2007
12.	Best Practices in Curriculum Development Process	November, 2007
13.	Quality Assurance in Higher Education-An Introduction	November, 2007
14.	An Anthology of Best Practices in Teacher Education institutions	November, 2007
15.	Quality Assurance Toolkit for Teacher Education Institutions (Box)	November, 2007
16.	COL Toolkit Handout	November, 2007
17.	Performance Analysis of Universities Accredited by NAAC	February, 2008
18.	The New Grading System (corrected)	February, 2008
	<b>Manuals</b>	
19.	Manual for Self-study for Affiliated/Constituent Colleges	June, 2007
20.	Manual for Self-study for Autonomous Colleges	June, 2007
21.	Manual for Self-study for Universities	June, 2007

22.	Manual for Self-study for Teacher Education	August, 2007
23.	Manual for Self-appraisal for Physical Education	November, 2007
24.	Manual for Self-study for Health Science Institutions	February, 2008
25.	Manual for Self-appraisal of Teacher Education Institutions (Reprint)	February, 2008
26.	Manual for Self-study for Universities (reprint)	February, 2008
	<b>Promotional materials</b>	
27.	NAAC -A Profile	June, 2007
28.	Frequently Asked Questions about Assessment and Accreditation	September, 2007
29.	Reprinting of Ten Action Points for IQACs Poster	September, 2007
30.	Reprinting of IQACs Poster	September, 2007
31.	Vision Mission and Value Framework	March, 2008
	<b>Guidelines</b>	
32.	Guidelines to Peer Team	July, 2007
33.	Guidelines to the Institutions	July, 2007
34.	Revised Guidelines for financial assistance for organising Workshops/ Conference/ Seminars	September, 2007
35.	Revised Guidelines for Creation of IQACs	September, 2007
	<b>Others</b>	
36.	Institutions Accredited by NAAC	April, 2007
37.	NAAC - Annual Report 2005-06	July, 2007
38.	NAAC Big Diary	December, 2007
39.	Quality Assurance Activities of State Quality Assurance Cells	March, 2008
40.	Pocket Diary	December, 2007
41.	Greeting Card	December, 2007
42.	Table Calendar	December, 2007
43.	NAAC News (Quarterly)	



Annexure 7.6



*For Communication with NAAC*

**Prof. H.A. Ranganath**

**Director**

**National Assessment and Accreditation Council**

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